

TREASURER'S REPORT

1. **Division and Department:** Finance and Administration Division, Budget and Financial Planning, Treasury Management, and Facilities Management Departments
2. **General Fund Budget Performance:** Oakland University's (University) FY2015 full-year enrollment is projected to be comparable to budget, with tuition revenues tracking slightly above budget. Monthly State appropriation payments, \$4,396,736, are being received according to the State of Michigan's Public Act 196 of 2014 for eleven months, October through August. General Fund expenditures are tracking consistent with budget and historical spending patterns at this point in the fiscal year, with no major spending variances in any division or unit.

A monthly budget monitoring process managed by the Budget and Financial Planning Office helps ensure budget management accountability.

3. **Investment Performance:** A summary of the results of the University's working capital and endowment investment activities is presented in the *Cash and Investments Report, May 31, 2015 and 2014* (Attachment A).

Working capital investment performance for the quarter ending March 31, 2015 produced positive investment returns overall, with both equities and fixed income asset classes exceeding their respective benchmarks for the quarter. The month of May investment performance for the pool exceeded the benchmark due to strong equity performance for the period. Expenditures on construction projects contributed to the lower working capital pool balance as compared to the prior year.

As of May 31, 2015, the University's endowment portfolio is up over \$13 million compared to the prior year. Overall, the investment performance of the endowment pool exceeded the benchmark for the quarter. All investment categories exceeded their individual benchmarks for the period except for real assets, which fell slightly short of its benchmark. Strong performance in the fixed income and hedge fund categories helped strengthen the overall quarter-to-date performance of the pool.

Results from NACUBO's FY2014 annual endowment survey revealed that the University's endowment portfolio met or exceeded the average investment performance of similar sized university endowments for the one, three, five, and ten year time periods.

The University's investment managers continue to adhere to a long-term investment strategy that focuses on outperforming identified benchmarks over time. Liquidity of both the working capital and endowment investments remains strong. The University's investments are being managed according to the Board's policies and approvals.

Treasurer's Report
Oakland University
Board of Trustees Special Formal Session
July 7, 2015
Page 2


4. **Debt Management:** The *Capital Debt Report, May 31, 2015* (Attachment B) shows the University's outstanding principal, rate of interest, weighted average cost of capital, type of debt, annual debt service, maturity, and purpose of each debt issuance, and information about the University's two swap arrangements. The University's debt, which has a weighted average cost of capital of 3.623%, is being managed according to the Board's policies and approvals.
5. **Construction Report:** The *Construction Report, May 31, 2015* (Attachment C) includes budget information, source of funding, forecasted final costs, and comments for all ongoing capital projects over \$500,000, as required by Board policy. All projects have been properly approved and are within budget.
6. **University Reviews/Approvals:** The Treasurer's Report and attachments were prepared by the Budget and Financial Planning, Treasury Management, and Facilities Management Departments, and reviewed by the Treasury Committee, Vice President for Finance and Administration and Treasurer to the Board of Trustees, and President.
7. **Attachments:**
- A. Cash and Investments Report, May 31, 2015 and 2014
 - B. Capital Debt Report, May 31, 2015
 - C. Construction Report, May 31, 2015

Submitted to the President
on 6/29, 2015 by



John W. Beaghan
Vice President for Finance and Administration
and Treasurer to the Board of Trustees

Recommended on 6/30, 2015
to the Board of Trustees for Approval



George W. Hynd
President

**Oakland University
Cash and Investments Report
May 31, 2015 and 2014**

	Fair Market Value May 31, 2014	Fair Market Value May 31, 2015	Strategic Allocation 5/31/2015	Total Return Month Ending May 31, 2015	Benchmark Month Ending May 31, 2015	Total Return Qtr. Ending March 31, 2015	Benchmark Qtr. Ending March 31, 2015
Working Capital ⁽¹⁾							
Equity Funds	\$ 39,725,952	\$ 43,988,718	27.33%	1.80%	1.29%	2.29%	0.95%
Fixed Income Funds	95,018,211	84,995,129	52.81%	-0.01%	-0.01%	1.23%	0.88%
Cash and Cash Equivalents	33,572,089	31,957,353	19.86%	0.00%	0.00%	0.00%	0.00%
Working Capital Pool Total	<u>\$ 168,316,252</u>	<u>\$ 160,941,200</u>	<u>100.00%</u>	<u>0.49%</u>	<u>0.35%</u>	<u>1.30%</u>	<u>0.76%</u>
Endowment ⁽²⁾							
Equity Funds	\$ 47,802,040	\$ 57,527,932	66.82%			3.79%	3.72%
Fixed Income Funds	14,715,754	15,323,428	17.80%			1.45%	0.71%
Hedge Funds	5,884,567	7,556,704	8.78%			4.50%	2.54%
Real Assets	3,601,808	4,797,538	5.57%			1.65%	1.79%
Private Equity	634,142	784,429	0.91%			1.80%	1.80%
Cash	72,401	103,962	0.12%			0.00%	0.00%
Endowment Pool Total	<u>\$ 72,710,712</u>	<u>\$ 86,093,993</u>	<u>100.00%</u>			<u>3.23%</u>	<u>2.95%</u>

⁽³⁾**Comments:**

The working capital pool is lower than the previous year mainly due to construction disbursements.
The endowment pool is higher than the prior year due to investment income and contributions.

⁽¹⁾ The Commonfund serves as the advisor for the University's Working Capital pool.

⁽²⁾ UBS serves as the advisor for the University's Endowment pool.

⁽³⁾ Private Equity performance is not benchmarked, therefore, the benchmark comparison is set to actual.

Benchmarks for Investments are:

For Equities: S&P Small cap 600 Index, S&P 500 (Relative Weighted)

For Fixed Income: Barclays Capital Aggregate Bond Index, Merrill Lynch 1-3 Treasury Index, Barclays Capital 1-3 year US Gov./Credit Bond Index (Relative Weighted)

For Overnight Sweep - Money Market Fund: Lipper Institutional Money Market Fund Index

For Endowment Equities: Russell 2000, Russell Mid Cap Growth & Value, Russell 1000 Growth & Value, MSCI EAFE International MSCI Emerging Markets (Relative Weighted)

For Endowment Fixed Income: Barclays Government Corporate Index, Barclays US Tips, Merrill Lynch High Yield, Citigroup World Government Bond (Relative Weighted)

For Endowment Hedge Funds: HFRI Fund Wgt Comp Index, HFRI Fund of funds Diversified Index, Barclay's CTA Index, HFRX Eq Hedge (Relative Weighted)

For Endowment Real Assets: NAREIT and Lipper Glb Nat Res

For Endowment Cash: City Group T-Bill (90 Day)

Returns are reported net of fees, benchmarks are shown gross.

**Oakland University
Capital Debt Report
May 31, 2015**

	<u>Principal Remaining</u>	<u>Rate of Interest</u>	<u>Interest Type</u>	<u>FY 15 Debt Service</u>	<u>Expires</u>	<u>Bond Rating</u>	<u>Purpose</u>	<u>Underwriter</u>
Bonded Indebtedness:								
Variable Rate Demand Bonds, Series 1998	\$ 4,600,000	0.110%	Variable	\$ 3,220	2023	Aa3	Sharp Golf Course	Comerica
General Revenue Refunding Bonds, Series 2008	47,855,000	3.373%	Variable/Hedged	3,064,612	2031	Aa3	Refunded 2001 Bonds - USA, Pawley Hall, OC Expan, Elec Upgrade	Lehman
General Revenue Bonds, Series 2012	43,340,000 ⁽¹⁾	4.075%	Fixed	1,882,013	2042	A1	Engineering Center	Barclay's and 5/3rd
General Revenue Bonds, Series 2013A	57,860,000 ⁽²⁾	4.028%	Fixed	2,858,400	2043	A1	Housing, Parking, Playing Fields	BOAML and 5/3rd
General Revenue Refunding Bonds, Series 2013B	21,185,000	2.995%	Fixed	2,301,567	2026	A1	Refunded 2004, 1995 Bonds - Sports, Recreation and Athletics Center	5/3rd and BOAML
General Revenue Refunding Bonds, Series 2014	27,200,000 ⁽³⁾	3.562%	Fixed	1,321,643	2039	A1	Refunded 2009 Bonds - HHB, Infrastructure Projects	JP Morgan Chase
Other Capital Debt:								
2005 ESA II Loan	13,024,954	3.785%	Fixed	1,302,687	2027		Energy Services Agreement II	
2012 Golf Car Lease	284,601	1.980%	Fixed	88,234	2017		Golf Cars	
2013 Golf Equipment Lease	72,322	1.980%	Fixed	44,149	2017		Golf Equipment	
2014 Central Heating Co-Gen	14,225,000 ⁽⁴⁾	3.515%	Fixed	-	2031		Combined Heat and Power Co-Generation System	
2015 High Volume Digital Printer	79,226	4.940%	Fixed	9,861	2019		Replace Central Printing Services B/W Printer	
	<u>\$ 229,726,103</u>	<u>3.623%</u> ⁽⁵⁾		<u>\$ 12,876,386</u>				

⁽¹⁾ The 2012 Bonds were issued with an original issue premium of \$4,970,975, resulting in total bond proceeds of \$49,125,795.

⁽²⁾ The 2013A Bonds were issued with an original issue premium of \$7,141,047, resulting in total bond proceeds of \$65,001,047.

⁽³⁾ The 2014 Bonds were issued with an original issue premium of \$4,383,960, resulting in total bond proceeds of \$32,443,960.

⁽⁴⁾ The 2014 Certificates of Participation were issued with an original issue premium of \$1,729,013 resulting in total proceeds of \$15,954,013.

⁽⁵⁾ Weighted Average Cost of Capital

Debt covenant compliance:

The University has a general revenue covenant in many of its borrowing agreements including bonded debt and other capital debt.

These covenants are consistent in all University debt agreements and commit the University to maintain "General Revenues" to exceed the sum of twice annual debt service on senior debt and one times annual debt service on subordinate debt each fiscal year. At June 30, 2014, the University recorded \$247,944,040 in qualified General Revenues while the calculated debt service covenant requirement amounted to \$28,518,513. The University exceeds its debt covenant requirements by a multiple of 8.7.

	<u>Counterparty</u>	<u>Current Notional Amount</u>	<u>Termination Present Value</u>	<u>Counterparty Rating</u>	<u>Purpose/Comment</u>
Debt-Based Derivatives:					
Constant Maturity Swap (CMS)	JP Morgan Chase Bank	\$ 31,765,000	\$ 1,803,926	Aa3	Yield curve swap paying over \$30K per month.
Interest Rate Swap - Synthetically Fix 2008 Bonds	Dexia Credit Local	47,855,000	(8,878,442)	Baa2	Current low variable rates = High termination costs.

The CMS is performing as expected because the yield curve is relatively normal at this time. Cumulative earnings on the CMS swap total \$3.6 million.

Current extremely low variable interest rates (0.12 annualized) drive up present values to terminate.

The Termination Present Value is dynamic, changing daily depending on interest rates and eventually becoming zero at the end of the swap agreement.

This Interest Rate Swap fixes the interest rate paid on the bond issue at 3.373% for the life of the bond issue (and the swap agreement).

Oakland University's underlying credit rating, according to Moody's Investors Service's Global Rating Scale, is A1 - Stable.

Bond Ratings:

The rating on the variable rate bonds reflects the current rating of the letter of credit provider.

The rating on the fixed rate bonds reflects the University's underlying credit rating at the time the bonds were issued.

Oakland University
CONSTRUCTION REPORT
 May 31, 2015

Item	Projects in Progress - over \$500,000	JCOS Approval/Notification Required	Original Budget	Revised Project Budget	Actual Expenditures to Date	Forecast of Final Cost	Source of Funding	
1	Engineering Center Fund Number 70494 Status: Renovation in Dodge Hall and New Construction 100%, working on punch list and added work Board of Trustees Approved: October 31, 2011 Projected Completion Date: New building August 2014 Dodge Hall renovation February 2015	Yes	11/4/2011	\$ 74,551,739	\$ 74,551,739	\$ 70,643,228	\$ 74,551,739	\$44,551,739 - 2012 General Revenue Bonds \$30,000,000 - State Appropriations
2	New Student Housing Fund Number 70459 Status: Construction 100%, waiting on final invoices Board of Trustees Approved: December 3, 2012 Projected Completion Date: August 2014	Yes	6/30/2013	\$ 29,950,000	\$ 29,950,000	\$ 29,938,687	\$ 29,950,000	\$29,950,000 - 2013A General Revenue Bonds
3	P-32 Parking Structure Fund Number 70468 Status: Construction 100%, working on punch list and waiting on final invoices Board of Trustees Approved: February 12, 2013 Projected Completion Date: August 2014	Yes Updated	6/30/2013 6/30/2015	\$ 22,831,000	\$ 20,778,795	\$ 20,778,144	\$ 20,778,795	\$22,831,000 - 2013A General Revenue Bonds (\$2,052,205) - Transferred to Meadow Brook Road Culvert Project
4	HTHW / UTS / O'Dowd Windows Fund Number: 70849 Status: Construction and warranty work 100%, waiting on final invoices Board of Trustees Approved: July 2, 2009 Projected Completion Date: November 2014	Yes	2/4/2010	\$ 11,000,000	\$ 11,000,000	\$ 10,984,638	\$ 11,000,000	\$11,000,000 - 2009 General Revenue Bonds
5	Upper Field Expansion Fund Number 70469 Status: Construction 100%, working on punch list and waiting on final invoices Board of Trustees Approved: February 12, 2013 Projected Completion Date: April 2015	Yes	6/30/2013	\$ 7,850,000	\$ 7,850,000	\$ 7,704,755	\$ 7,850,000	\$ 7,850,000 - 2013A General Revenue Bonds
6	Elliott Tower Fund Number: 70448 Status: Construction 100%, working on punch list and waiting on final invoices Board of Trustees Approved: December 21, 2012 Projected Completion Date: May 2015	Yes Updated	12/21/2012 6/30/2015	\$ 6,500,000	\$ 6,690,000	\$ 6,660,977	\$ 6,690,000	\$ 6,500,000 - #39641 Elliott Tower Gift \$ 190,000 - #23546 Unrestricted Gift Fund
7	Athletic Dome Replacement Fund Number: 70453 Status: Construction 100%, working on punch list and waiting on final invoices Board of Trustees Approved: May 7, 2014 Project Completion Date: December 2014	Yes Updated	6/30/2014 6/30/2015	\$ 4,900,000	\$ 5,083,875	\$ 4,728,155	\$ 5,083,875	\$ 4,900,000 - #24556 Athletic Dome Financing \$ 183,875 - #24556 Athletic Dome Financing

Oakland University
CONSTRUCTION REPORT
 May 31, 2015

Item	Projects in Progress - over \$500,000	JCOS Approval/Notification Required	Original Budget	Revised Project Budget	Actual Expenditures to Date	Forecast of Final Cost	Source of Funding
8	ODH SOM Fund Number: 70401 Status: CLOSED Board of Trustees Approved: March 28, 2012 Projected Completion Date: March 2014	Yes	6/30/2012 \$ 3,751,217	\$ 3,751,217	\$ 3,736,584	\$ 3,736,584	\$ 3,751,217 - #26010 Rainy Day Fund
9	Hamlin Hall Plumbing Renovation Phase II Fund Number: 70317 Status: Construction 100%, working on punch list and waiting on final invoices Board of Trustees Approved: February 24, 2014 Projected Completion Date: November 2014	Yes	6/30/2014 \$ 2,895,000	\$ 2,895,000	\$ 2,882,043	\$ 2,895,000	\$ 2,895,000 - #45489 Residence Halls
10	Meadow Brook Road Culvert Fund Number: 70376 Status: Project bid & awarded, construction to start May 2016 Board of Trustees Approved: March 6, 2015 Projected Completion Date: October 2015	Yes	6/30/2015 \$ 2,871,200	\$ 2,871,200	\$ 87,375	\$ 2,871,200	\$ 2,084,559 - #70485 Bond Proceeds 2013a \$ 786,641 - #24350 Capital Project Supplement Fund
11	NFH Renovation of Communication Core Fund Number: 70956 Status: Phase I Construction 90%, phase II to start August 2015 Board of Trustees Approved: December 3, 2012 Projected Completion Date: December 2015	Yes	12/21/2012 \$ 2,425,533	\$ 2,425,533	\$ 1,803,517	\$ 2,425,533	\$ 1,012,782 - #70956 IT Infrastructure Projects \$ 1,024,219 - #70955 IT Strategic Planning \$ 388,532 - #12147 Technology Fund
12	Library Drive Extension Fund Number: 70466 Status: Construction 100%, waiting on final invoices Board of Trustees Approved: February 12, 2013 Projected Completion Date: August 2014	Yes Updated	6/30/2013 \$ 1,950,000 6/30/2015	\$ 1,917,646	\$ 1,826,027	\$ 1,917,646	\$ 1,950,000 - 2013A General Revenue Bonds (\$ 32,354) - Transferred to Meadow Brook Road Culvert Project
13	Facilities Management Building Fund Number: 70467 Status: Construction 100%, waiting on final invoices Board of Trustees Approved: February 12, 2013 Projected Completion Date: August 2014	Yes	6/30/2013 \$ 1,750,000	\$ 1,750,000	\$ 1,673,459	\$ 1,750,000	\$ 1,750,000 - 2013A General Revenue Bonds
14	Vandenberg Lower Level Dining Fund Number: 70323 Status: Construction 100%, waiting on final invoices Board of Trustees Approved: May 7, 2014 Projected Completion Date: October 2014	Yes Updated	6/30/2014 \$ 1,431,536 6/30/2105	\$ 1,331,536	\$ 1,297,361	\$ 1,331,536	\$1,431,536 - #45489 Residence Halls Rooms (\$100,000) - #45489 Residence Halls Rooms
15	Furniture Replacement for Hill & Van Wagner Fund Number: 70378 Status: Design Phase Projected Completion Date: November 2015	No	\$ 856,915	\$ 856,915	\$ 8,499	\$ 856,915	\$ 856,915 - #45489 Residence Halls
16	KL SOM Expansion Fund Number: 70690 Status: CLOSED Projected Completion Date: July 2014	No	\$ 850,000	\$ 850,000	\$ 845,818	\$ 845,818	\$ 850,000 - #24350 Capital Project Supplement
17	BRS HTHW Replacement Fund Number: 70447 Status: Completed, waiting on final invoices Projected Completion Date: November 2014	No	\$ 750,000	\$ 750,000	\$ 626,514	\$ 750,000	\$ 750,000 - #24350 Capital Project Supplement

Oakland University
CONSTRUCTION REPORT
 May 31, 2015

Item	JCOS Approval/Notification Required	Original Budget	Revised Project Budget	Actual Expenditures to Date	Forecast of Final Cost	Source of Funding
Item Projects in Progress - over \$500,000						
18	East Vandenberg Hall Renovation Fund Number: 70361 Status: Engineering phase Projected Completion Date: September 2015	\$ 515,620	\$ 644,920	\$ 293,535	\$ 644,920	\$ 644,920 - #45489 Residence Halls
19	Temporary Parking for FY13/14 Fund Number: 70689 Status: Construction 100%, waiting on final invoices Projected Completion Date: August 2014	\$ 560,000	\$ 575,000	\$ 573,624	\$ 575,000	\$ 560,000 - #24350 Capital Project Supplement \$ 15,000 - #24350 Capital Project Supplement
20	Repair Bridges Entrance Hill & Van Wagoner Fund Number: 70338 Status: CLOSED Projected Completion Date: September 2014	\$ 571,800	\$ 571,800	\$ 535,761	\$ 535,761	\$ 571,800 - #70206 University Housing Reserve
21	Housing Wireless Infrastructure Fund Number: 70363 Status: CLOSED Projected Completion Date: September 2015	\$ 565,951	\$ 565,951	\$ 565,951	\$ 565,951	\$ 565,951 - #45489 Residence Halls
22	Meadowbrook Hall Elevator Upgrade Fund Number: 70455 Status: CLOSED Project completion: December 2014	\$ 120,000	\$ 512,257	\$ 480,432	\$ 480,432	\$ 120,000 - #43725 MBH Facility Operations \$ 119,696 - #43760 MBH Finance & Administration \$ 272,561 - #33751 Matilda R. Wilson Matching Gift Fund
TOTAL PROJECTS IN PROGRESS		\$179,447,511	\$178,173,384	\$ 168,675,084	\$ 178,086,706	

Notes:

1. Revised Project Budget equals the Original Budget plus all approved changes to the budget.
2. Projects are added to the report when a funding source has been identified and a plant fund is authorized for the project.
3. The project status will be reported as "completed" when the "actual expenditures to date" equals the "forecast", TMA work order system ties to Banner, and no additional expenditures or work is anticipated on the project.
4. A project whose status has been reported as complete to the Board will be removed from the report for the next Board meeting.