

**Agendum  
Oakland University  
Board of Trustees  
Finance, Audit and Investment Committee  
September 16, 2009**

**DRAFT FINANCIAL STATEMENTS, JUNE 30, 2009 AND 2008**

1. **Division and Department:** Finance and Administration, Controller's Office
2. **Introduction:** The draft Financial Statements, June 30, 2009 and 2008 for Oakland University (University) have been completed (Attachment A).

The audit opinion of Andrews Hooper and Pavlik P.L.C. (AH&P) states "In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Oakland University as of June 30, 2009 and 2008, and the changes in its financial position and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America."

AH&P's draft September 16, 2009 Finance, Audit and Investment Committee of the Board of Trustees Letter (Attachment B) summarizes the audit engagement and required communications and includes a copy of the September 2, 2009 Management Representation Letter which details the representations made by the University Administration to AH&P regarding the audit work performed.


Representatives of AH&P will present the draft Financial Statements to the Board of Trustees' (Board) Finance, Audit and Investment Committee.


3. **Previous Board Action:** The public accounting firm of AH&P was appointed by the Board on March 7, 2007, and reappointed on January 9, 2008 and October 30, 2008, to conduct annual audits of the University's financial accounting records.
4. **Budget Implications:** The annual financial audits are budgeted for in the General Fund. No budget variances have occurred or are expected.
5. **Educational Implications:** None.
6. **Personnel Implications:** None.
7. **University Reviews/Approvals:** The Financial Statements were prepared by the Controller's Office and reviewed by the Vice President for Finance and Administration and the President, and audited by AH&P.
8. **Board Action to be Requested:** At the September 23, 2009 Formal Session the Board will be asked to accept the Financial Statements.
9. **Attachments:**
  - A. Draft Financial Statements, June 30, 2009 and 2008
  - B. September 16, 2009 Finance, Audit and Investment Committee of the Board of Trustees Letter


**Submitted by Vice President for Finance and Administration  
and Treasurer John W. Beaghan:**

**Reviewed by Secretary Victor A. Zambardi:**

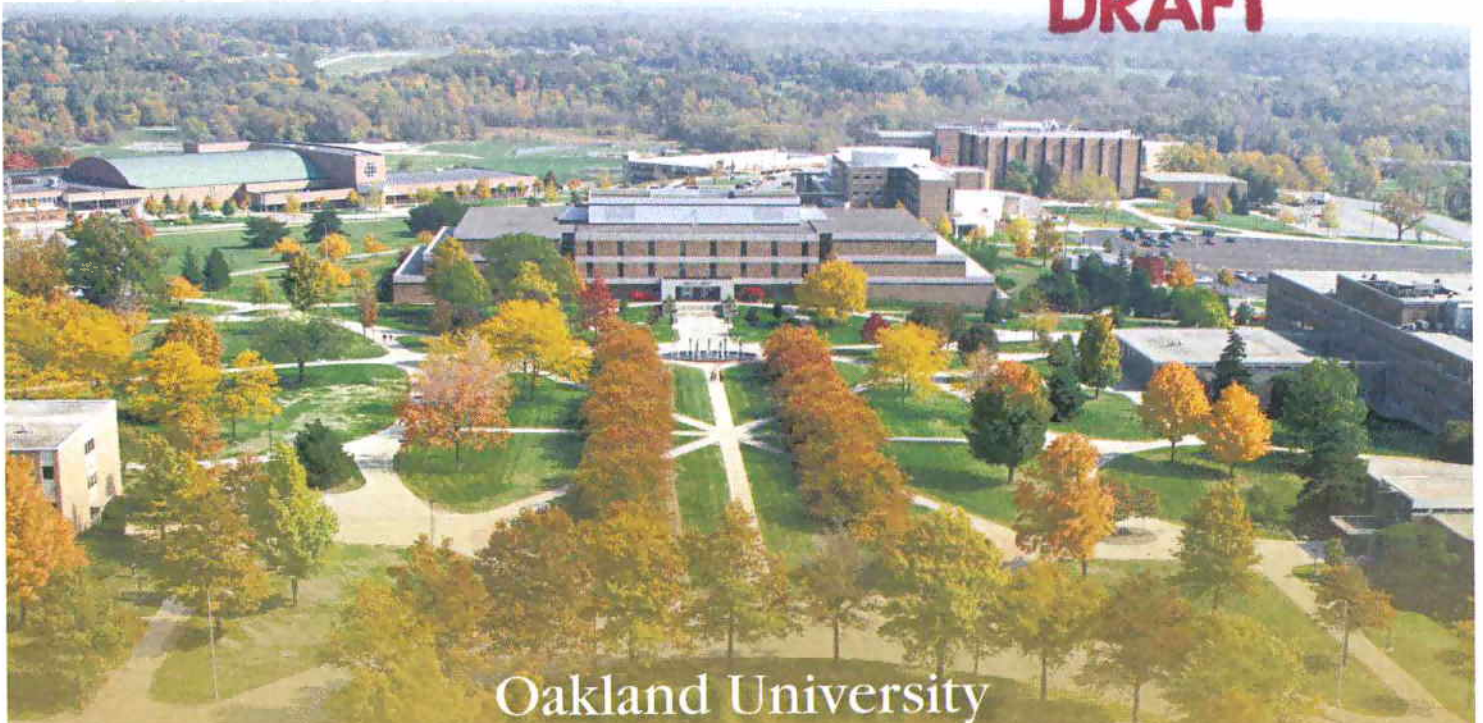
**Reviewed by President Gary D. Russi:**

  
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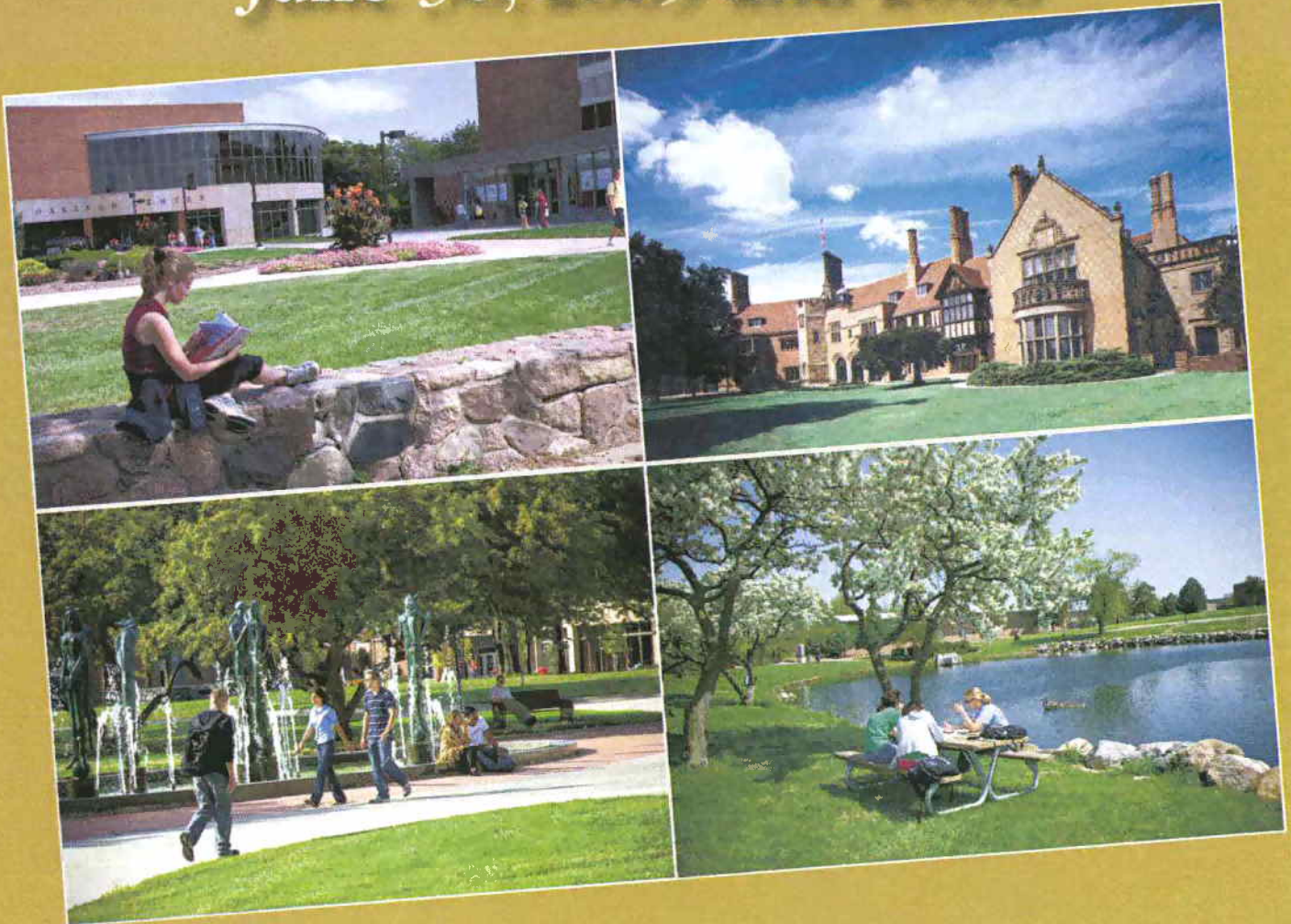
  
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Oakland University  
**FINANCIAL STATEMENTS**  
June 30, 2009 and 2008



# Oakland University

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**Oakland University**  
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## Report of Independent Auditors

Board of Trustees  
Oakland University  
Rochester, Michigan

We have audited the accompanying financial statements of Oakland University (University), a component unit of the State of Michigan, as of and for the years ended June 30, 2009 and 2008. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Oakland University as of June 30, 2009 and 2008, and the changes in its financial position and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 2, 2009 on our consideration of Oakland University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audits.

The Management's Discussion and Analysis (MD&A) on pages 2 to 12 is not a required part of the financial statements but is supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of this supplemental information. However, we did not audit the information and express no opinion on it.

Auburn Hills, Michigan  
September 2, 2009

# Oakland University

## Management's Discussion and Analysis

### June 30, 2009 and 2008

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#### Introduction

Following is Management's Discussion and Analysis of the financial activities of Oakland University (University) for the fiscal year ended June 30, 2009 with selected comparative information for the year ended June 30, 2008.

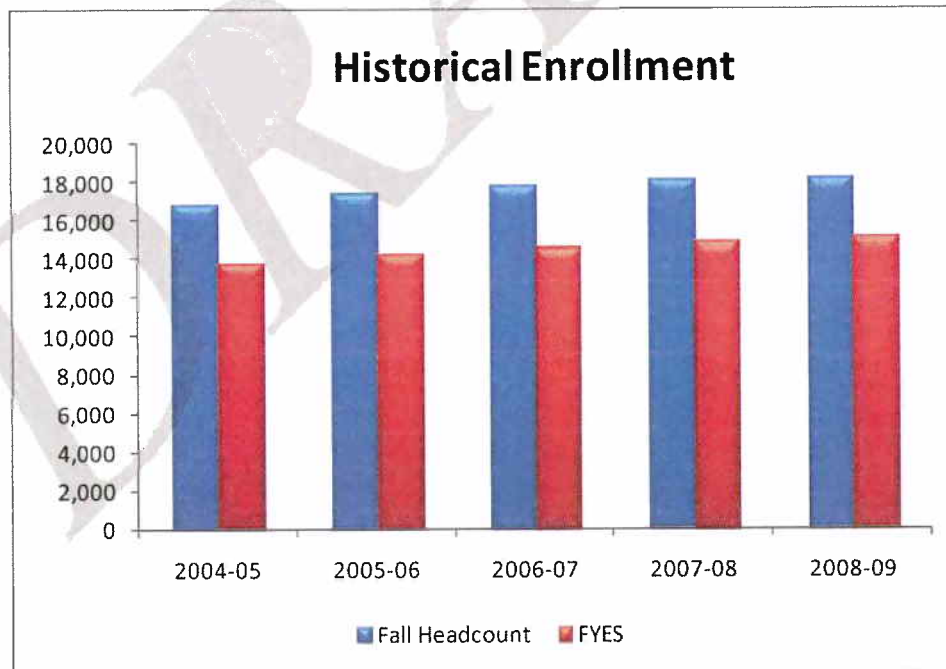
The University is a state-supported institution of over 18,000 students offering a diverse set of academic programs, from baccalaureate to doctoral levels as well as programs in continuing education. The University currently offers 132 baccalaureate degree programs and 117 graduate and certificate programs. The University is considered a component unit of the State of Michigan (State). Accordingly, the University's financial statements are included in the State's comprehensive annual financial report.

This analysis is designed to focus on current financial activities; it should be read in conjunction with the financial statements and footnotes to the financial statements. This discussion and the financial statements and related footnotes have been prepared by and are the responsibility of University management.

#### Enrollment and Operations Highlights

- In Fiscal 2009, enrollment based on Fiscal Year Equated Students (FYES) increased 1.4% to 15,073.
- Student headcount enrollment for the fall 2008 semester increased 0.5% to 18,169. Undergraduate enrollment was 14,397 (79.2%) and graduate enrollment was 3,772 (20.8%).

A five-year summary of historical enrollment is presented below.



- Oakland University is recognized as one of the country's 82 doctoral research-intensive universities by the Carnegie Foundation for the Advancement of Teaching. The University's

## Oakland University Management's Discussion and Analysis June 30, 2009 and 2008

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student-centered education offers students opportunities to work directly on research projects with expert faculty who bring current knowledge into the classroom.

- The Oakland University William Beaumont School of Medicine, an affiliation between Oakland University and William Beaumont Hospital, will be the first medical school started in Michigan in a generation – and one of only a handful of allopathic medical schools (leading to an M.D. degree) opened in the United States since 1984. The School of Medicine, under the leadership of a recently hired founding dean, will prepare physicians uniquely trained to practice 21<sup>st</sup> century medicine with an emphasis on lifelong learning, technology, research, teamwork, preventive medicine and the treatment and management of chronic diseases. With an anticipated accreditation from the Liaison Committee on Medical Education, the charter class of 50 medical students is expected in the fall of 2011.
- The State of Michigan designated Oakland University to receive \$40 million in capital outlay funding to support the construction of a \$62 million Human Health Building. The remaining \$22 million University match will be funded via bond proceeds. The 160,000-square-foot Human Health Building, targeted for completion in 2012, will house the School of Health Sciences and the School of Nursing. The facility will significantly enhance education and research opportunities by providing state-of-the-art resources, including simulation labs, an interactive media center, a public health clinic for pre-symptom treatments, and a distance learning classroom.
- The Macomb-OU INCubator, formed in partnership with Macomb County and the City of Sterling Heights, received a \$250,000 grant from the Joint Evaluation Committee of the Michigan Economic Development Corporation.
- Oakland University celebrated the successful conclusion of its first-ever capital campaign, “Innovation and Opportunity – The Campaign for Oakland University” in April 2009. The goal of \$110 million was surpassed as supporters produced over \$111 million for Oakland University students, faculty, academic programs, research efforts, and capital enhancements one year before the scheduled campaign completion date.
- A new degree was approved by the Board of Trustees during fiscal year 2009. Beginning fall 2009, the College of Arts and Science will offer a Bachelor of Arts with a major in Cinema Studies. This decision comes amid growing tax incentives and a national interest in film production in Michigan.
- In February 2009, the Lincy Foundation awarded the Eye Research Institution of Oakland University \$890,000 for age-related macular degeneration eye research.
- Oakland University continues its dedication to violence prevention, earning the Police Department a \$424,000 grant from the United States Department of Education. The University utilized this funding for the development and implementation of violence prevention initiatives. Oakland was one of only 13 institutions nationwide, and also the only school in the state of Michigan, to receive the Emergency Management for Higher Education grant.

# Oakland University

## Management's Discussion and Analysis

### June 30, 2009 and 2008

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- The United States Department of Health and Human Services awarded Oakland University's School of Nursing \$330,000 for the implementation of a Center for Pre-Symptom Health Care and Societal Research. The designation of this funding is to assist in preventative and chronic disease management services, as well as, promote complementary and alternative therapies.

#### Overview of the Financial Statements

This annual report consists of a series of financial statements, which have been prepared in accordance with GASB Statement No. 35, *Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities*. The fundamental objective of the University's financial statements is to provide an overview of the University's economic condition. The various statements and their primary purpose are discussed below.

- Statement of Net Assets. This statement presents information on all University assets, liabilities and net assets (assets less liabilities) as of the end of the fiscal year. Net assets are displayed in four components – invested in capital assets, net of related debt; restricted nonexpendable; restricted expendable; and unrestricted. The difference between total assets and liabilities (net assets) is one indicator of the current financial condition of the University, while the change in net assets serves as a useful indicator of whether the financial position is improving or deteriorating.
- Statement of Revenues, Expenses, and Changes in Net Assets. This statement presents the operating results of the University, as well as non-operating revenues and expenses. The statement also presents information that shows how the University's net assets have changed during the fiscal year.
- Statement of Cash Flows. This statement presents information about the University's cash receipts and cash payments during its fiscal year. Cash activities are classified in the following categories: operating activities, noncapital financing activities, capital financing activities, and investing activities.

The University's financial statements can be found on pages 13, 14, and 15 of this financial report.

#### Notes to the Financial Statements

The footnotes provide additional information that is essential to a full understanding of the data provided in the financial statements. The University's notes to the financial statements can be found on pages 16-35 of this financial report.



**Oakland University**  
**Management's Discussion and Analysis**  
**June 30, 2009 and 2008**

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**University Financial Statement Summaries**

*University Statements of Net Assets*

The University's net assets are summarized in the following Condensed Statements of Net Assets:

<b>Condensed Statements of Net Assets</b>	<b>June 30,</b>		<b>Change</b>
	<b>2009</b>	<b>2008</b>	
	<i>(in thousands)</i>		
<b>Assets</b>			
Current assets	\$ 56,831	\$ 54,050	5%
Capital assets	242,441	243,384	0%
Other noncurrent assets	132,763	133,116	0%
Total assets	432,035	430,550	0%
<b>Liabilities</b>			
Current liabilities	30,905	29,870	3%
Noncurrent liabilities	109,461	111,026	-1%
Total liabilities	140,366	140,896	0%
<b>Net assets</b>			
Invested in capital assets, net of related debt	142,649	140,887	1%
Restricted nonexpendable	15,662	14,921	5%
Restricted expendable	38,699	31,505	23%
Unrestricted	94,659	102,341	-8%
Total net assets	\$ 291,669	\$ 289,654	1%

The University's total assets were \$432 million and \$431 million at June 30, 2009 and 2008, respectively. The University's largest asset is its investment in capital assets, including land, land improvements, infrastructure, buildings, equipment, and construction in progress. Capital assets represent 56% and 57% of the University's total assets at June 30, 2009 and 2008, respectively. Capital expenditures totaled \$11.4 million in 2009 and \$10.3 million in 2008. Included in capital expenditures for 2009 were several academic lab improvements and renovations, equipment and technology additions, and other campus enhancement projects. Depreciation expense was \$12.1 million in 2009 and \$12.0 million in 2008.

Current assets consist primarily of cash and cash equivalents, and receivables due within one year. Cash and cash equivalents were \$34.5 million at June 30, 2009 and \$33.8 million at June 30, 2008. The University's increase in cash and cash equivalents was due to holding more funds in money market and treasuries during the year.

Other noncurrent assets consist primarily of endowment and other long-term investments. Endowment investments were \$40.5 million at June 30, 2009 and \$50.5 million at June 30, 2008. This decrease in endowment market value was primarily due to investment losses during the fiscal year. The total return, net of fees, on the University's endowment investments was -22.6% for 2009 and 0.3% for 2008. This change was due to the state of the economy and market conditions. Distributions were paid to endowment beneficiary funds that were not underwater during the year at the rate of 4.5% in both 2009 and 2008. Other long-term investments were \$75.7 million at June 30, 2009 and \$77.9 million at June 30, 2008 and include intermediate-term fixed income and equity securities. The decrease in other long-term investments is a direct result of economic conditions, and lower than usual returns in these asset classes

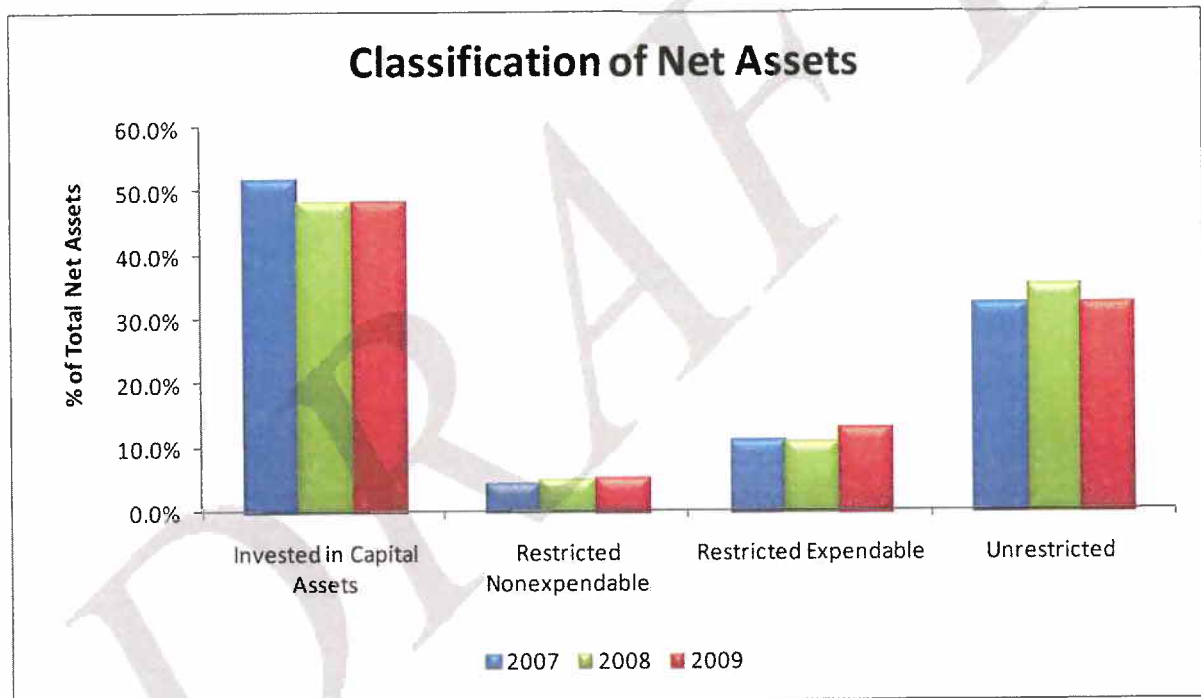
**Oakland University**  
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during the year. The total return on the University's other long-term investments was -1.47% for 2009 and 2.5% for 2008, both net of fees. See "Statements of Cash Flows" section of this report for additional detail.

All investments held by the University can be liquidated to cash within one week or less.

The University's total liabilities were \$140 million at June 30, 2009 and \$141 million at June 30, 2008. Current liabilities consist primarily of accounts payable, accrued expenses and deferred revenue. The \$1 million increase in current liabilities relates primarily to the increase in construction in progress, accounts payable, and deferred revenue from year to year. Noncurrent liabilities are comprised primarily of bonds and notes payable and represented 78% and 79% of the University's total liabilities at June 30, 2009 and 2008, respectively. The liability decrease was due to principal payments on long-term debt.

The following graph shows net assets by classification and restriction:



The University's net assets consist of capital assets net of related debt, restricted net assets, and unrestricted net assets. Restricted expendable net assets represent assets whose use is restricted by a party independent of the University, including restrictions related to grants, contracts, and gifts. Restricted nonexpendable net assets are gifts that have been received for endowment purposes. Unrestricted net assets represent net assets of the University that have not been restricted by parties independent of the University.

Unrestricted net assets include funds that the Board of Trustees and University management have designated for specific purposes as well as amounts that have been contractually committed for goods and services that have been purchased and not received as of the end of the fiscal year.

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The following summarizes the internal designations of unrestricted net assets:

	<b>June 30,</b>	
	<b>2009</b>	<b>2008</b>
	<i>(in thousands)</i>	
Auxiliary enterprises	\$ 3,717	\$ 4,474
Capital projects and repair reserves	27,869	25,956
Funds designated for departmental use	20,000	20,773
Funds functioning as endowments	18,794	24,471
Gifts and investment income reserves	6,010	7,778
Retirement and insurance reserves	(1,367)	446
Encumbrances and carryforwards	5,241	3,199
Other unrestricted	14,395	15,244
	<u>\$ 94,659</u>	<u>\$ 102,341</u>

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*University Statements of Revenues, Expenses and Changes in Net Assets*

The University's revenues, expenses and changes in net assets are summarized in the following Condensed Statements of Revenues, Expenses and Changes in Net Assets:

Condensed Statements of Revenues, Expenses and Changes in Net Assets	2009	2008	2007	% Change 2009-2008	% Change 2008-2007
	<i>(in thousands)</i>				
<b>Operating revenues</b>					
Net tuition	\$ 119,397	\$ 111,941	\$ 100,171	7%	12%
Grants and contracts	16,164	13,068	11,001	24%	19%
Auxiliary activities	21,261	20,071	19,115	6%	5%
Departmental activities	5,384	5,846	7,873	-8%	-26%
Other	428	430	481	0%	-11%
Total operating revenues	<u>162,634</u>	<u>151,356</u>	<u>138,641</u>	7%	9%
Operating expenses	<u>222,771</u>	<u>204,034</u>	<u>192,701</u>	9%	6%
Operating loss	<u>(60,137)</u>	<u>(52,678)</u>	<u>(54,060)</u>	14%	-3%
<b>Nonoperating revenues (expenses)</b>					
State appropriations	52,452	56,697	46,614	-7%	22%
Gifts	19,076	4,474	4,126	326%	8%
Investment income	(13,641)	2,523	14,485	-641%	-83%
Distributed to annuity and life income fund beneficiaries	(69)	(92)	(91)	25%	1%
Interest expense	(4,774)	(5,681)	(5,038)	16%	13%
Pell grants	8,265	6,597	5,403	25%	22%
Other	142	2	125	7000%	-98%
Net nonoperating revenues	<u>61,451</u>	<u>64,520</u>	<u>65,624</u>	-5%	-2%
Income before other revenues	<u>1,314</u>	<u>11,842</u>	<u>11,564</u>	-89%	2%
Capital grants and gifts	13	34	178	-62%	-81%
Additions to permanent endowments	688	2,497	840	-72%	197%
Consolidation of Oakland University Foundation	-	14	60	-100%	-77%
Total other revenues	<u>701</u>	<u>2,545</u>	<u>1,078</u>	-72%	136%
Increase in net assets	<u>2,015</u>	<u>14,387</u>	<u>12,642</u>	-86%	14%
<b>Net assets</b>					
Beginning of year	<u>289,654</u>	<u>275,267</u>	<u>262,625</u>	5%	5%
End of year	<u>\$ 291,669</u>	<u>\$ 289,654</u>	<u>\$ 275,267</u>	1%	5%

The University's operating revenues were \$163 million in 2009, \$151 million in 2008 and \$139 million in 2007. The 7% increase in 2009 over 2008 was primarily due to increases in tuition revenue, net of scholarship allowances, which was higher due to enrollment increasing by 0.5% and, effective for the fall 2008 semester, tuition rates increasing by 6.29% for undergraduates and 5% for graduates.

The increase in grants and contracts revenues for 2009 was primarily due to the \$1.9 million received for the Detroit Healthcare Career Center.

**Oakland University**  
**Management's Discussion and Analysis**  
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Auxiliary activity revenues increased 6.0% in 2009 compared to 2008. The additional revenues of nearly \$1.2 million are primarily attributed to residence hall and student apartment room and board increases.

Operating expenses were \$223 million in 2009, \$204 million in 2008 and \$193 million in 2007. The operating expense increase of 9% in 2009 over 2008 resulted from supporting enrollment growth, the continuation of several program initiatives, contractual agreements and increases in healthcare and utility costs. Operating expenses increased 6% in 2008 compared with 2007.

A breakdown of the University's operating expenses by functional classification follows:

**University Operating Expenses**

	2009	2008	2007	% Change 2009-2008	% Change 2008-2007
	<i>(in thousands)</i>				
<b>Education and general</b>					
Instruction	\$ 90,732	\$ 83,703	\$ 78,503	8%	7%
Research	7,148	7,113	6,622	0%	7%
Public service	2,289	2,217	2,189	3%	1%
Academic support	15,850	13,221	12,983	20%	2%
Student services	15,977	15,078	13,985	6%	8%
Institutional support	27,280	24,775	23,345	10%	6%
Operation and maintenance of plant	17,378	15,216	14,977	14%	2%
Depreciation	12,123	12,025	11,505	1%	5%
Student aid	10,659	7,794	6,259	37%	25%
Total education and general	199,436	181,142	170,368	10%	6%
<b>Auxiliary activities</b>	23,323	22,886	22,290	2%	3%
<b>Other expenses</b>	12	6	43	100%	-86%
Total operating expenses	\$ 222,771	\$ 204,034	\$ 192,701	9%	6%

Education and general expenses increased 10% in 2009 over 2008 and 6% in 2008 over 2007. The increases are mainly attributable to an increase in academic program offerings to meet the needs of the higher enrollment and contractual agreements.

The 2009 increase in academic support is related to the School of Medicine, funded by external gifts, and the University's new outreach initiative in Macomb County. Operation and maintenance of plant increased in 2009 due to a greater number of plant renewal projects. The 2009 increase in student aid is the result of funding the broadened financial aid strategy to help manage enrollment and meet students' needs.

The University's operating loss was \$60.1 million in 2009, \$52.7 million in 2008 and \$54.1 million in 2007. Offsetting these losses were net nonoperating revenues of \$61.3 million in 2009, \$64.5 million in 2008 and \$65.6 million in 2007.

Total enacted base State appropriations, as reflected in the State's approved appropriation bills, were \$52.5 million in 2009, \$51.9 million in 2008, and \$52.4 million in 2007. State appropriation revenue for fiscal year 2008 reflects receipt of the \$4.8 million fiscal year 2007 "delayed" August payment which was received in October 2007.

**Oakland University**  
**Management's Discussion and Analysis**  
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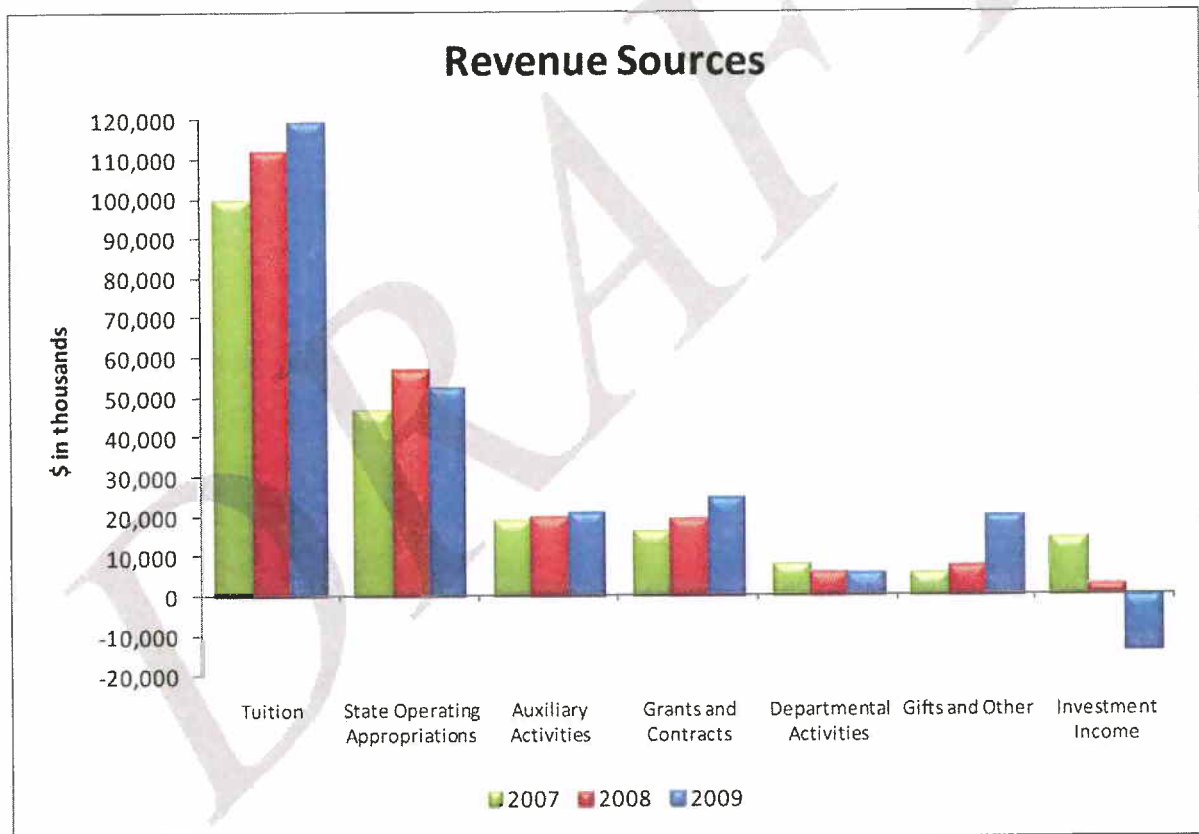
Gifts increased in 2009 predominantly due to the generosity of one anonymous donor to Oakland University for the School of Medicine.

The University experienced a \$13.6 million loss in investment income in 2009 due to the state of the economy and resulting market conditions. This loss is comprised of endowment losses of \$11.7 million and losses on the University's other pooled investments of \$1.9 million.

Nonoperating revenues also include \$8.3 million for Pell Grants in 2009. Pell Grant revenue for 2008 and 2007 was \$6.6 and \$5.4 million, respectively. The change in Pell Grant revenue from 2008 to 2009 is due to an increase in the number of grant recipients along with an increase in the maximum award amount.

Other revenues were \$0.7 million in 2009, \$2.5 million in 2008 and \$1.1 million in 2007. Included in 2008 other revenues was a \$2.5 million addition to permanent endowments.

A graphic illustration of each revenue source is as follows:



**Oakland University**  
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*University Statements of Cash Flows*

The University's cash flows are summarized in the following Condensed Statements of Cash Flows:

**Condensed Statements of Cash Flows**

	<u>2009</u>	<u>2008</u>	<u>2007</u>
	<i>(in thousands)</i>		
<b>Cash provided (used) by</b>			
Operating activities	\$ (46,556)	\$ (39,312)	\$ (37,497)
Noncapital financing activities	67,028	63,764	62,335
Capital financing activities	(18,171)	(20,183)	(24,889)
Investing activities	<u>(1,584)</u>	<u>(14,338)</u>	<u>9,380</u>
Net increase (decrease) in cash	717	(10,069)	9,329
<b>Cash and cash equivalents</b>			
Beginning of year	<u>33,766</u>	<u>43,835</u>	<u>34,506</u>
End of year	<u>\$ 34,483</u>	<u>\$ 33,766</u>	<u>\$ 43,835</u>

The primary cash receipts from operating activities consist of tuition, auxiliary activities, and grant and contract revenues. Cash disbursements include salaries and wages, benefits, supplies, utilities, and scholarships. The increase in net cash used by operating activities reflects the increase in payments to employees, suppliers, and financial aid.

State appropriations are the primary source of noncapital financing activities. Noncapital State appropriation cash receipts were \$52.4 million in 2009 and \$51.0 million in 2008. Cash received from gifts increased by \$2.1 million and cash received from endowment gifts decreased by \$1.8 million in 2009. In addition cash received from Pell Grants increased by \$1.7 million in 2009.

Capital financing activities for 2009 include capital expenditures of \$9.9 million along with debt service payments of \$8.2 million. Cash expended for capital expenditures in 2009 included \$2.8 million for academic lab renovations, \$1.0 million for the Kresge library technology center and \$2.6 million for equipment. Capital financing activities for 2008 include the issuance of \$53.3 million of General Revenue Variable Rate Demand Refunding Bonds (2008 Bonds). The 2008 Bonds refunded the 2001 General Revenue Bonds (2001 Bonds) in the amount of \$48.0 million and \$4.9 million in swap termination fees and related expenses. In addition, cash expended for capital expenditures for 2008 was \$13.2 million, including \$5.4 million for energy service projects and \$3.1 million for equipment. Debt service payments for 2008 were \$61.0 million (\$53.3 million for the refunding of the 2001 Bonds). Capital financing activities for 2007 include capital expenditures of \$19.4 million, including \$9.9 million for energy service projects, \$2.4 million for Meadowbrook Hall renovation and \$2.8 million for equipment, along with debt service payments of \$8.3 million.

Cash used in investing activities during 2009 relates to purchases in excess of sales, maturities, and investment fees and other expenses.

**Commitments**

The estimated cost to complete construction projects in progress is \$12.8 million as of June 30, 2009. These projects have been funded from private gifts, proceeds from general revenue notes and other University funds.

# **Oakland University**

## **Management's Discussion and Analysis**

### **June 30, 2009 and 2008**

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#### **University Credit Rating**

In connection with its June 2008 issuance of refunding bonds, Oakland University's underlying credit rating by Moody's Investors Service was reaffirmed at A2. All of the University's debt is fully insured or supported by letters of credit, enhancing the credit ratings on the debt. Credit ratings will be reviewed again during Fiscal 2010 due to anticipated bond issuance to finance the University's \$22 million match for the new Human Health Building.

#### **Deferred Plant Renewal**

The University surveys its deferred plant renewal (previously referred to as deferred maintenance) annually adding new items and deleting ones that were addressed during the year. Each year, general revenues are allocated to address deferred plant renewal items. In addition, the University has established a quasi-endowment that provides investment earnings that are also used to address deferred plant renewal needs.

#### **Factors or Conditions Impacting Future Periods**

Financial and budget planning is directly related to and supportive of the University's mission and operational needs. The ability to plan effectively is influenced by an understanding of the following factors which impact the University's finances.

- State and national economy
- Stability of State appropriations
- Inflationary pressures
- Program growth and development
- New initiatives
- Technology
- Productivity improvements
- Demographics, including number of high school graduates
- Development of the Oakland University William Beaumont School of Medicine



**Oakland University**  
**Statements of Net Assets**  
**June 30, 2009 and 2008**

	<u>2009</u>	<u>2008</u>
<b>Assets</b>		
Current assets		
Cash and cash equivalents (Note 2)	\$ 34,482,822	\$ 33,766,330
Accounts receivable, net (Note 3)	9,298,345	8,081,874
Appropriations receivable (Note 4)	9,536,763	9,442,344
Pledges receivable, net (Note 5)	2,412,234	975,041
Inventories	311,581	853,761
Deposits and prepaid expenses	545,223	667,462
Student loans receivable, net (Note 6)	244,173	263,054
Total current assets	<u>56,831,141</u>	<u>54,049,866</u>
Noncurrent assets		
Endowment investments (Note 2)	40,539,453	50,450,072
Other long-term investments (Note 2)	75,742,843	77,888,638
Pledges receivable, net (Note 5)	12,901,581	1,036,045
Student loans receivable, net (Note 6)	1,735,009	1,876,295
Capital assets, net (Notes 7)	242,440,851	243,384,115
Other assets (Note 9)	1,844,411	1,865,177
Total noncurrent assets	<u>375,204,148</u>	<u>376,500,342</u>
Total assets	<u>\$432,035,289</u>	<u>\$430,550,208</u>
<b>Liabilities</b>		
Current liabilities		
Accounts payable and accrued expenses	\$ 7,364,807	\$ 6,730,047
Accrued payroll	7,765,269	8,018,237
Long-term liabilities - current portion (Note 10)	3,020,520	2,964,418
Deferred revenue	11,544,019	10,834,499
Deposits	1,211,070	1,322,777
Total current liabilities	<u>30,905,685</u>	<u>29,869,978</u>
Noncurrent liabilities		
Deferred revenue	2,105,319	2,696,672
Long-term liabilities (Note 10)	104,360,131	106,890,224
Other postemployment benefits (Note 11)	2,995,183	1,439,080
Total noncurrent liabilities	<u>109,460,633</u>	<u>111,025,976</u>
Total liabilities	<u>140,366,318</u>	<u>140,895,954</u>
<b>Net assets</b>		
Invested in capital assets, net of related debt	142,649,456	140,887,268
Restricted nonexpendable	15,661,607	14,921,213
Restricted expendable	38,699,334	31,505,048
Unrestricted	94,658,574	102,340,725
Total net assets	<u>\$291,668,971</u>	<u>\$289,654,254</u>

The accompanying notes are an integral part of these financial statements

**Oakland University**  
**Statements of Revenues, Expenses and Changes in Net Assets**  
**Year Ended June 30, 2009 and 2008**

	<u>2009</u>	<u>2008</u>
<b>Operating revenues</b>		
Tuition (net of scholarship allowances of \$16,167,130 in 2009 and \$13,898,382 in 2008)	\$ 119,396,698	\$ 111,941,248
Federal grants and contracts	9,967,688	8,143,419
State, local and private grants and contracts	6,195,813	4,924,187
Departmental activities	5,383,505	5,845,657
Auxiliary activities (net of scholarship allowances of \$1,428,335 in 2009 and \$1,271,548 in 2008)	21,261,358	20,071,220
Other operating revenues	428,204	429,667
Total operating revenues	<u>162,633,266</u>	<u>151,355,398</u>
<b>Operating expenses</b>		
Education and general		
Instruction	90,731,583	83,703,554
Research	7,148,292	7,113,168
Public service	2,288,875	2,216,832
Academic support	15,849,964	13,220,664
Student services	15,976,938	15,077,650
Institutional support	27,280,334	24,774,771
Operations and maintenance of plant	17,377,494	15,216,611
Depreciation	12,122,925	12,024,830
Student aid	10,659,231	7,793,753
Auxiliary activities	23,322,709	22,886,567
Other expenses	12,366	5,689
Total operating expenses (Note 15)	<u>222,770,711</u>	<u>204,034,089</u>
Operating loss	<u>(60,137,445)</u>	<u>(52,678,691)</u>
<b>Nonoperating revenues (expenses)</b>		
State appropriations (Note 4)	52,452,200	56,697,300
Gifts	19,075,720	4,473,533
Investment income (net of investment expenses of \$205,395 in 2009 and \$320,337 in 2008)	(13,640,609)	2,523,240
Distributions to annuity and life income fund beneficiaries	(68,949)	(91,892)
Interest on capital asset related debt	(4,774,112)	(5,681,165)
Pell grants	8,264,552	6,597,347
Other	141,956	2,476
Net nonoperating revenues	<u>61,450,758</u>	<u>64,520,839</u>
Income before other revenues	<u>1,313,313</u>	<u>11,842,148</u>
Capital grants and gifts	13,298	34,277
Additions to permanent endowments	688,106	2,496,665
Transfer of net assets from the Oakland University Foundation	-	14,307
Total other revenues	<u>701,404</u>	<u>2,545,249</u>
Increase in net assets	<u>2,014,717</u>	<u>14,387,397</u>
<b>Net assets</b>		
Beginning of year	<u>289,654,254</u>	<u>275,266,857</u>
End of year	<u>\$ 291,668,971</u>	<u>\$ 289,654,254</u>

The accompanying notes are an integral part of these financial statements

**Oakland University**  
**Statements of Cash Flows**  
**June 30, 2009 and 2008**

	<u>2009</u>	<u>2008</u>
<b>Cash flows from operating activities</b>		
Tuition	\$ 119,810,626	\$ 112,409,591
Grants and contracts	16,618,487	13,033,153
Payments to suppliers	(50,252,168)	(44,904,202)
Payments to employees	(147,309,123)	(137,486,744)
Payments for scholarships and fellowships	(10,659,231)	(7,793,753)
Loans issued to students	(118,805)	(124,049)
Collection of loans from students	289,988	352,261
Auxiliary enterprise charges	21,133,409	20,029,491
Other receipts	3,930,189	5,172,166
Net cash used by operating activities (Note 16)	<u>(46,556,628)</u>	<u>(39,312,086)</u>
<b>Cash flows from noncapital financing activities</b>		
State appropriations	52,357,781	50,988,464
Federal direct lending receipts	75,529,913	57,422,492
Federal direct lending disbursements	(75,529,913)	(57,422,492)
Gifts and grants for other than capital purposes	13,982,103	10,279,564
Endowment gifts	688,106	2,496,665
Net cash provided by noncapital financing activities	<u>67,027,990</u>	<u>63,764,693</u>
<b>Cash flows from capital financing activities</b>		
Proceeds from capital debt	-	53,280,000
Capital grants, gifts and other payments	17,494	796,475
Purchases of capital assets	(9,880,739)	(13,244,161)
Principal paid on capital debt and leases	(2,857,191)	(50,577,776)
Interest paid on capital debt and leases	(5,450,239)	(10,437,763)
Net cash used by capital financing activities	<u>(18,170,675)</u>	<u>(20,183,225)</u>
<b>Cash flows from investing activities</b>		
Proceeds from sales and maturities of investments	2,036,135	89,278,035
Investment income (loss)	744,799	16,853,925
Purchase of investments	(4,365,129)	(120,470,158)
Net cash used by investing activities	<u>(1,584,195)</u>	<u>(14,338,198)</u>
Net increase (decrease) in cash and cash equivalents	716,492	(10,068,816)
<b>Cash and cash equivalents</b>		
Beginning of year	<u>33,766,330</u>	<u>43,835,146</u>
End of year	<u>\$ 34,482,822</u>	<u>\$ 33,766,330</u>

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

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**1. Significant Accounting Policies**

**Organization**

These financial statements present the financial position, results of operations, and changes in net assets of Oakland University (University). They have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB).

**Basis of Accounting**

The accompanying financial statements have been prepared using the accrual basis of accounting whereby all revenues are recorded when earned and all expenses are recorded when they have been incurred.

In accordance with GASB Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting*, the University is required to follow all applicable GASB pronouncements. In addition, the University should apply all applicable Financial Accounting Standards Board (FASB) Statements and Interpretations, Accounting Principle Board Opinions, and Accounting Research Bulletins of the Committee on Accounting Procedures issued on or before November 30, 1989 unless those pronouncements conflict with or contradict GASB pronouncements. The University has elected to not apply FASB pronouncements issued after November 30, 1989.

The University has implemented GASB Statement No.49, *Accounting and Financial Reporting for Pollution Remediation Obligations*, as of fiscal year ended June 30, 2009 with no net effect on the current financial statements.

Operating revenues represent revenue earned from exchange transactions and consist of tuition, certain grants and contracts, departmental activities, auxiliary activities and other miscellaneous revenues. Nonoperating revenues include State appropriations, gifts, certain grants, and investment income. When an expense is incurred for which both restricted and unrestricted net assets are available, the University applies the restricted or unrestricted resources at its discretion.

**Cash Equivalents**

The University considers all investments with original maturity of 90 days or less when purchased to be cash equivalents.

**Investments**

Investments are stated at fair market value. Total return includes ordinary income as well as realized and unrealized gains and losses.

**Inventories**

Inventories are stated at the lower of average cost or market. Included in 2008 inventory are three homes in the Meadow Brook Subdivision owned by the University and valued at \$564,000.

**Physical Properties**

Physical properties are stated at cost or, when donated, at fair market value at the date of gift. A capitalization threshold of \$5,000 is used for equipment. Depreciation is computed using the straight-line method over the estimated useful life of the property. When assets are retired or

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

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otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts. The costs of maintenance and repairs are expended as incurred.

The following are asset classifications and the respective estimated useful lives:

<u>Classifications</u>	<u>Life</u>
Buildings	40 years
Land improvements and infrastructure	20 years
Library acquisitions	10 years
Equipment and software	7 years

**Revenue Recognition**

Revenues related to the summer and fall sessions are recognized in the fiscal year in which the sessions are predominantly conducted.

Gifts are recognized at the later of the date pledged or when the eligibility requirements of the gifts are met.

Funds are appropriated to the University for operations by the State of Michigan (State) covering the State's fiscal year, October 1 through September 30. The sums appropriated, however, are for the University's fiscal year ending June 30 and are generally paid in eleven monthly installments from October through August. Therefore, the July and August payments are generally recorded as part of appropriations receivable. The August 2007 payment, which was delayed by executive order, was recorded within 2008 revenue (see Note 4).

Revenues are reported net of discounts and allowances.

**Income Tax Status**

The University is classified as a political subdivision of the State of Michigan under Section 115 of the Internal Revenue Code and is therefore exempt from federal income taxes. Certain activities of the University may be subject to taxation as unrelated business income.

**Reclassifications**

Certain fiscal year 2008 balances have been reclassified to conform to the current year presentation.

**2. Investments and Deposits with Financial Institutions**

Operating cash is pooled into investments and deposits, which are uninsured and uncollateralized. These investments are administered according to the University's "Pooled Cash Investment Policy." The policy requires that no short term investment may have a maturity greater than one year and no more than 10% of the total of these funds available for investment may be invested in any one issuer. Credit quality on short-term investments is limited to P-1, A-1, or F-1. Credit quality on intermediate-fixed investments is limited to "AA" through "AAA" with a maximum maturity of 15 years and an average maturity of between three and six years. Equity holdings are limited to 5% of the equity portfolio at market value in any one company and 5% of the outstanding stock of any one company. The operating cash portfolio at June 30, 2009 does not

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

involve any concentration of credit risk as all investments in single issuers or issues amount to less than 5% of the entire University portfolio.

At June 30, 2009 and 2008 operating cash was invested in a short-term mutual fund, a pooled intermediate-fixed fund and a pooled equity fund in the following market value amounts. These investments are displayed by category according to their respective duration to describe the level of interest rate risk in this portfolio. This is the risk in a fixed income portfolio that a change in interest rates can affect the market value of the portfolio.

<b>June 30, 2009</b>	<b>Total</b>	<b>&lt; 1 Year</b>	<b>1-5 Years</b>	<b>6-10 Years</b>	<b>&gt; 10 Years</b>
<b>University Operating Pooled Cash</b>					
Swept Money Market					
Mutual Fund	\$ 35,422,798	\$ 35,422,798	\$ -	\$ -	\$ -
Commonfund Intermediate					
High Quality Bond Fund	63,459,297	-	-	63,459,297	-
JP Morgan Equity Funds					
Intrepid Equities	12,864,459	-	-	-	12,864,459
WAM Treasuries	294,410	-	-	-	294,410
Operating Investments	112,040,964	35,422,798	-	63,459,297	13,158,869
Net cash overdraft	(1,815,299)	(1,815,299)	-	-	-
	<u>\$110,225,665</u>	<u>\$ 33,607,499</u>	<u>\$ -</u>	<u>\$ 63,459,297</u>	<u>\$ 13,158,869</u>
Cash and cash equivalents	\$ 34,482,822				
Other long-term investments	75,742,843				
	<u>\$110,225,665</u>				
<b>June 30, 2008</b>	<b>Total</b>	<b>&lt; 1 Year</b>	<b>1-5 Years</b>	<b>6-10 Years</b>	<b>&gt; 10 Years</b>
<b>University Operating Pooled Cash</b>					
Swept Money Market					
Mutual Fund	\$ 34,162,467	\$ 34,162,467	\$ -	\$ -	\$ -
Commonfund Intermediate					
High Quality Bond Fund	60,683,713	-	-	60,683,713	-
JP Morgan Equity Funds					
Intrepid Equities	17,886,940	-	-	-	17,886,940
WAM Treasuries	188,897	-	-	-	188,897
US Bank Money Market	3,613	3,613	-	-	-
Operating Investments	112,925,630	34,166,080	-	60,683,713	18,075,837
Net cash overdraft	(1,270,662)	(1,270,662)	-	-	-
	<u>\$111,654,968</u>	<u>\$ 32,895,418</u>	<u>\$ -</u>	<u>\$ 60,683,713</u>	<u>\$ 18,075,837</u>
Cash and cash equivalents	\$ 33,766,330				
Other long-term investments	77,888,638				
	<u>\$111,654,968</u>				

At June 30, 2009 the Commonfund Intermediate High Quality Bond Fund had a weighted-average maturity of 9.3 years and an average credit of AA-. The weighted-average maturity of a fixed income fund such as the High Quality Bond Fund is one measure of the risk that its market value will change with changes in interest rates.

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

The University is exposed to foreign currency risk included within the investment balance. The current investments that are subject to foreign currency risk consist of the JP Morgan International Opportunities Funds in the amount of \$2,067,052 as of June 30, 2009.

The investments produced a total net return of -1.47% and 2.5%, respectively, for the years ended June 30, 2009 and 2008.

The University's endowment investments are administered according to the University's "Investment Policy for Endowment." While there is no policy restriction with regard to concentration of credit risk, these investments are broadly diversified and there is no investment in a single issuer other than the U.S. Government that amounts to more than 5% of the portfolio. The "Investment Policy for Endowment" restricts debt investment to "high quality," "A" to "AAA" rated corporate bonds, U.S. Treasury, and agency securities or issues of supranational organizations and foreign sovereigns.

These endowment investment funds are uninsured and uncollateralized and produced a total net return of -22.6% and 0.3% for the years ended June 30, 2009 and 2008, respectively.

University pooled endowment investment funds consist of the following as of June 30, 2009 and 2008:

June 30, 2009	Total	< 1 Year	1-5 Years	6-10 Years	> 10 Years
<b>UBS Endowment Investment Pool</b>					
Large Cap Value	\$ 5,272,252	\$ -	\$ -	\$ -	\$ 5,272,252
Large Cap Growth	4,333,607	-	-	-	4,333,607
Mid Cap Value	2,317,321	-	-	-	2,317,321
Mid Cap Growth	1,915,275	-	-	-	1,915,275
Small Cap Core	2,055,872	-	-	-	2,055,872
REIT	1,496,974	-	-	-	1,496,974
International Value	3,607,617	-	-	-	3,607,617
International Core	2,671,536	-	-	-	2,671,536
Fixed Income Core	1,489,737	-	347,740	-	1,141,997
High Yield Bonds	2,530,171	-	1,115,588	1,393,406	21,177
Taxable Fixed Income	6,257,104	266,378	2,961,776	2,374,643	654,307
Global Fixed	1,080,654	-	-	1,080,654	-
Global Fixed	1,157,811	-	-	1,157,811	-
Domestic Fixed Income	1,091,408	-	-	-	1,091,408
Domestic Fixed Income	563,746	-	-	-	563,746
Domestic Fixed Income	560,220	-	-	-	560,220
Cash	1,700,763	1,700,763	-	-	-
Broad Commodities	81,234	-	-	-	81,234
Accruals	144,116	144,116	-	-	-
	<u>\$ 40,327,418</u>	<u>\$ 2,111,257</u>	<u>\$ 4,425,104</u>	<u>\$ 6,006,514</u>	<u>\$ 27,784,543</u>
Charitable Trusts - Equity Funds	186,823	-	-	-	186,823
Trust Check - In Transit	25,212	25,212	-	-	-
	<u>\$ 40,539,453</u>	<u>\$ 2,136,469</u>	<u>\$ 4,425,104</u>	<u>\$ 6,006,514</u>	<u>\$ 27,971,366</u>

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

June 30, 2008	Total	< 1 Year	1-5 Years	6-10 Years	> 10 Years
<b>UBS Endowment Investment Pool</b>					
Large Cap Value	\$ 6,252,482	\$ -	\$ -	\$ -	\$ 6,252,482
Large Cap Growth	5,799,010	-	-	-	5,799,010
Mid Cap Value	2,753,663	-	-	-	2,753,663
Mid Cap Growth	2,280,607	-	-	-	2,280,607
Small Cap Core	2,085,249	-	-	-	2,085,249
REIT	2,016,468	-	-	-	2,016,468
International Value	5,217,617	-	-	-	5,217,617
International Core	3,287,525	-	-	-	3,287,525
Fixed Income Core	1,487,174	379,139	471,814	172,422	463,799
High Yield Bonds	2,389,854	23,782	807,339	1,535,693	23,040
Taxable Fixed Income	5,361,907	-	3,108,205	1,394,579	859,123
Global Fixed	1,026,741	-	-	1,026,741	-
Global Fixed	1,016,282	-	-	1,016,282	-
Domestic Fixed Income	455,283	-	455,283	-	-
Domestic Fixed Income	470,378	-	-	-	470,378
Cash	8,074,078	8,074,078	-	-	-
Broad Commodities	79,590	-	-	-	79,590
Accruals	145,583	145,583	-	-	-
	<u>\$ 50,199,491</u>	<u>\$ 8,622,582</u>	<u>\$ 4,842,641</u>	<u>\$ 5,145,717</u>	<u>\$ 31,588,551</u>
Charitable Trusts - Equity Funds	248,460	-	-	-	248,460
Trust Check - In Transit	2,121	2,121	-	-	-
	<u>\$ 50,450,072</u>	<u>\$ 8,624,703</u>	<u>\$ 4,842,641</u>	<u>\$ 5,145,717</u>	<u>\$ 31,837,011</u>

The credit quality of the endowment fixed income investments in the portfolio vary with 60% of the portfolio carrying a credit rating of AA or better and less than 6% of the portfolio is rated less than investment grade. Cash items in the portfolio carry credit ratings of A-1, P-1 and F-1.

The University is not exposed to foreign currency risk included within the endowment investment balance as of June 30, 2009. All investments in this category are liquid and are convertible into cash within one week or less.

The Charitable Trusts – Equity Funds are charitable gift annuities. These are arrangements in which donors contribute assets to the University in exchange for a promise by the University to pay a fixed amount for a specified period of time (typically for the life of the donor or other beneficiary). Annuities payable are established based on the present value of the estimated annuity payouts over the life expectancy of the donor or other beneficiary.

For donor restricted endowments, the Uniform Management of Institutional Funds Act, as adopted in Michigan, permits the University to appropriate an amount of realized and unrealized endowment appreciation as determined to be prudent.

Both the pooled cash and endowment investment pools can be liquidated to cash within one week or less at fair market value.



**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

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**3. Accounts Receivable**

Accounts receivable consist of the following as of June 30, 2009 and 2008:

	<u>2009</u>	<u>2008</u>
Tuition	\$ 6,680,890	\$ 7,499,486
Auxiliary enterprises	905,809	1,422,267
Contracts and grants	2,877,851	2,184,634
Other receivables	1,924,453	355,142
Total accounts receivable	<u>12,389,003</u>	<u>11,461,529</u>
Less: Allowance for doubtful accounts	<u>(3,090,658)</u>	<u>(3,379,655)</u>
Total accounts receivable, net	<u>\$ 9,298,345</u>	<u>\$ 8,081,874</u>

**4. Appropriations Receivable**

The annual state operating appropriation paid to the University is made in eleven monthly installments from October through August. Consistent with State of Michigan legislation, the University has accrued as of the end of its fiscal year the payments to be received in July and August. As of June 30, 2009 and 2008, the accrual of the July and August State operating appropriation payments created an appropriation receivable of \$9,536,763 and \$9,442,344, respectively.

**5. Pledges Receivable**

Pledges receivable consist of the following as of June 30, 2009 and 2008:

	<u>2009</u>	<u>2008</u>
<b>Pledges outstanding</b>		
Unrestricted	\$ 22,911	\$ 53,167
Restricted expendable	19,530,984	2,573,091
Total pledges outstanding	<u>19,553,895</u>	<u>2,626,258</u>
Less		
Allowance for doubtful pledges	(413,388)	(387,744)
Present value discount	<u>(3,826,692)</u>	<u>(227,428)</u>
Total pledges outstanding, net	<u>15,313,815</u>	<u>2,011,086</u>
Less: Current portion, net	<u>(2,412,234)</u>	<u>(975,041)</u>
Non-current portion, net	<u>\$ 12,901,581</u>	<u>\$ 1,036,045</u>

Pledges receivable from donors are recorded at net present value less allowances for doubtful accounts. At June 30, 2009 and 2008, the interest rate used to discount pledges to present value was 5%. The aggregate allowance for doubtful accounts was 3% and 16% net of discount at June 30, 2009 and 2008, respectively.

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

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Payments on pledges receivable at June 30, 2009 are expected to be received in the following years ended June 30:

Past due	\$ 373,209
Due in one year	2,348,173
Due in two-five years	6,584,613
Thereafter	<u>10,247,900</u>
Total	<u>\$ 19,553,895</u>

Included in pledges is a \$14.3 million pledge, net of present value discounts, from a single donor for the Oakland University William Beaumont School of Medicine. Should the School of Medicine fail to become accredited or cease operations, any balance remaining on the pledge will not be paid.

In addition, bequest intentions and other conditional promises are not recognized as assets until the specified conditions are met because of uncertainties with regard to their realizability and valuation. At June 30, 2009 and 2008 the University had \$30,181,703 and \$27,408,427, respectively, in conditional pledge commitments receivable not included in the accompanying financial statements. Included in conditional pledges above is \$15,000,000 from a single donor.

**6. Student Loans Receivable**

Student loans receivable consist of the following as of June 30, 2009 and 2008:

	<u>2009</u>	<u>2008</u>
<b>Student loans</b>		
Federal loan programs	\$ 2,221,250	\$ 2,415,844
University loan funds	57,138	40,975
	<u>2,278,388</u>	<u>2,456,819</u>
Less: Allowance for doubtful loans	<u>(299,206)</u>	<u>(317,470)</u>
Total student loans, net	1,979,182	2,139,349
Less: Current portion, net	<u>(244,173)</u>	<u>(263,054)</u>
Noncurrent portion, net	<u>\$ 1,735,009</u>	<u>\$ 1,876,295</u>

In addition, the University distributed \$75,529,913 and \$57,422,492 for the years ended June 30, 2009 and 2008, respectively, for student loans through the U.S. Department of Education federal direct lending program. These distributions and related funding sources are not included as expenses and revenues in the accompanying financial statements.

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

**7. Capital Assets**

The following tables present the changes in the various capital asset categories for the University for fiscal years 2009 and 2008

<b>Asset Classification</b>	<b>Balance June 30, 2008</b>	<b>Additions</b>	<b>Reductions/ Transfers</b>	<b>Balance June 30, 2009</b>
Land	\$ 4,324,914	\$ -	\$ -	\$ 4,324,914
Land improvements and infrastructure	42,538,747	2,187,771	-	44,726,518
Buildings	277,748,526	8,583,761	-	286,332,287
Equipment	42,425,714	2,041,849	1,588,693	42,878,870
Library acquisitions	25,287,959	713,738	435,572	25,566,125
Construction in progress	17,275,605	8,601,098	10,771,531	15,105,172
<b>Total</b>	<b>409,601,465</b>	<b>22,128,217</b>	<b>12,795,796</b>	<b>418,933,886</b>
Accumulated depreciation				
Land improvements and infrastructure	(14,290,613)	(1,991,700)	-	(16,282,313)
Buildings	(98,083,682)	(6,393,059)	-	(104,476,741)
Equipment	(33,058,347)	(2,595,289)	(1,280,850)	(34,372,786)
Library acquisitions	(20,784,708)	(1,012,059)	(435,572)	(21,361,195)
<b>Total</b>	<b>(166,217,350)</b>	<b>(11,992,107)</b>	<b>(1,716,422)</b>	<b>(176,493,035)</b>
<b>Total capital assets (net)</b>	<b>\$ 243,384,115</b>	<b>\$ 10,136,110</b>	<b>\$ 11,079,374</b>	<b>\$ 242,440,851</b>

<b>Asset Classification</b>	<b>Balance June 30, 2007</b>	<b>Additions</b>	<b>Reductions/ Transfers</b>	<b>Balance June 30, 2008</b>
Land	\$ 4,324,914	\$ -	\$ -	\$ 4,324,914
Land improvements and infrastructure	29,455,299	13,083,448	-	42,538,747
Buildings	274,793,113	2,955,413	-	277,748,526
Equipment	42,179,570	3,051,944	2,805,800	42,425,714
Library acquisitions	24,666,641	815,769	194,451	25,287,959
Construction in progress	26,883,318	6,385,208	15,992,921	17,275,605
<b>Total</b>	<b>402,302,855</b>	<b>26,291,782</b>	<b>18,993,172</b>	<b>409,601,465</b>
Accumulated depreciation				
Land improvements and infrastructure	(12,310,088)	(1,980,525)	-	(14,290,613)
Buildings	(91,755,228)	(6,328,454)	-	(98,083,682)
Equipment	(32,679,415)	(2,672,581)	(2,293,649)	(33,058,347)
Library acquisitions	(19,982,000)	(997,159)	(194,451)	(20,784,708)
<b>Total</b>	<b>(156,726,731)</b>	<b>(11,978,719)</b>	<b>(2,488,100)</b>	<b>(166,217,350)</b>
<b>Total capital assets (net)</b>	<b>\$ 245,576,124</b>	<b>\$ 14,313,063</b>	<b>\$ 16,505,072</b>	<b>\$ 243,384,115</b>

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**8. State Building Authority**

The University has lease agreements with the State Building Authority (SBA) and the State for the School of Education and Human Services Building (Pawley Hall), the Science and Engineering Building, and the Business and Technology Building (Elliott Hall). The buildings were financed with SBA revenue bonds and State capital appropriations.

The SBA bond issues are collateralized by a pledge of rentals to be received from the State pursuant to the lease agreements between the SBA, the State, and the University. During the lease terms, the SBA will hold title to the facilities; the State will make all annual lease payments to the SBA; and the University will pay all operating and maintenance costs of the facilities.

At the expiration of the leases, the SBA has agreed to sell each facility to the University for one dollar. The cost and accumulated depreciation for these facilities is included in the accompanying statements of net assets.

**9. Cash Surrender Value of Life Insurances Policies**

Included in other assets are the cash surrender value of life insurance policies in the amount of \$1,158,344 and \$1,121,905 for 2009 and 2008, respectively. At both June 30, 2009 and 2008, the face value of these life insurance policies totaled \$5,360,500.

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**10. Long-Term Liabilities**

Long-term liabilities consist of the following as of June 30, 2009 and 2008:

	<b>Balance</b>	<b>Additions/ Transfers</b>		<b>Balance</b>	<b>Current</b>
	<b>June 30, 2008</b>	<b>Transfers</b>	<b>Reductions</b>	<b>June 30, 2009</b>	<b>Portion</b>
Note, installment purchase agreement and bonds payable:					
Note and installment purchase agreement payable	\$ 18,214,944	\$ -	\$ 861,634	\$ 17,353,310	\$ 686,692
Bonds payable					
General revenue bonds, series 1997	3,480,000	-	1,125,000	2,355,000	1,180,000
Variable rate demand bonds, series 1998 (transfer from the Foundation)	4,600,000	-	-	4,600,000	-
General revenue refunding bonds, series 2004	29,045,000		1,035,000	28,010,000	1,085,000
unamortized premium	1,090,342	152	104,114	986,380	102,884
unamortized deferral on extinguishment	(1,190,524)	(166)	(113,681)	(1,077,009)	(112,337)
General revenue refunding bonds, series 2008	53,280,000	-		53,280,000	-
2008 Bonds - deferral	(5,324,087)	-	(234,886)	(5,089,201)	(234,886)
Total, note, installment agreement and bonds payable	103,195,675	(14)	2,777,181	100,418,480	2,707,353
Other liabilities:					
Compensated absences	4,265,037	349,584		4,614,621	246,815
Annuities payable and other (transfer from the Foundation)	483,835	21,117	26,353	478,599	66,352
Federal portion of Perkins loan program	1,910,095	33,699	74,843	1,868,951	-
Total other liabilities	6,658,967	404,400	101,196	6,962,171	313,167
Total long-term liabilities	\$ 109,854,642	\$ 404,386	\$ 2,878,377	\$ 107,380,651	\$ 3,020,520
Total long-term liabilities	\$ 109,854,642			\$ 107,380,651	
Current portion	2,964,418			3,020,520	
Noncurrent portion	\$ 106,890,224			\$ 104,360,131	

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	Balance June 30, 2007	Additions/ Transfers	Reductions	Balance June 30, 2008	Current Portion
Note, installment purchase agreement and bonds payable:					
Note and installment purchase agreement payable	\$ 18,712,720	\$ -	\$ 497,776	\$ 18,214,944	\$ 729,823
Bonds payable					
General revenue bonds, series 1997	4,555,000	-	1,075,000	3,480,000	1,125,000
Variable rate demand bonds, series 1998 (transfer from the Foundation)	4,600,000	-	-	4,600,000	-
General revenue bonds, series 2001	48,000,000	-	48,000,000	-	-
General revenue refunding bonds, series 2004	30,050,000	-	1,005,000	29,045,000	1,035,000
unamortized premium	1,255,150	8,544	173,352	1,090,342	104,114
unamortized deferral on extinguishment	(1,370,475)	(9,329)	(189,280)	(1,190,524)	(113,681)
General revenue refunding bonds, series 2008	-	53,280,000	-	53,280,000	-
2008 Bonds - deferral	-	(5,324,087)	-	(5,324,087)	(234,886)
Total, note, installment agreement and bonds payable	105,802,395	47,955,128	50,561,848	103,195,675	2,645,370
Other liabilities:					
Compensated absences	2,921,211	1,343,826	-	4,265,037	247,708
Annuities payable and other (transfer from the Foundation)	456,822	126,400	99,387	483,835	71,340
Federal portion of Perkins loan program	1,901,974	42,554	34,433	1,910,095	-
Total other liabilities	5,280,007	1,512,780	133,820	6,658,967	319,048
Total long-term liabilities	<u>\$ 111,082,402</u>	<u>\$ 49,467,908</u>	<u>\$ 50,695,668</u>	<u>\$ 109,854,642</u>	<u>\$ 2,964,418</u>
Total long-term liabilities	\$ 111,082,402			\$ 109,854,642	
Current portion	2,912,998			2,964,418	
Noncurrent portion	<u>\$ 108,169,404</u>			<u>\$ 106,890,224</u>	

**Note and Installment Purchase Agreement Payable**

In February 2005, the University entered into an installment purchase agreement note in the amount of \$422,282 to purchase golf carts. The note has a fixed interest rate of 4.49% per annum, requires monthly payments of \$12,703 during the golf season (May – October) and a balloon payment of \$95,400 due November 2009. In June 2009, these golf carts were returned and traded in for new golf carts and the debt was extinguished.

In December 2005, the University entered into a general revenue note payable over 264 months in the amount of \$18,253,776 at a fixed rate of interest of 3.785% to finance Phase II of its Energy Service Agreement projects.

In December 2006, the University entered into a lease-purchase agreement in the amount of \$107,364 to purchase mowing equipment. The lease is payable over a period of 48 months in the

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amount of \$2,419 per month at a fixed rate of interest of 3.89% and the final payment is due December 15, 2010.

Required annual payments for the notes payable and the installment purchase agreement for the fiscal years ending June 30 are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	\$ 686,692	\$ 645,022	\$ 1,331,714
2011	698,537	618,663	1,317,200
2012	710,538	592,150	1,302,688
2013	737,903	564,784	1,302,687
2014	766,322	536,365	1,302,687
2015-2019	4,297,720	2,215,712	6,513,432
2020-2024	5,191,574	1,321,863	6,513,437
2025-2029	4,264,024	295,384	4,559,408
Total	<u>\$17,353,310</u>	<u>\$ 6,789,943</u>	<u>\$24,143,253</u>

**Bonds Payable**

In September 1997, the University issued general revenue bonds in the amount of \$11,650,000 to provide funds for various campus improvement projects. The bonds bear interest rates from 4.6% to 5.1% and mature at various dates through 2011.

On September 24, 1998, on behalf of the Oakland University Foundation (Foundation), the Economic Development Corporation of the County of Oakland issued limited obligation revenue variable rate demand bonds in the amount of \$4,600,000 to finance the R&S Sharf golf course project. These bonds bear interest at a variable or fixed rate, as determined from time to time in accordance with the indenture (the variable rates at June 30, 2009 and 2008 were 0.85% and 1.62%, respectively; the maximum variable rate is 12%). The bonds mature on September 1, 2023 subject to optional early redemption. Within this bond offering, the Foundation executed a Loan Agreement, which obligated it to make all payments in connection with this bond financing including interest, principal, remarketing fees, and letter of credit fees. On February 1, 2006 the University Board of Trustees and the Foundation Board of Directors agreed to transfer Foundation assets and liabilities to the University. As a result, this Foundation loan was transferred to the University in the amount of \$4,600,000.

In September 2004, the University issued \$31,770,000 of general revenue refunding bonds (2004 Bonds), with an average coupon interest rate of 5.01% and a net original issue premium of \$1,967,000. The proceeds were utilized to refund the Series 1995 general revenue bonds maturing in the years 2007 through 2026 totaling \$31,320,000 with an average coupon interest rate of 5.74%. The related loss on early extinguishment of debt of \$2,147,000 has been deferred and will be amortized over the term of the 2004 Bonds. As a result of the refunding, the University will reduce its aggregate debt service payments over the 21 year period by approximately \$3,929,000. The refunding results in an economic gain of \$2,592,000.

On June 18, 2008, the University issued \$53,280,000 general revenue refunding bonds (2008 Bonds) to refund the 2001 Bonds. The 2008 Bonds are variable rate demand obligations with a

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maturity date of March 1, 2031. In conjunction with this issue, the University terminated the related 2001 Swap at a termination cost of \$4,860,000 paid to the counterparty, and reissued a new 2008 Swap synthetically fixing the rate on the full amount of the issue to 3.37%. The swap termination cost has been deferred and will be amortized over the term of the refunding bonds. These bonds will mature March 1, 2031. A trust account was established to redeem the 2001 Bonds on their call date of August 1, 2008. The assets and liabilities of this trust account are not recorded as assets or liabilities in the financial statements of the University. The aggregate amount of outstanding principal on the Series 2001 Bonds which has been defeased was \$48,000,000 as of June 30, 2008. The principal on the 2001 Bonds was redeemed on August 1, 2008 leaving a zero balance in the trust account as of June 30, 2009.

The following table summarizes debt service requirements for the outstanding bonds payable:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	\$ 2,265,000	\$ 3,362,897	\$ 5,627,897
2011	2,315,000	3,249,647	5,564,647
2012	2,465,000	3,125,250	5,590,250
2013	2,590,000	3,015,568	5,605,568
2014	2,700,000	2,910,623	5,610,623
2015-2019	15,445,000	12,786,162	28,231,162
2020-2024	23,960,000	9,157,402	33,117,402
2025-2029	24,850,000	4,513,272	29,363,272
2030-2034	<u>11,655,000</u>	<u>494,560</u>	<u>12,149,560</u>
	88,245,000	<u>\$ 42,615,381</u>	<u>\$ 130,860,381</u>
Less: Deferral on extinguishment, net	<u>(5,179,830)</u>		
		<u>\$ 83,065,170</u>	

Interest includes payments and receipts under the swap agreement at the synthetic fixed rate on the 2008 Bonds of 3.37%. The variable rate paid on the 2008 Bonds was 0.80% on June 30, 2009. The variable rate on the 1998 Bonds on June 30, 2009 was 0.85%.

**Interest Rate Swap Agreements**

On June 25, 2007, the University executed a Constant Maturity Swap (CMS) in an initial notional amount of \$34,370,000 effective October 1, 2007. Under the CMS the University pays the counterparty the SIFMA Municipal Swap Index and receives 90.39% of the Ten-Year SIFMA Swap Rate until March 1, 2031. No amounts were paid or received when the CMS was initiated.

The estimated fair value of the CMS at June 30, 2009 was \$2,017,458. The fair value represents the estimated amount that the University would receive to terminate the CMS, taking into account current interest rates and creditworthiness of the underlying counterparty. In accordance with GASB standards, these amounts are not required to be included in the accompanying statements.

The University is exposed to credit risk on the CMS, which is the risk that the counterparty will not fulfill its obligations. The CMS includes collateral requirements intended to mitigate the credit



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risk. Additionally, the CMS exposes the University to tax risk, which is the risk that arises when the taxable nature of such transactions is modified by law.

In connection with the 2008 Bonds, the University entered into an interest rate swap agreement (2008 Swap) with Dexia Credit Local, New York Branch in an initial notional amount of \$53,280,000 effective June 18, 2008. The agreement swaps the University's variable rate for a fixed rate of 3.37% and is based on 67.0% of U.S. Dollar LIBOR. The notional amount declines over time and terminates March 1, 2031. Under the swap agreement the University pays a synthetic fixed rate of 3.37%. No amounts were paid or received when the 2008 Swap was initiated.

The University is currently making payments under the 2008 Swap agreement. The estimated fair value of the interest rate swap at June 30, 2009 was a liability of \$4,577,785. The fair value represents the estimated amount that the University would pay to terminate the swap, taking into account current interest rates and creditworthiness of the underlying counterparty. In accordance with GASB standards, these amounts are not required to be included in the accompanying statements.

The University is exposed to credit risk, which is the risk that the counterparty will not fulfill its obligations. Additionally, the 2008 Swap exposes the University to basis risk, which is the risk that arises when variable interest rates on a derivative and an associated bond or other interest-paying financial instruments are based on different indexes. As these rates change, the overall synthetic rate on the bonds may change. The swap agreement includes collateral requirements intended to mitigate the credit risk.

The 2008 Swap and CMS use the International Swaps and Derivatives Association, Inc. Master Agreement, which includes standard termination events such as failure to pay and bankruptcy. In addition, the Master Agreement includes additional termination events. If the 2008 Swap is terminated, the variable rate bonds will no longer carry a synthetic interest rate. If the 2008 Swap or CMS are terminated, the University may be required to pay an amount equal to the fair value of the 2008 Swap or CMS, if it is negative.

**Other Liabilities**

Accrued compensated absences include accrued vacation and sick pay liability for University employees.

Charitable gift annuities are arrangements in which donors contribute assets to the University in exchange for a promise by the University to pay a fixed amount for a specified period of time (typically for the life of the donor or other beneficiary). Annuities payable are established based on the present value of the estimated annuity payouts over the life expectancy of the donor or other beneficiary.

**11. Postemployment Benefits Other than Pensions**

**Plan Description**

In addition to the employee benefits discussed in Note 12, the University provides postemployment healthcare benefits to eligible University retirees and their spouses as part of a single-employer defined benefit plan. The plan is administered by the University. Substantially all University employees may become eligible for coverage if they meet retirement eligibility requirements. The

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net periodic costs are expensed as employees render the services necessary to earn the postemployment benefits. In general, retirees at least 62 years of age with 15 years of service who were hired before July 1, 2006 or July 1, 2005, depending on the employee group, are eligible for medical benefits in accordance with various labor agreements or within the provisions of University policy. Employees with 25 years of service are eligible for retirement at any age. Except for certain prior retirees, the University shares the cost of coverage with retirees, charging the retirees a contribution equal to the excess of the prevailing premium cost of coverage over a stipulated University subsidy amount. Postemployment healthcare benefits are currently provided to 335 retirees and spouses. Certain employees hired after July 1, 2005 or July 1, 2006, depending on the employee group, may be eligible for participation in the University's postemployment health care benefits as "access only" for retirees and spouses, at retiree rates, paid in full by the retiree.

**Funding Policy**

The contribution requirements of plan members and the University are established in accordance with various labor agreements or within the provisions of University policy. The required contribution is based on projected pay-as-you-go financing requirements. For the year ended June 30, 2009, the University and plan members receiving benefits contributed \$1,307,162 and \$912,720, respectively, to the plan. Approximately 59% of total premiums were paid by the University with the remaining 41% paid by plan members. Required contributions for plan members range from no cost to \$261 per month for retiree-only coverage, and from \$27 to \$1,269 per month for retiree and spouse coverage.

For the year ended June 30, 2008, the University and plan members receiving benefits contributed \$1,303,980 and \$898,904, respectively, to the plan. Approximately 59% of total premiums were paid by the University with the remaining 41% paid by plan members. Required contributions for plan members range from no cost to \$261 per month for retiree-only coverage and from \$27 to \$1,269 per month for retiree and spouse coverage.

**Annual OPEB Cost and Net OPEB Obligation**

The University's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

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The components of the University's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the University's net OPEB obligation are summarized below for the years ended June 30, 2009 and 2008:

	2009	2008
Annual Required Contribution (ARC)	\$ 2,914,348	\$ 2,743,060
Interest on net OPEB obligation	110,962	-
Adjustment to ARC	(162,045)	-
Annual OPEB cost (expense)	2,863,265	2,743,060
Contributions made	(1,307,162)	(1,303,980)
Increase in net OPEB obligation	1,556,103	1,439,080
Net OPEB obligation - beginning of year	1,439,080	-
Net OPEB obligation - end of year	\$ 2,995,183	\$ 1,439,080

The University's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year ended June 30, 2009 and 2008 were as follows:

Year Ended June 30	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
2009	\$2,863,265	45.7%	\$ 1,556,102
2008	\$2,743,060	47.5%	\$ 1,439,080

**Funded Status and Funding Progress**

Other postemployment health care benefits are not advance-funded on an actuarially determined basis but instead are financed on a pay-as-you-go basis. The University thus far has decided that future benefits will not be prefunded; however, the University has designated assets to meet future obligations through the creation of a Board of Trustees approved quasi-endowment valued at approximately \$6.1 million, earnings from which will be used to offset annual postemployment contributions. The University's contribution to the plan for the year ended June 30, 2009 and 2008 were \$1,307,162 and \$1,303,980, respectively. The funded status of the plan for the years ended June 30, 2009 and 2008 is as follows:

Schedule of Funding Progress						
Oakland University Retired Employees Healthcare Plan						
Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
6/30/2009	-	\$ 25,348,481	\$ 25,348,481	0.00%	\$ 76,840,085	33.0%
6/30/2008	-	\$ 24,174,864	\$ 24,174,864	0.00%	\$ 71,063,121	34.0%

The information presented in this schedule is intended to approximate the funding progress of the plan based on the use of the Projected Unit Credit Method of valuation.

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The unfunded actuarial accrued liability, totaled \$25.3 million as of the June 30, 2009 actuarial valuation date. The unfunded actuarial accrued liability is being amortized over a period of thirty years.

**Actuarial Methods and Assumptions**

The actuary chose a variation of the Unit Credit Actuarial Cost Method under which expected benefits are attributed to employment periods through the earliest retirement date. Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined results are subject to continual revision as actual results are compared to expectations and new estimates are made in the future.

Actuarial assumptions included a discount rate of 8%, various mortality, turnover and healthcare cost trend rates, an assumption that 90% of future retirees eligible for medical coverage will elect medical coverage, and an assumption that the University contribution for certain post-65 retirees is limited to a 4% annual increase. The University will review its assumptions on a bi-annual basis and make modifications to the assumptions based on current rates and trends when it is appropriate to do so. The University believes that the assumptions utilized in recording its obligations for the plan are reasonable based on its experience.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point.

**12. Employee Benefits**

The University has contributory, defined-contribution retirement plans for all qualified employees. The plans consist of employee-owned retirement contracts funded on a current basis by employer contributions. Participants may elect to contribute additional amounts to the plan within specified limits. The plans are primarily administered by Teachers Insurance and Annuity Association – College Retirement Equities Fund (TIAA-CREF) and Fidelity Investments. Contributions by the University for the years ended June 30, 2009 and 2008 were \$11,644,340 and \$11,390,563, respectively.

The University also maintains a noncontributory, defined-benefit retirement plan, which is not open to new participants. The plan is administered by TIAA-CREF. At January 1, 2009, the date of the most recent actuarial valuation, the present value of benefits accrued under the plan was fully funded.

The University provides benefits to eligible employees for unused sick days upon retirement and unused vacation days upon termination. This liability is accounted for as part of accrued compensated absences.

The University is self-insured for workers' compensation and unemployment compensation. Liabilities for claims incurred but not reported under these self-insurance programs have been established.

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**13. Liability and Property Insurance**

The University is one of 11 Michigan universities participating in the Michigan Universities Self-Insurance Corporation (M.U.S.I.C.), which provides insurance coverage for errors and omissions liability, commercial general liability, property loss, automobile liability, and automobile physical damage coverage. M.U.S.I.C. provides coverage for claims in excess of agreed-upon deductibles.

Loss coverages, except for the automobile physical damage program, are structured on a three-layer basis with each member retaining a portion of its losses, M.U.S.I.C. covering the second layer and commercial carriers covering the third. Automobile physical damage coverage is structured on a two-layer basis with no excess coverage from a commercial carrier. Commercial general liability and property coverage is provided on an occurrence basis. Errors and omissions coverage is provided on a claim made basis.

**14. Contingencies and Commitments**

In the normal course of its activities, the University is a party in various legal actions. Although some actions have been brought for large amounts, the University has not experienced any significant losses or costs. The University and its legal counsel are of the opinion that the outcome of asserted and unasserted claims outstanding will not have a material effect on the financial statements.

The University is the guarantor on certain residential mortgages in the University's Meadow Brook Subdivision. As of June 30, 2009, the amount subject to guarantee by the University was \$2,447,030.

The estimated costs to complete construction projects in progress are \$12,766,837 as of June 30, 2009. These projects have been funded from private gifts, proceeds from general revenue notes, and other University funds.

**15. Expenditures by Natural Classification**

Operating expenses by natural classification for the years ended June 30, 2009 and 2008 are summarized as follows:

	<u>2009</u>	<u>2008</u>
Employee compensation and benefits	\$ 148,961,840	\$ 138,155,097
Supplies and other services	51,026,715	46,060,409
Student aid	10,659,231	7,793,753
Depreciation	12,122,925	12,024,830
Total	<u>\$ 222,770,711</u>	<u>\$ 204,034,089</u>

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**16. Cash Flow Statement**

The table below details the reconciliation of the net operating loss to net cash used by operating activities:

	<u>2009</u>	<u>2008</u>
<b>Operating loss</b>	\$ (60,137,445)	\$ (52,678,691)
<b>Adjustments to reconcile net operating loss to net cash used by operating activities</b>		
Depreciation expense	12,122,925	12,024,830
Changes in assets and liabilities		
Accounts receivable, net	(1,216,471)	(1,359,584)
Inventories	542,180	329,586
Deposits and prepaid expense	121,614	50,376
Student loans receivable	160,167	205,843
Accounts payable and accrued expenses	232,368	826,620
Accrued payroll	(252,968)	(2,114,555)
Compensated absences	349,582	1,343,828
Deferred revenue	118,167	1,540,522
Deposits	(111,707)	(928,063)
Federal portion of student loan program	(41,143)	8,122
Other postemployment benefits	1,556,103	1,439,080
Net cash used by operating activities	<u>\$ (46,556,628)</u>	<u>\$ (39,312,086)</u>

**17. Related Party Transactions**

Effective February 1, 2006, the University Board of Trustees and the Foundation Board of Directors entered into a Transition Agreement between The Oakland University Foundation and Oakland University (Transition Agreement). This Transition Agreement called for the transfer of substantially all of the Foundation's assets and liabilities to the University.

Foundation net assets as of June 30, 2009:

Assets	<u>\$ 139,707</u>
<b>Net assets</b>	<u>\$ 139,707</u>

The assets remaining are endowment funds. The June 30, 2009 University financial statements do not include the remaining Foundation assets or the Foundation's activity.

**18. Future GASB Pronouncements**

The University is subject to GASB Statement No. 53, *Accounting and Financial Reporting for Derivative Instruments* for the year ended June 30, 2010. This statement addresses recognition, measurement, and disclosure of information regarding derivative instruments. Derivative instruments covered by this statement are required to be reported at fair value. The statement requires the University to determine whether each swap agreement is effective at each year end.

**Oakland University**  
**Notes to Financial Statements**  
**June 30, 2009 and 2008**

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An effective swap will have no impact on net assets. If the swap is not effective, the University will record a cumulative effect adjustment to beginning net assets and subsequent changes in fair value will be recorded in the statement of revenues, expenses and changes in net assets. This statement also retains the current disclosures required by Technical Bulletin 2003-1. The University has not determined whether the interest rate swaps are effective at June 30, 2009.

DRAFT

Finance, Audit and Investment Committee  
Meeting

Oakland University

*September 16, 2009*



# Oakland University

## Finance, Audit and Investment Committee Meeting Agenda

*September 16, 2009*

- ◆ Introduction and Organization Chart of Audit Team
  - AHP Representatives
    - Randy Morse – Partner
    - Roger Hitchcock – Partner
    - Katie Jiles – Manager
  
- ◆ Financial Highlights
  
- ◆ Finance, Audit and Investment Committee of the Board of Trustees Letter
  - Services Provided and Reports Issued or in Process
  - Results of 2009 Audit and Review of Significant Accounting Matters
  - Required Communications with the Finance, Audit and Investment Committee
  - No Material Weaknesses Letter
  
- ◆ Other Questions or Comments



**ANDREWS HOOPER & PAVLIK P.L.C.**  
Certified Public Accountants

September 16, 2009

Finance, Audit and Investment Committee of the Board of Trustees  
Oakland University  
Rochester, Michigan

We are pleased to submit this report which summarizes the results of our audit of Oakland University (University) and other matters which we believe would be of interest to you.

Services Provided and Reports Issued or in Process

In accordance with our engagement letter, AHP provided the following services:

Audit Services:

- An audit of the financial statements of the University for the year ended June 30, 2009. Our audit included all procedures considered necessary by us to perform the audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and to issue our opinion thereon. – Completed
- An audit in accordance with OMB Circular A-133 and *Government Auditing Standards*. Our audit included procedures for testing requirements related to the major federal award programs (i.e. Student Financial Assistance Programs, Research and Development, WIA Adult Program and WIA Dislocated Workers) for the year ended June 30, 2009. – Completed

Non-audit Services:

- An agreed-upon procedures report as required by the NCAA Financial Audit Guidelines to assist the University in complying with NCAA Bylaw 6.2.3.1. – In Process
- Procedures as required by the State of Michigan related to the inclusion of the University's audited financial statements in the State's comprehensive annual financial report. Additional limited procedures will be required by the State to be performed in December of 2009 updating our subsequent events procedures through that date. – In Process

## Results of 2009 Audit and Review of Significant Matters

The audit was conducted in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards issued by the Comptroller General of the United States, and included such tests of the accounting records and such other auditing procedures as we considered necessary for the purpose of expressing an opinion on the financial statements. Because an audit is designed to provide reasonable, but not absolute, assurance and because we did not perform a detailed examination of all transactions, there is a risk that material misstatements may exist and not be detected by us.

The following summarizes various matters of interest:

### Oakland University William Beaumont School of Medicine Gift

During the year a pledge was received for \$20 million from an anonymous donor for the new Oakland University William Beaumont School of Medicine. A \$2 million payment was made toward this pledge during the year. The discounted value of the pledge approximated \$14.3 million and was recorded as revenue and a receivable at June 30, 2009.

Included in the pledge documents was a clause that stated the remaining payments on the pledge would not be made if the school of medicine did not get accredited or if the University ceased to operate the school of medicine. For recording purposes, this was not considered a condition that would not allow the University to recognize the pledge at June 30, 2009.

### Allowance for Doubtful Accounts

We performed a detailed analysis of the allowance for doubtful accounts related to accounts receivable, student loan receivables, and pledges receivable. The University determined these allowances were adequate. Based on our testing and review of assumptions made by management, we believe the allowance for doubtful accounts is appropriate at June 30, 2009.

### Interest Rate Swaps

The University has entered into two interest rate swaps to manage the interest rate paid on certain bond debt. At June 30, 2009, one swap was in a positive position by approximately \$2 million and one was in a negative position by approximately \$4.6 million. These amounts were only disclosed in the financial statements but will be required to be recorded in the June 30, 2010 financial statements.

### Postemployment Health Benefits

The University offers postemployment health benefits to eligible retirees and spouses. The University was required to record a liability for the actuarially determined benefit obligation in the prior year. For June 30, 2009, the University recorded expense of approximately \$2.8 million and made payments of approximately \$1.3 million. The benefit obligation increased by approximately \$1.5 million. The total unfunded actuarial accrued liability at June 30, 2009 approximated \$25.3 million.

### Investment Losses

With the overall decline in the financial markets, the University experienced investment losses of approximately \$13.6 million compared to investment income of approximately \$2.5 million in 2008.

### University Net Assets

The net assets of the University increased approximately \$2 million or 0.69%. Included in total net assets are approximately \$94.6 million of unrestricted net assets which decreased approximately \$7.7 million from 2008. Of the \$94.6 million in unrestricted net assets, approximately \$81.6 million has been internally designated for specific purposes by the University.

### Adopted Accounting Standards

- GASB Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations*

This statement did not have a material effect on the University.

### Recently Issued and Future Accounting and Audit Standards

#### GASB Statement No. 51, *Accounting and Financial Reporting for Intangible Assets*

Issued in June 2007, this statement requires that all intangible assets not specifically excluded by its scope provisions be classified as capital assets. Accordingly, this statement includes guidance specific to intangible assets, including detail of assets subject to these provisions such as intangible assets where consideration is identifiable and that qualify under specific conditions relating to internally generated assets. Guidance also includes those intangible assets that are excluded, such as outlays incurred prior to meeting specific criteria for developing intangible assets (such outlays should be expensed) and guidance on recognizing internally generated computer software.

The requirements in this Statement improve financial reporting by reducing inconsistencies that have developed in accounting and financial reporting for intangible assets. These requirements are effective for financial statements for periods beginning after June 15, 2009 (June 30, 2010) and the provisions of this Statement generally are required to be applied retroactively.

#### GASB Statement No. 53, *Accounting and Financial Reporting for Derivative Instruments*

Issued in June 2008, this Statement addresses recognition, measurement, and disclosure of information regarding derivative instruments. Derivative instruments covered by this Statement are required to be reported at fair value. This statement retains the current disclosures required by Technical Bulletin 2003-1. This Statement is effective for periods beginning after June 15, 2009 (June 30, 2010).

This Statement requires derivative instruments that qualify as hedges to be reviewed to determine whether the hedge is effective. An effective hedge will not have any effect on net assets. If the hedge is not effective, a cumulative effect adjustment to beginning net assets for the fair market value of the hedge will be recorded and future changes in the fair market value of the hedge will be recorded in the statement of revenues, expenses and changes in net assets.

GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*

This Statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. The requirements of this Statement are effective for financial statements for June 30, 2011. Early implementation is encouraged. Fund balance reclassifications made to conform to the provisions of this Statement should be applied retroactively by restating fund balance for all prior periods presented.

GASB Statement No. 55, *The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments*

The objective of this Statement is to incorporate the hierarchy of generally accepted accounting principles (GAAP) for state and local governments into the Governmental Accounting Standards Board's (GASB) authoritative literature. The "GAAP hierarchy" consists of the sources of accounting principles used in the preparation of financial statements of state and local governmental entities that are presented in conformity with GAAP, and the framework for selecting those principles. The GASB is responsible for establishing GAAP for state and local governments. The requirements of this Statement are effective upon its issuance.

GASB Statement No. 56, *Codification of Accounting and Financial Reporting Guidance Contained in the AICPA Statements on Auditing Standards*

Issued in March 2009, the objective of this Statement is to incorporate into the Governmental Accounting Standards Board's (GASB) authoritative literature certain accounting and financial reporting guidance presented in the American Institute of Certified Public Accountants' Statements on Auditing Standards. This Statement addresses three issues not included in the authoritative literature that establishes accounting principles – related party transactions, going concern considerations, and subsequent events. The presentation of principles used in the preparation of financial statements is more appropriately included in accounting and financial reporting standards rather than in the auditing literature. This Statement does not establish new accounting standards but rather incorporates the existing guidance (to the extent appropriate in a governmental environment) into the GASB standards. The requirements in this Statement are effective upon its issuance.

## GASB Concept Statement No. 5, *Service Efforts and Accomplishments Reporting*

The Board has amended Concepts Statement 2 to reflect developments that have occurred since it was issued in 1994. The changes are based on the findings of extensive research by the GASB and others, as well as the results of the GASB's monitoring of state and local governments that have been reporting service efforts and accomplishments (SEA) performance information. This amendment eliminated one section and modified four sections of Concepts Statement 2. The section of Concepts Statement 2 on Developing Reporting Standards for SEA Information has been deleted. The sections of Concepts Statement 2 on Purpose and Scope, The Elements of SEA Reporting, Limitations of SEA Information, and Enhancing the Usefulness of SEA Information are presented first in this Concepts Statement as modified. Only these modified sections of Concepts Statement 2 are reflected in Concepts Statement 5. Conforming terminology changes were made to other sections as noted in the scope paragraph.

### Required Communications with the Finance, Audit and Investment Committee

This section discusses our responsibilities under the Statement on Auditing Standards (SAS) No. 114, *Communication with Those Charged with Governance*. The following excerpts from SAS No. 114 describe the specific matters required to be communicated to you and our responses thereto:

#### Our Responsibility under U.S. Generally Accepted Auditing Standards

The auditors' standard report emphasizes that an audit conducted in accordance with auditing standards generally accepted in the United States of America is designed to provide reasonable, but not absolute, assurance that the financial statements are free of material misstatement. Our report dated September 2, 2009 for the June 30, 2009 audit follows this format. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, irregularities, or illegal acts, including fraud and defalcations, may exist and not be detected by us.

Our responsibility, as described by our professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit does not relieve you or management of your responsibilities.

As part of the audit, we considered the internal control of the University. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning internal control.

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our scope letter dated May 26, 2009. No matters came to our attention during our audit that resulted in a change to our timing or scope of our procedures.

### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the University are described in Note A to the financial statements. New accounting policies were adopted and the application of existing policies was not changed during the year. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were the following:

- Allowance for doubtful accounts
- Fair market value of investments
- Other postemployment benefits

For each of the estimates listed above, we evaluated the key factors and assumptions used to develop the estimate in determining that it is reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting the financial statements relate to the following:

- Significant accounting policies
- Cash equivalents and investments
- Bonds payable and interest rate swaps
- Postemployment benefits other than pensions

### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. We noted no corrected or uncorrected misstatements during the audit.

### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of the audit.

### Management Representations

We have requested certain representations from management that are included in the management representation letter dated September 2, 2009. A copy is attached for your reference.

### Management's Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the financial statements or a determination of the type of opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all relevant facts. To our knowledge, there were no such consultations with other accountants.

### Major Issues Discussed with Management Prior to Retention

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

### Communication of Fees for Non-Audit Services

As previously described in this letter, we performed certain non-audit services at the request of management and documented in an engagement letter. Fees for these services did not exceed the amounts noted in the engagement letter.

### Management Letter

We considered the University's internal controls during the course of the audit, and we remained alert for areas where procedures and controls could be improved. We noted no matters involving the internal control over financial reporting and its operation that we would consider to be material weaknesses.



\* \* \*

This report is intended solely for the information and use of the Finance, Audit and Investment Committee of the Board of Trustees and management of Oakland University and is not intended to be and should not be used by anyone other than these specified parties.

We will be pleased to respond to any comments or questions you may have concerning this letter or any other aspects of our services to Oakland University.

It has been a pleasure to serve Oakland University during 2009. We would like to express our appreciation for the cooperation and courtesy extended to us by the Finance, Audit and Investment Committee and the management and employees of the University and look forward to continuing our association in the future.

Sincerely,

*Andrews Hooper & Pavlik P.L.C.*



Office of the Vice President  
for Finance and Administration  
and Treasurer to the Board of Trustees

Rochester, Michigan 48309-4498  
(248) 370-2445 Fax: (248) 370-2372

September 2, 2009

Andrews Hooper & Pavlik P.L.C.  
3201 University Drive, Suite 350  
Auburn Hills, Michigan 48326

We are providing this letter in connection with your audits of the financial statements of Oakland University (University) as of June 30, 2009 and 2008 and for the year then ended for the purpose of expressing opinions as to whether the financial statements present fairly, in all material respects, the respective financial position of the University, and the changes in financial position and, where applicable, cash flows thereof in conformity with U.S. generally accepted accounting principles. We confirm that we are responsible for the fair presentation of the previously mentioned financial statements in conformity with U.S. generally accepted accounting principles. We are also responsible for adopting sound accounting policies, establishing and maintaining effective internal control over financial reporting, and preventing and detecting fraud.

Certain representations in this letter are described as being limited to matters that are material. Items with respect to federal award programs are considered material based on the materiality criteria specified in OMB Circular A-133. Items are considered material if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

We confirm, to the best of our knowledge and belief, as of the date of this letter, the following representations made to you during your audits:

- 1) The financial statements referred to above are fairly presented in conformity with U.S. generally accepted accounting principles and include all financial information of the primary government and all component units required by generally accepted accounting principles to be included in the financial reporting entity. There are no component units required by accounting principles generally accepted in the United States of America to be included in the financial reporting entity.
- 2) We have made available to you all:

- a) Financial records and related data and all audit or relevant monitoring reports, if any, received from funding sources.
  - b) Minutes of the meetings of any governing body (board, committee, etc.) or summaries of actions of recent meetings for which minutes have not yet been prepared.
- 3) There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
  - 4) There are no material transactions that have not been properly recorded in the accounting records underlying the financial statements or the schedule of expenditures of federal awards.
  - 5) We acknowledge our responsibility for the design and implementation of programs and controls to prevent and detect fraud.
  - 6) We have no knowledge of any fraud or suspected fraud affecting the entity involving:
    - a) Management,
    - b) Employees who have significant roles in internal control, or
    - c) Others where the fraud could have a material effect on the financial statements.
  - 7) We have no knowledge of any allegations of fraud or suspected fraud affecting the entity received in communications from employees, former employees, analysts, regulators, or others that have not been investigated and resolved with no issues.
  - 8) We have taken timely and appropriate steps to remedy fraud, illegal acts, violations of provisions of contracts or grant agreements, or abuse discovered.
  - 9) We have identified to you any previous financial audits, attestation engagements, performance audits, or other studies related to the objectives of the audit being undertaken and the corrective actions taken to address significant findings and recommendations.
  - 10) The University has no plans or intentions that may materially affect the carrying value or classification of assets, liabilities, or net assets.
  - 11) The following, if any, have been properly recorded or disclosed in the financial statements:
    - a) Related party transactions, including revenues, expenditures/expenses, loans, transfers, leasing arrangements, and guarantees, and amounts receivable from or payable to related parties.
    - b) Guarantees, whether written or oral, under which the University is contingently liable.
    - c) All accounting estimates that could be material to the financial statements, including the key factors and significant assumptions underlying those estimates and measurements. We believe the estimates and measurements are reasonable in the circumstances, consistently applied, and adequately disclosed.

- 12) We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us, including tax or debt limits and debt contracts; and we have identified and, upon your request for such information for a specific federal program, disclosed to you all laws, regulations and provisions of contracts and grant agreements that we believe have a direct and material effect on the determination of financial statement amounts, or other financial data significant to the audit objectives, including legal and contractual provisions for reporting specific activities in separate funds.
- 13) There are no:
- a) Violations or possible violations of budget ordinances, laws and regulations (including those pertaining to adopting, approving, and amending budgets), provisions of contracts and grant agreements, tax or debt limits, and any related debt covenants whose effects should be considered for disclosure in the financial statements, or as a basis for recording a loss contingency, or for reporting on noncompliance.
  - b) Unasserted claims or assessments that our lawyer has advised us are probable of assertion and must be disclosed in accordance with *Financial Accounting Standards Board (FASB) Statement No. 5, Accounting for Contingencies*.
  - c) Other liabilities or gain or loss contingencies that are required to be accrued or disclosed by FASB Statement No. 5.
  - d) Reservations or designation of fund equity that were not properly authorized and approved.
- 14) We have reviewed the recording requirements related to the \$20 million pledge and determined that it is appropriate to record the entire amount. There are no conditions that would prohibit recording under current guidance.
- 15) The University has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
- 16) The University has complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
- 17) The financial statements include all component units as well as joint ventures with an equity interest, and properly disclose all other joint ventures and other related organizations, if applicable.
- 18) We have provided our GASB 45 actuary all the information necessary to perform the GASB 45 actuarial valuation and we have accurately adopted the provision of GASB 45 in the financial statements and related notes. There have been no significant changes to the assumptions, cost of healthcare or employee based used for the actuarial calculation. Also, we have no other postretirement plans that would be subject to GASB 45 that we have not been appropriately recorded and disclosed in the financial statements.
- 19) Net asset components (invested in capital assets, net of related debt; restricted; and unrestricted) and fund balance reserves and designations are properly classified and, if applicable, approved.

- 20) Provisions for uncollectible receivables have been properly identified and recorded.
- 21) Adequate provision has been made for losses, costs, and expenses that may be incurred subsequent to year-end with respect to receivables recorded prior to that date and for uncollectible accounts, discounts, returns and allowances, etc., that may be incurred in the collection of receivables at that date. Receivables represent valid claims against the debtors indicated and do not include amounts for services provided subsequent to year-end or other types of arrangements not constituting revenue to the University.
- 22) Provision, when material, has been made to reduce excess or obsolete inventories to their estimated net realizable value. Physical counts and measurements of inventories were made by competent employees under the supervision of management, and book records were appropriately adjusted after giving recognition to cut-offs for materials received and products shipped/sold.
- 23) Expenses have been appropriately classified in or allocated to functions and programs in the statement of activities, and allocations have been made on a reasonable basis.
- 24) Revenues are appropriately classified in the statement of activities within program revenues, general revenues, contributions to term or permanent endowments, or contributions to permanent fund principal.
- 25) Deposits and investment securities are properly classified as to risk, and investments are properly valued.
- 26) Capital assets, including infrastructure assets, are properly capitalized, reported, and, if applicable, depreciated. Capital assets are evaluated for impairment if a significant or unexpected decline occurs in their service utility. Impairment loss or insurance recoveries have been properly recorded, if applicable.
- 27) Required supplementary information (RSI) is measured and presented within prescribed guidelines, if applicable.
- 28) Arrangements with financial institutions involving repurchase, reverse repurchase, or securities lending agreements, compensating balances, or other arrangements involving restrictions on cash balances and line-of-credit or similar arrangements, have been properly recorded or disclosed in the financial statements.
- 29) The methods and significant assumptions used to determine fair values of financial instruments result in a measure of fair value appropriate for financial statement measurement and disclosure purposes.
- 30) Receivables recorded in the financial statements represent valid claims against debtors for transactions arising on or before the balance sheet date and have been appropriately reduced to their estimated net realizable value.
- 31) Participation in a public entity risk pool have been properly reported and disclosed in the financial statements.
- 32) Amendments to our pension plan or other postretirement benefit plans are not anticipated and the terms of these plans have been properly recorded and fully disclosed in the financial statements.

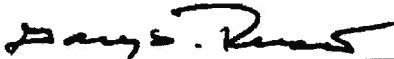
- 33) We have made you aware of any and all:
- a) Oral transactions.
  - b) Actions allowed by regulatory agencies that are not documented in writing or by legal references.
  - c) GAAP changes.
  - d) Lawsuits, regulatory actions, etc.
  - e) IRS examinations or other matters.
  - f) Compliance with IRS arbitrage regulations.
  - g) Pension or OPEB payments made after the University's year-end.
  - h) Termination benefits.
  - i) Uses of specialists.
  - j) Compliance with the debt issuer reporting requirements.
  - k) Contributions to employee benefit plans and bonuses not documented in the University's minutes.
  - l) Adjusting journal entries.
- 34) The financial statements and disclosures have been prepared in accordance with the Governmental Accounting Standards Board statements and all applicable statements have been implemented as required.
- 35) Federal advances and the terms of these advances have been properly recorded and disclosed in the financial statements.
- 36) None of the University's investments have permanently declined in value to an amount less than the carrying value in the statement of net assets. Management considers the decline in value of any debt or equity securities to be temporary.
- 37) All funds disbursed from endowed assets have been done so in accordance with the donor's requirements for the use of these funds.
- 38) All deferred compensation agreements have been provided and all deferred compensation accruals have been properly recorded.
- 39) We are not aware of any pollution remediation liabilities that would be required to be recorded under GASB 49.
- 40) With respect to federal award programs:
- a) We are responsible for complying and have complied with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.
  - b) We have, in accordance with OMB Circular A-133, identified in the schedule of expenditures of federal awards, expenditures made during the audit period for all awards provided by federal agencies in the form of grants, federal cost-reimbursement contracts, loans, loan guarantees, property (including donated

surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations, and other assistance.

- c) We are responsible for complying with, and have complied with in all material respects, the requirements of laws, regulations, and the provisions of contracts and grant agreements related to each of our federal programs and have identified and, upon your request for such information for a specific federal program, disclosed to you the requirements of laws, regulations, and the provisions of contracts and grant agreements that are considered to have a direct and material effect on each major federal program.
- d) We are responsible for establishing and maintaining, and have established and maintained, effective internal control over compliance requirements applicable to federal programs that provides reasonable assurance that we are managing our federal awards in compliance with laws, regulations, and the provisions of contracts and grant agreements that could have a material effect on our federal programs. We believe the internal control system is adequate and is functioning as intended. Also, no changes have been made in internal control over compliance or other factors to the date of this letter that might significantly affect internal control, including any corrective action taken with regard to control deficiencies reported in the schedule of findings and questioned costs.
- e) We have made available to you all contracts and grant agreements (including amendments, if any) and any other correspondence with federal agencies or pass-through entities relating to major federal programs.
- f) We have received no requests from a federal agency to audit one or more specific programs as a major program.
- g) We have complied, in all material respects, with the compliance requirements, including when applicable, those set forth in the *OMB Circular A-133 Compliance Supplement*, relating to federal awards and have identified and disclosed to you all amounts questioned and any known noncompliance with the requirements of federal awards, including those resulting from other audits or program reviews.
- h) Amounts claimed or used for matching were determined in accordance with relevant guidelines in *OMB Circular A-87, Cost Principles for State, Local, and Tribal Governments*, and *OMB's Uniform Administrative Requirements for Grants and Cooperative Agreements to State and Local Governments*.
- i) We have disclosed to you our interpretation of compliance requirements that may have varying interpretations.
- j) We have made available to you all documentation related to the compliance requirements, including information related to federal program financial reports and claims for advances and reimbursements.
- k) Federal program financial reports and claims for advances and reimbursements are supported by the books and records from which the financial statements have been prepared.

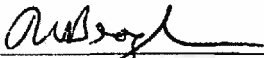
- l) We have charged costs to federal awards in accordance with applicable cost principles.
- m) The copies of federal program financial reports provided you are true copies of the reports submitted, or electronically transmitted, to the respective federal agency or pass-through entity, as applicable.
- n) We are responsible for and have accurately prepared the summary schedule of prior audit findings to include all findings required to be included by OMB Circular A-133 and we have provided you with all information on the status of the follow-up on prior audit findings by federal awarding agencies and pass-through entities, including all management decisions.
- o) We are responsible for and will accurately prepare the auditee section of the Data Collection Form as required by OMB Circular A-133, and we are responsible for preparing and implementing a corrective action plan for any audit findings.
- p) We have disclosed to you all contracts or other agreements with service organizations, and we have disclosed to you all communications from the service organizations relating to noncompliance at the service organizations.

No events, including instances of noncompliance, have occurred subsequent to the balance sheet date and through the date of this letter that would require adjustment to or disclosure in the aforementioned financial statements or in the schedule of findings and questioned costs.



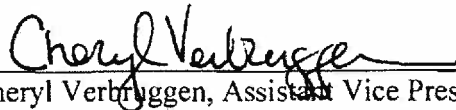
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Gary D. Russi, President



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John W. Beaghan, Vice President for Finance and Administration



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Cheryl Verbruggen, Assistant Vice President and Controller



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James Hargett, Manager of Accounting