AGENDA

Oakland University

Board of Trustees Formal Session

August 2, 2011, 2:00 p.m.

Auditorium, Elliott Hall of Business & Information Technology Presiding: Chair Henry Baskin

- A. Call to Order Chair Henry Baskin
- B. Roll Call Secretary Victor A. Zambardi
- C. Reports
 - Tab 1. Treasurer's Report John W. Beaghan
- D. Consent Agenda for Consideration/Action Chair Henry Baskin
 - Tab 2. Consent Agenda
 - Tab 3. Minutes of the Board of Trustees Formal Session of June 8, 2011
 - Tab 4. University Personnel Actions
 - Tab 5. Acceptance of Gifts and Pledges to Oakland University for the Period of June 1 through June 30, 2011
 - Tab 6. Acceptance of Grants and Contracts to Oakland University for the Period of May 1, 2011 through June 30, 2011
 - Tab 7. Final Undergraduate School and Graduate School Reports Winter 2011 April 26, 2011

E. New Items for Consideration/Action

- Tab 8. Appointment of the Dean of the Oakland University Kresge Library Virinder K. Moudgil
- Tab 9. Construction Manager for O'Dowd Hall Curtain Wall Project John W. Beaghan / Terry Stollsteimer
- Tab 10. Board Leadership Ad Hoc Committee Report Trustee Jacqueline S. Long

F. Other Items for Consideration/Action that May Come Before the Board

G. Adjournment

<u>Action</u>. The Board of Trustees reserves the right to add or delete agendum items during any formal session and to discuss, act on, or postpone, any agendum item during any formal session.

Rules for Addressing the Board. Any person wishing to address the Board of Trustees at a formal session must submit a written request, to the Office of the Board of Trustees prior to the formal session or to a representative of the Office of the Board of Trustees at the formal session, that includes the person's name and the subject matter the person wishes to address. The Board of Trustees generally limits the length of time that a person may address the Board of Trustees to two (2) minutes, and will designate the time for public participation during a certain part of the agenda.

Disabilities and Special Assistance. Any person with a disability requesting special assistance should contact the Office of the Board of Trustees no less than three (3) business days before the scheduled formal session for which the special assistance is being requested.

Contact Information. Contact the Board of Trustees in writing at 203 Wilson Hall, Oakland University, Rochester, Michigan 48309-4401, by telephone at (248) 370-3112, or by email at zambardi@oakland.edu.

7/28/11

Report Oakland University Board of Trustees August 2, 2011

TREASURER'S REPORT

- **1.** <u>Division and Department:</u> Finance and Administration, Budget and Financial Planning, Treasury Management, and Facilities Management
- 2. <u>General Fund Budget Performance</u>: Preliminary fiscal year-end accounting close data indicates Oakland University's (University) FY2011 enrollment exceeded budget by 1.5%, with excess revenues supporting incremental instructional and programmatic costs. Overall FY2011 General Fund expenditures remained within budget with no deficits or major spending variances in any division or unit. As previously reported and approved by the Board of Trustees (Board), the University realized an additional \$177,600 in appropriation over budget, which, along with one percent of net tuition revenues, was utilized to help balance the FY2012 budget, on a one-time basis.

The University's FY2012 General Fund budget incorporates the State's 15% (\$7.6 million) appropriation cut, \$3.2 million in budget reductions, and a 7% tuition increase (complying with the State's tuition restraint request). Early indications reflect that fall enrollment is tracking with budget projections.

Final participation in the early retirement program numbered 36; 18 faculty, eight clerical, four administrative professional, four service and maintenance, one academic administrator, and one police sergeant. As positions are managed, savings will be documented and periodically reported to the Board. Thus far, one position has been eliminated and three vacancies have been posted and filled with lower salaries, with documented annual salary and benefit savings of \$85,284.

A monthly budget monitoring process managed by the Budget and Financial Planning Office helps ensure budget management accountability.

3. <u>Investment Performance:</u> A summary of the results of the University's pooled cash and endowment investment activities is presented in the *Cash and Investments Report*, *June 30, 2011 and 2010* (Attachment A).

As of June 30, 2011 pooled cash investment operations produced an overall 6.7% return after fees for the year, and the endowment investment program produced an overall 19.7% return after fees for the year.

The liquidity of both pooled cash and endowment investments remains strong. The University's investments are being managed according to Board policies and approvals.

4. <u>Debt Management:</u> The Capital Debt Report, June 30, 2011 (Attachment B) shows the University's outstanding principal, rate of interest, weighted average cost of capital, type of debt, annual debt service, maturity, and purpose of each debt issuance, and a section with information about the University's two swap arrangements. Two capital debt obligations expired in FY2011. The University's debt is being managed according to the Board's policies and approvals.

Treasurer's Report Oakland University Board of Trustees August 2, 2011 Page 2

- **5.** Construction Projects Progress Report: The Construction Projects Progress Report, June 30, 2011 (Attachment C) includes budget information, source of funding, forecasted final costs and comments for all ongoing capital projects above \$500,000, as required by Board policy. All projects have been properly approved and are within budget.
- **6.** <u>University Reviews/Approvals:</u> The reports were prepared by the Budget and Financial Planning, Treasury Management, and Facilities Management Departments, and reviewed by the Vice President for Finance and Administration and Treasurer to the Board of Trustees, and President.
- 7. Attachments:
 - A. Cash and Investments Report, June 30, 2011 and 2010
 - B. Capital Debt Report, June 30, 2011
 - C. Construction Projects Progress Report, June 30, 2011

Submitted to the President on ______, 2011 by

John W. Beaghan

Vice President for Finance and Administration and Treasurer to the Board of Trustees

Recommended on 7/29, 2017 to the Board of Trustees for Approval

Garly D. Russi President

Oakland University Cash and Investments Report June 30, 2011 and 2010

		r Market Value une 30, 2010	ir Market Value June 30, 2011	Total Return Month Ending June 30, 2011	Benchmark Month Ending June 30, 2011	Total Return Qtr. Ending June 30, 2011	Benchmark Qtr. Ending June 30, 2011	Total Return Fiscal Yr. Ending June 30, 2011	Benchmark Fiscal Yr. Ending June 30, 2011
Pooled Cash JP Morgan Equity Funds Commonfund High Quality Bonds	\$	14,565,790 72,923,579	\$ 45,820,060 51,045,531	-1.48% -0.45%	-1.83% -0.29%	0.52% 2.21%	0.03%	33.17% 5.79%	30.16% 3.90%
JP Morgan S-T Bond Fund Overnight Sweep - Money Market		43,257,870	35,861,976 19,620,043	-0.05% 0.00%	0.02% 0.00%	0.87% 0.00%	0.88% 0.00%	1.31% 0.08%	1.06% 0.03%
Pooled Cash Summary	\$	130,747,239	\$ 152,347,610	-0.61%	-0.64%	1.10%	0.98%	6.67% *	7.83%
Endowment UBS:									
Equity Funds	\$	29,546,040	\$ 34,541,042			0.01%	0.10%	27.76%	30.69%
Fixed Income Funds		17,280,079	18,205,405			2.08%	2.29%	7.41%	3.90%
Hedge Funds		*	2,106,380			0.67%	-1.30%	•	.7
Commodity Funds			1,935,606			-7.69%	5.43%	-	
Private Equity			163,390			2.56%		ar a	-
Cash	-	20	 29		-	0.10%	0.02%	0,10%	0.14%
Endowment Pool Summary	\$	46,826,139	\$ 56,951,852			0.40%	0.98%	19.68%	19.57%

Comments:

The Pooled cash is greater than the previous year due primarily to investment returns.

The endowment pool balances are higher than the prior year due primarily to increases in market values.

Further endowment pool diversification into alternative assets in the second half of the year was accomplished. Hedge Funds, Commodity Funds, Private Equity,

Benchmarks for Investments are:

For Equities: Russell 1000 Value Index, Russell 1000 Growth, MSCI - EAFE International (Relative Weighted)

For Bonds: Bardlays Capital Aggregate Bond Index, Bardlays Capital 1-3 year US Gov/Credit Bond Index

For Overnight Sweep - Money Market Fund: Lipper Institutional Money Market Fund Index

For Endowment Equities: S & P 500

For Endowment Fixed Income: Barclays Capital U.S. Aggregate Bond Index

For Endowment Hedge Funds: HFRI Fund of funds Diversified Index

For Endowment Commodity: MSCI World Metals & Mining and S&P North American Natural Resources

For Endowment Cash: City Group T-Bill (90 Day)

Benchmark Performance Comments:

Pooled cash and endowment investment funds are all managed funds (not index funds) and are expected to exceed their benchmarks over time.

They will not necessarily meet or exceed the benchmarks each month or each quarter

^{*} Commitment to equities was only for the last several months of the year so only part of that annual return was realized in the total overall return for the year.

Oakland University Capital Debt Report June 30, 2011

	Principa Remainin		Interest Type	FY 12 Debt Service	Expires	Bond Rating	Purpose
Bonded Indebtedness:							
General Revenue Bonds, Series 1997	\$	4.850%	Fixed	\$	2011	Aaa	Elliott Hall, Admin Comp System, Parking
Variable Rate Demand Bonds, Series 1998	4,600,	000 0.140%	Variable	6,440	2023	-	Sharf Golf Course
General Revenue Refunding Bonds, Series 2004	25,785,	000 5,189%	Fixed	2,491,488	2026	Aaa	Sports, Recreation and Athletics Center
General Revenue Refunding Bonds, Series 2008	53,280,	000 3.373%	Variable/Hedged	1,501,022	2031	Aa1	USA, Pawley Hall, OC Expan, Elec Upgrade
General Revenue Bonds, Series 2009 - BABs	32,960,	000 4.427%	Fixed	2,810,400	2039	A2	HHB, Infrastructure Projects
Other Capital Debt:							
2005 ESA II Loan	16.427.	071 3.785%	Fixed	1.302.687	2027		Energy Services Agreement II
2006 Capital Lease	, , , , , ,	- 3.890%	Fixed	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2010		Golf Mowers
	\$ 133,052,			\$ 8,112,037			

^{*} Weighted Avg

Debt covenant compliance:

The University has a general revenue covenant in many of its borrowing agreements including bonded debt and other capital debt.

This covenant is consistent in all University debt agreements and commits the University to maintain "General Revenues" to exceed the sum of twice annual debt service on senior debt and one times annual debt service on subordinate debt each fiscal year. At June 30, 2010, the University recorded \$194,782,000 in qualified General Revenues while the calculated debt service covenant requirement amounted to \$17,832,000. The University exceeds its debt covenant requirement by a multiple of 10.9.

Debt-Based Derivatives:	Counterparty	Notional Amount Present Value		Purpose/Comment
Constant Maturity Swap (CMS)	JPMorgan Chase Bank	\$ 34,370,000 \$ 3,472,368	· · · - ·	Yield curve swap paying about \$65,000 per month.
Interest Rate Swap - Synthetically Fix 2008 Bonds	Dexia Credit Local	53,280,000 (5,633,484		Current low variable rates = High termination costs.

The CMS is performing as expected because the yield curve is relatively normal at this time.

The Interest Rate Swap is stabilizing total interest cost on the 2008 Bonds to about 4%. Current extremely low variable interest rates (0.14% annualized) drive up present values to terminate.

The Termination Present Value is dynamic, changing daily depending on interest rates and eventually becoming zero at the end of the swap agreement.

This swap however does fix the interest rate paid on the bond issue at 3.373% for the life of the bond issue (and the swap agreement).

Oakland University's underlying credit rating, according to Moody's Investors Service's Global Rating Scale is A1 - Stable.

Oakland University CONSTRUCTION PROJECTS PROGRESS REPORT June 30, 2011

Item	Projects in Progress - over \$500,000	JCOS Approval Required		Original Budget	Revised Project Budget	Actual Expenditures to Date	Forecast of Final Cost	Source of Funding
1	Human Health Building Fund Number 70786, 70868, 32102 & 39576 Status: Construction 35% Board of Trustees Approved: February 4, 2009 Project Completion Date: December 2012	Yes	11/12/2009	\$2,989,150	\$64,561,200	\$21,621,933	\$64,561,200	\$21,748,100 - 2009 General Revenue Bonds \$40,000,000 - Capital Outlay \$ 2,738,100 - #32102 DOE Grant \$ 75,000 = #39576 Kresge Grant Green Building Initiative
2	2010 Infrastructure North Loop HTHW Fund Number: 70849 Status: Construction 100% of North Loop; Construction 100% of UTS Addition; & Construction 0% for ODH Windows Board of Trustees Approved: July 2, 2009 Projected Completion Date: October 2012	Yes	2/4/2010	\$11,000,000	\$11,000,000	\$5,356,356	\$11,000,000	\$11,000,000 - 2009 General Revenue Bonds
3	Mt. Clemens Renovation Fund Number: 70901 & 32891 Status: Construction 85% Board of Trustees Approved: September 2010 Projected Completion Date: October 2011	Yes	9/16/2010	\$2,087,750	\$2,087,750	\$1,386,413	\$2,087,750	\$ 504,000 #14292 Strategic Fund \$ 1,583,750 #32891 HUD Grant
	2010 Parking Projects Fund Number 70854 Status: CLOSED Board of Trustees Approved: April 7, 2010 Projected Completion Date: April 2011	Yes	7/8/2010	\$107,800	\$1,915,540	\$1,800,200	\$1,800,200	\$ 1,915,540 - #24349 Parking Lot Reserve Fund
	Campus Surveillance Cameras Fund Number: 70870 Status: Bid/Award Phase for Contractor Projected Completion Date: December 2011	No		\$980,000	\$980,000	\$59,000	\$980,000	\$ 980,000 - #24350 Capital Project Supplement
	CERC Energy Upgrades Fund Number: 70909, 32104 & 39239 Status: Construction 15% Projected Completion Date: June 2012	Yes		\$500,000	\$1,517,333	\$194,450	\$1,517,333	\$500,000 - #24350 Capital Projects Supplement \$500,000 - #32104 DOE Grant Alternative Energy Education \$ 65,000 - #39239 Southwest Michigan Resource Dev. Counsel Grant \$452,333 - Vendor (Energy Systems Group) obtained & controlled grant from State of Michigan DELEG (Dept of Energy Labor & Economic Growth) Attachment C

Oakland University CONSTRUCTION PROJECTS PROGRESS REPORT

June 30, 2011

Iter	n Projects in Progress - over \$500,000	JCOS Approval Required	Original Budget	Revised Project Budget	Actual Expenditures to Date	Forecast of Final Cost	Source of Funding
7	Elliott Hall Room 200 Renovation Fund Number: 70846 Status: CLOSED Projected Completion Date: February 2011	No	\$221,890	\$872,500	\$781,712	\$781,712	\$ 221,890 - #38005 SBA Gift Fund \$ 355,000 - #29912 SBA Discretionary Fund \$ 52,000 - #11386 SBA Student Technology Support \$ 180,000 - #27576 VPAA Discretionary Fund
8	NFH & ANI Renovation for Career Services Fund Number: 70740 Status: CLOSED Board of Trustees Approved: May 2008 Projected Completion Date: April 2011	No	\$800,000	\$800,000	\$771,445	\$771,445	\$ 800,000 - #14488 Project Support - \$4.8M Fund
9	HH Window Replacement Fund Number: 70903 Status: Construction 95% Projected Completion Date: December 2011 Comment: Due to receiving low bids; we reduced funding in February	No	\$1,020,000	\$700,000	\$519,630	\$700,000	\$ 700,000 - #45489 Residence Hall
	TOTAL PROJECTS IN PROGRESS Notes:		\$19,706,590	\$84,434,323	\$32,491,140	\$84,199,640	
	TOTAL						

- 1. Revised Project Budget equals the Original Budget plus all approved changes to the budget,
- 2. Projects are added to the report when a funding source has been identified and a plant fund is authorized for the project.
- 3. The project status will be reported as "Completed" when the "actual expenditures to date" equals the "forecast", TMA work order system ties to Banner, and no additional expenditures or work is anticipated on the project.
- 4. A project whose status has been reported as complete to the Board, will be removed from the report for the next Board meeting.

2 of 2 Attachment C

Agendum
Oakland University
Board of Trustees Formal Session
August 2, 2011

CONSENT AGENDA A Recommendation

- 1. Division and Department: Office of the President
- 2. <u>Introduction:</u> The following recommendation is presented for Board of Trustees consideration on a Consent Agenda. If any member of the Board wishes to remove any item from the Consent Agenda for discussion, the request should be made to the Chair. The remaining items will then be considered on the Consent Agenda, with a separate discussion on the item removed.
- **3.** <u>Previous Board Action:</u> The Board of Trustees considers Consent Agendas for approval on a regular basis at its Formal Sessions.
- **4.** <u>Budget Implications:</u> Budget implications are described in each respective item in the Consent Agenda.
- **5.** <u>Educational Implications:</u> Educational implications are described in each respective item in the Consent Agenda.
- **6. Personnel Implications:** Personnel implications are described in each respective item in the Consent Agenda.
- 7. <u>University Reviews/Approvals:</u> The Consent Agenda items were reviewed as indicated in each respective agenda item
- 8. Recommendation:

RESOLVED, that the Board of Trustees approve the items listed below as set forth in the respective agenda resolutions:

- a. Minutes of the Board of Trustees Formal Session of June 8, 2011
- b. University Personnel Actions
- c. Acceptance of Gifts and Pledges to Oakland University for the Period of June 1, 2011 through June 30, 2011
- d. Acceptance of Grants and Contracts to Oakland University for the Period of May 1, 2011 through June 30, 2011
- e. Final Undergraduate School and Graduate School Reports Winter 2011 April 26, 2011
- 9. Attachments: None.

Recommended on 7/3/, 2011 to the Board for Approval

Gary D. Russi, President

Minutes of the Formal Session of the Oakland University Board of Trustees June 8, 2011

Present: Chair Henry Baskin; Vice Chair Michael R. Kramer; and

Trustees Richard A. Flynn, Jacqueline S. Long, Ronald E. Robinson

and Jay B. Shah

Absent: Trustees Monica E. Emerson and Mark E. Schlussel

Also Present: President Gary D. Russi; Senior Vice President Virinder K. Moudgil;

Vice Presidents John W. Beaghan, Rochelle A. Black, Susan Davies, and Mary Beth Snyder; Vice President and Secretary to the Board of Trustees Victor A. Zambardi; and Student Liaisons Emily R. Tissot

and Maxwell M. VanRaaphorst

A. Call to Order

Chair Henry Baskin called the meeting to order at 2:05 p.m. in the Auditorium of Elliott Hall of Business and Information Technology.

B. Roll Call

Mr. Victor A. Zambardi, Vice President for Legal Affairs, General Counsel and Secretary to the Board of Trustees, conducted a roll call and all of the Board members were present, except for Trustees Monica E. Emerson and Mark E. Schlussel.

C. Consent Agenda for Consideration/Action

Consent Agenda

Minutes of the Board of Trustees Formal Session of April 28, 2011

University Personnel Actions

RESOLVED, that the Board of Trustees approve the personnel actions below.

I. Administrative Appointments

Barritt, Eric D., Vice President for Community Engagement, effective June 27, 2011 pursuant to the Employment Agreement between Eric D. Barritt and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Youngblood, Betty J., Associate Vice President for Outreach and Executive Director of OU-Macomb, effective July 1, 2011 pursuant to the Employment Agreement between Dr. Betty J. Youngblood and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Department Chairs

<u>Chair</u> Bull, Arthur W.	<u>Department</u> Chemistry	<u>Term</u> August 15, 2011 – August 14, 2014 (2 nd term)
Rigstad, Mark A.	Philosophy	August 15, 2011 – August 14, 2014 (1 st term)
Kitchens, Marshall W.	Writing & Rhetoric	August 15, 2011 – August 14, 2014 (1 st term)

II. Academic Appointments

Eastwood, Jennifer L., Assistant Professor of Biomedical Sciences without tenure (\$82,000); (New appointment filling a vacant authorized position), effective June 1, 2011.

Venuti, Judith M., Associate Professor of Biomedical Sciences with tenure (\$110,000); (New appointment filling a vacant authorized position), effective July 1, 2011.

III. Oakland University William Beaumont School of Medicine Standard

The following standard appointments in the Oakland University William Beaumont School of Medicine are for three years, commencing on June 8, 2011, and are renewable. These standard appointments are without salary support from Oakland University and are not tenured positions. Appointees must maintain active status on the staff of Beaumont Hospital, meet all applicable School of Medicine participation requirements, and maintain the continued support of their Department Chairs, who are responsible for assessing their performance. Appointees' standard appointments may also be terminated at any time, upon the recommendation of their Department Chair, or for reasons that are at the exclusive discretion of the Dean of the School of Medicine:

Axelrod, David, Associate Professor, Internal Medicine Braver, Barry, Assistant Professor, Family Medicine Faia, Lisa J., Adjunct Assistant Professor, Ophthalmology Kiel, Rapheal, J., Associate Professor, Internal Medicine Marshall, Donna, Adjunct Assistant Professor, Medical Library Nelson, Kenneth R., Adjunct Assistant Professor, Medical Library Rogers-Snyr, Andrea L., Adjunct Assistant Professor, Medical Library Khayyata, Said H., Associate Professor, Pathology Seltzer, Marlene B., Assistant Professor, Obstetrics and Gynecology Waiter, Jerome M., Professor, Orthopedic Surgery Zimmerman, Janet, Adjunct Assistant Professor, Medical Library

IV. Emeritus Appointments

Cramer, William S., Professor Emeritus, University Library, effective August 15, 2011.

Merz, Mildred H., Professor Emerita, University Library, effective August 15, 2011.

Pogany, Ann M., Professor Emerita, University Library, effective August 15, 2011.

V. Change of Status

Bull, Arthur W., from Professor of Chemistry and Chair, Department of Chemistry to Professor of Chemistry, effective May 1, 2011 to August 14, 2011.

Dembinski, Roman, from Associate Professor of Chemistry to Associate Professor of Chemistry and Acting Chair, Department of Chemistry, effective May 1, 2011 to August 14, 2011.

Halpin, John F., from Associate Professor of Philosophy and Chair, Department of Philosophy to Associate Professor of Philosophy, effective August 14, 2011.

Acceptance of Gifts and Pledges to Oakland University for the Period of April 1 through May 31, 2011

RESOLVED, that the Board of Trustees accept the gifts and pledges to Oakland University identified in the Gifts and Pledges Report, Attachment A, for the period of April 1 through May 31, 2011.

(A copy of Attachment A is on file in the Board of Trustees Office.)

Acceptance of Grants and Contracts to Oakland University for the Period of April 1, 2011 through April 30, 2011

RESOLVED, that the Board of Trustees accept the grants and contracts to Oakland University identified in the Grants and Contracts Report, Attachment A, for the period of April 1, 2011 through April 30, 2011.

(A copy of Attachment A is on file in the Board of Trustees Office.)

Amendment to Collective Bargaining Agreement between Oakland University and Oakland University Professional Support Association

RESOLVED, that the Board of Trustees approve the amendment to the OUPSA collective bargaining agreement evidenced by the Letter of Agreement between the University and OUPSA as attached hereto as Attachment A.

(A copy of Attachment A is on file in the Board of Trustees Office.)

2011-2012 Oakland University Board of Trustees Regular Formal Session Dates

RESOLVED, that the Board of Trustees (Board) approves the following dates for The Board's regular formal sessions for the Oakland University fiscal year 2011-2012; and, be it further

RESOLVED, that Board regular formal sessions will be held at Oakland University, Rochester, Michigan, at the location, at the times and on the dates indicated; and, be it further

RESOLVED, that Board regular formal sessions may be cancelled or postponed, and the location and times of such regular formal sessions may be changed by the Board Chair. Special formal sessions may also be called by the Board Chair.

Board Regular Formal Sessions in the Auditorium of Elliott Hall of Business and Information Technology

Tuesday, August 2, 2011, at 2:00 p.m.

Monday, September 12, 2011, at 2:00 p.m.

Monday, December 19, 2011, at 2:00 p.m.

Monday, February 13, 2012, at 2:00 p.m.

Monday, April 23, 2012, at 2:00 p.m.

Monday, June 11, 2012, at 2:00 p.m.

Trustee Richard A. Flynn, seconded by Trustee Michael R. Kramer, moved approval of the Consent Agenda, and the motion was unanimously approved by those present.

D. New Items for Consideration/Action

Resolution Honoring Marta L. Bauer, Student Liaison to the Oakland University Board of Trustees

Dr. Mary Beth Snyder, Vice President for Student Affairs and Enrollment Management, presented the Resolution Honoring Marta L. Bauer, Student Liaison to the Oakland University Board of Trustees recommendation as set forth in the agendum item.

RESOLVED, that the Oakland University Board of Trustees recognizes the fact that Ms. Marta L. Bauer has served as a Student Liaison with dedication and distinction; and, be it further

RESOLVED, that the Oakland University Board of Trustees commends Ms. Bauer for her outstanding academic achievements, involvement in diverse extracurricular activities at Oakland University, and service as a Student Liaison to the Oakland University Board of Trustees; and, be it further

RESOLVED, that a copy of this resolution be provided to Ms. Bauer to convey the esteem in which she is held by the Oakland University Board of Trustees; and, be it further

RESOLVED, that the Oakland University Board of Trustees publicly expresses its deep appreciation to Ms. Bauer and extends to her its best wishes for continued success in all of her future endeavors.

After discussion, Trustee Kramer, seconded by Trustee Jacqueline S. Long, moved approval of the recommendation, and the motion was unanimously approved by those present.

General Fund Budget and Tuition Rates for FY2012

Mr. John W. Beaghan, Vice President for Finance and Administration, presented the General Fund Budget and Tuition Rates for FY2012 recommendation as set forth in the agendum item.

A PowerPoint presentation was presented by Mr. Beaghan.

Emily R. Tissot, Student Liaison, addressed the Board regarding tuition increases. A copy of Ms. Tissot's comments is on file in the Board of Trustees Office.

Maxwell M. VanRaaphorst, Student Liaison, addressed the Board regarding tuition increases. A copy of Mr. VanRaaphorst's comments is on file in the Board of Trustees Office.

Ben Eveslage, Student Congress President, addressed the Board regarding tuition rates. A copy of Mr. Eveslage's comments is on file in the Board of Trustees Office.

RESOLVED, that the Board of Trustees approves the FY2012 General Fund Budget at an expenditure level of \$199,357,609 (see Attachment B for detail) and approved encumbrances and carry-forwards from the June 30, 2011 fund balance; and, be it further

RESOLVED, that the Board of Trustees approves the Schedule of Tuition Rates Effective Fall Semester 2011 (see Attachment C for detail); and, be it further

RESOLVED, that the Board of Trustees approves the spending of General Fund revenues generated from enrollment in excess of that budgeted to adequately cover the instructional, programmatic and operating expenditures necessary to support higher than budgeted enrollment levels.

(A copy of Attachments B and C is on file in the Board of Trustees Office).

After discussion, Trustee Flynn, seconded by Trustee Long, moved approval of the recommendation, and the motion was unanimously approved by those present.

Architectural and Engineering Firm for the Engineering Center

Mr. Beaghan and Dr. Virinder K. Moudgil, Senior Vice President for Academic Affairs and Provost, presented the Architectural and Engineering Firm for the Engineering Center recommendation as set forth in the agendum item.

Dr. Moudgil called on Dr. Louay Chamra, Dean, School of Engineering & Computer Science, to give his remarks on his observations and needs for construction of the Engineering Center. Dr. Chamra thanked the Oversight Committee for their due diligence and Trustees Ronald E. Robinson and Jay B. Shah for their active involvement.

Chair Baskin also thanked Trustees Robinson and Shah for their time and efforts.

Dean Chamra stated, that if approved, he would welcome Trustees Robinson and Shah to continue to participate in discussions and also use their experience in the design aspects of the building.

RESOLVED, that the Board of Trustees authorize the Vice President for Finance and Administration to negotiate and execute contracts with SmithGroup, Inc. for architectural and engineering services for the Engineering Center; and, be it further

RESOLVED, that the total cost for all architectural and engineering services for the Engineering Center will not exceed \$2,645,300, plus the total amount of any grant funding that may become available at no incremental cost to the University; and, be it further

RESOLVED, that the contract have appropriate language to protect the University in the event the University suspends the project; and, be it further

RESOLVED, that the contract be reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations, and conform to legal standards and policies of the Vice President for Legal Affairs and General Counsel; and, be it further

RESOLVED, that consistent with Board of Trustees policy, the schematic design will be presented to the Board of Trustees for approval prior to proceeding with construction; and, be it further

RESOLVED, that the total cost for the Engineering Center shall not exceed \$74,551,239 plus the total amount of any grant funding that may become available, at no incremental cost to the University.

After discussion, Trustee Kramer, seconded by Trustee Shah, moved approval of the recommendation, and the motion was unanimously approved by those present.

Resolution of the Board of Trustees of Oakland University Approving a
Construction and Completion Assurance Agreement, A Conveyance of Property,
a Lease and an Easement Agreement, if Necessary, for the Oakland University
Human Health Building

Mr. Beaghan presented the Resolution of the Board of Trustees of Oakland University Approving a Construction and Completion Assurance Agreement, A Conveyance of Property, a Lease and an Easement Agreement, if Necessary, for the Oakland University Human Health Building recommendation as set forth in the agendum item.

A RESOLUTION of the Board of Trustees of Oakland University (i) approving (a) a form of construction and completion assurance agreement (the "Construction Agreement"), by and among the State Building Authority (the "Authority"), the State of Michigan (the "State") and Oakland University, a Michigan constitutional body corporate (the "Educational Institution"), providing for the rights, duties and obligations of the Authority, the State and the Educational Institution with respect to the Educational Institution's Human Health Building and the site therefor (the "Facility") during the construction, renovation and/or equipping of the Facility and prior to the conveyance of the Facility to the Authority, (b) the conveyance of the Facility to the Authority, (c) a lease (the "Lease"), by and among the Authority, the Educational Institution and the State, for the purpose of leasing the Facility to the State and the Educational Institution and (d) an easement agreement (the "Easement Agreement") between the Authority and the Educational Institution, if necessary in connection with the entering into of the Lease, and (ii) providing for other matters related thereto.

WHEREAS, the Authority has been incorporated under and pursuant to the provisions of Act No. 183, Public Acts of Michigan, 1964, as amended ("Act 183"), for the purpose of acquiring, constructing, furnishing, equipping, owning, improving, enlarging, operating, mortgaging and maintaining buildings, necessary parking structures or lots and facilities, and sites therefor, for the use of the State, including institutions of higher education created pursuant to Section 4, 5, 6 or 7 of Article 8 of the Michigan Constitution of 1963 (the "State Constitution"), or any of its agencies; and

WHEREAS, the Educational Institution has been maintained and created pursuant to Sections 4 and 6 of Article 8 of the State Constitution; and

WHEREAS, the State and the Educational Institution desire that the Authority finance the acquisition, construction, renovation and/or equipping of the Facility in consideration of (i) the Educational Institution granting a license to the Authority to enter upon the site of the Facility (the "Site") in order to undertake such construction, renovation and/or equipping, (ii) the Educational Institution undertaking on behalf of the Authority the oversight of such construction, renovation and/or equipping and (iii) the Educational Institution conveying the Facility to the Authority on or prior to the date of its completion, and the Authority is willing to provide such financing in consideration of the items described above; and

WHEREAS, in accordance with the Construction Agreement, the State and the Educational Institution desire that the Authority acquire the Facility on or prior to the date of its completion, and lease the same to the State and the Educational Institution, and the Authority is willing to acquire the Facility and lease the same to the State and the Educational Institution; and

WHEREAS, the Site is presently owned by the Educational Institution, the Facility will be constructed by the Educational Institution on behalf of the Authority, and it is intended that the Site and the Facility be conveyed to the Authority by the Educational Institution; and

WHEREAS, the acquisition of the Facility by the Authority for use by and lease to the Educational Institution and the State is necessary in order for the State and the Educational Institution to carry out necessary governmental functions and to provide necessary services to the people of the State as mandated or permitted by constitution and law, and the use of Act 183 to accomplish such acquisition represents the most practical means to that end at the lowest cost to the State and the Educational Institution; and

WHEREAS, Section 7 of Act 183 provides that the Lease shall be approved by the Authority, by the State Administrative Board of the State and by concurrent resolution of the Legislature of the State concurred in by a majority of the members elected to and serving in each house and if the Lease is for an institution of higher education existing or created pursuant to Section 4, 5, 6 or 7 of Article 8 of the State Constitution, then in addition, the Lease shall be authorized by the institution of higher education and signed by its authorized officers and, accordingly, it is necessary that the Educational Institution authorize and approve the Lease; and

WHEREAS, if it is determined that (i) the Authority will require an easement from a public road to the Facility over real property owned by the Educational Institution so that the Authority has access to the Facility, (ii) the Educational Institution will require for future use certain easements through the Facility, (iii) the Authority and the Educational

Institution will require an agreement to share a common structural wall or (iv) the Authority will require an easement over real property owned by the Educational Institution so that the Authority has sufficient parking available in connection with the reasonable use of the Facility, then in order to meet any such requirement, it may be necessary for authorized officers of the Educational Institution to approve an Easement Agreement to provide for such easements or the sharing of a common structural wall, as the case may be;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE EDUCATIONAL INSTITUTION THAT:

- 1. The plans for the Facility, as filed with the Educational Institution, are hereby approved.
- 2. The Educational Institution hereby authorizes and approves the Construction Agreement in substantially the form attached as Exhibit A, and the following then seated officers of the Educational Institution: the President and the Vice President for Finance and Administration, are hereby authorized and directed to execute and deliver, at the appropriate time, the Construction Agreement in substantially the form attached as Exhibit A for and on behalf of the Educational Institution. Such officers are hereby authorized to approve such changes in and modifications to the Construction Agreement as do not materially adversely affect the Educational Institution.
- 3. The conveyance of the Site and the Facility to the Authority in accordance with the Construction Agreement is hereby approved, and the following then seated officers of the Educational Institution: the President and the Vice President for Finance and Administration, are hereby authorized and directed to execute and deliver a warranty deed in substantially the form attached as Exhibit B and bills of sale to accomplish such conveyance in such form as may be from time to time approved by such officers.
- 4. The Educational Institution hereby authorizes and approves the Lease in substantially the form attached as Exhibit C, and the following then seated officers of the Educational Institution: the President and the Vice President for Finance and Administration, are hereby authorized and directed to execute and deliver the Lease in accordance with the Construction Agreement and in substantially the form attached as Exhibit C for and on behalf of the Educational Institution and such officers are hereby designated as authorized officers of the Educational Institution for purposes of Section 7 of Act 183. Such officers are hereby authorized to approve such changes in and modifications to the Lease as do not materially alter the substance and intent thereof as expressed in the Lease and the request for action submitted to the Board of Trustees in connection therewith; provided such officers are not hereby authorized to approve a change in the Lease with respect to the range of rental, the description of the Facility or the material financial obligations of the Educational Institution contained in the Lease

approved herein. The Educational Institution hereby determines that the maximum rental in the amount described below is reasonable and the authorized officers are hereby authorized to approve in the Lease, as executed, rental in annual amounts determined by the final appraisal of "True Rental," but not exceeding \$3,587,000 in any 12-month period and a lease term of not exceeding 40 years.

- 5. If in connection with the entering into of the Lease, and if either of the following then seated officers of the Educational Institution: the President and Vice President for Finance and Administration, determine that (i) the Authority will require an easement from a public road to the Facility over real property owned by the Educational Institution so that the Authority has access to the Facility, (ii) the Educational Institution will require for future use certain easements through the Facility, (iii) the Authority and the Educational Institution will require an agreement to share a common structural wall or (iv) the Authority will require an easement over real property owned by the Educational Institution so that the Authority has sufficient parking available in connection with the reasonable use of the Facility, then such officers are hereby authorized and directed to execute and deliver an Easement Agreement if necessary in order to meet any such requirement.
- 6. Any of the following then seated officers of the Educational Institution: the President, the Vice President for Finance and Administration and the Vice President for Legal Affairs, General Counsel and Secretary to the Board of Trustees, are hereby severally authorized and directed to take or cause to be taken all other actions, including, without limitation, making requests of and approving requests from the Authority and the State and signing certificates, documents or other instruments, each on behalf of the Educational Institution, as they deem necessary or desirable under the circumstances to accomplish the purposes of the transactions authorized in this Resolution.
- 7. The Educational Institution further confirms its obligations to perform the duties and obligations specified in the Construction Agreement (only upon its execution by authorized officers of the Educational Institution) and the Lease (only upon its execution by authorized officers of the Educational Institution) and acknowledges that such obligations do not depend upon passage of title to the Facility to the Educational Institution without consideration upon termination of the Lease. The Educational Institution hereby recognizes that it would execute and deliver the Lease even if title to the Facility would not pass upon termination of the Lease.
- 8. The Educational Institution recognizes that the Authority shall pay for costs of the Facility in an amount not in excess of \$39,999,800.
- 9. All ordinances, resolutions and orders or parts thereof in conflict with the provisions of this Resolution are, to the extent of such conflict, hereby repealed.
 - 10. This Resolution shall be effective immediately upon its adoption.

After discussion, Trustee Long, seconded by Trustee Shah, moved approval of the recommendation, and the motion was approved with five positive votes and one abstention by Trustee Kramer, whose law firm represents the State Building Authority in this transaction.

E. Other Items for Consideration/Action that May Come Before the Board

There were no other items for consideration/action presented to the Board.

F. Adjournment

Chair Baskin adjourned the meeting at 3:16 p.m.

Submitted,

Approved,

Victor A. Zambardi

Secretary to the Board of Trustees

Approved,

Henry Baskin
Chair, Board of Trustees

Agendum
Oakland University
Board of Trustees Formal Session
August 2, 2011

UNIVERSITY PERSONNEL ACTIONS A Recommendation

- **1.** <u>Division and Department</u>: Academic Affairs, Office of the Senior Vice President for Academic Affairs and Provost.
- **2.** <u>Introduction</u>: The following sets of personnel actions require Board of Trustees (Board) approval. In addition, twice a year, the administration reports to the Board other personnel actions as information items.
- **3.** <u>Previous Board Action</u>: The Board routinely approves personnel actions at its Formal Sessions.
- **4.** <u>Budget Implications</u>: Changes in salary due to the promotion/change in faculty rank have been supported by the Board through the approval of Agreements between Oakland University and the Oakland University Chapter of the American Association of University Professors.
- **5. Educational Implications:** Seasoned and knowledgeable faculty enhance the training and education of students. Recognition of a faculty member's long-standing dedication to the mission of the institution reinforces a culture that is devoted to excellence in teaching, research, creative endeavor, and service.
- **6.** <u>Personnel Implications</u>: The personnel implications are as outlined in the recommendation below.
- 7. <u>University Reviews/Approvals</u>: Academic personnel actions are reviewed by faculty committees and academic deans, and are subject to the approval of the Senior Vice President for Academic Affairs and Provost. Administrative personnel actions are reviewed by University Human Resources and when appropriate, by the Office of the Vice President for Legal Affairs.

8. Recommendation:

RESOLVED, that the Board of Trustees approve the personnel actions below.

I. Administrative Appointments

Cipielewski, James F., Associate Dean, School of Education and Human Services, and Associate Professor of Education, with tenure. Effective May 1, 2011 pursuant to the Employment Agreement between James F. Cipielewski and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Seo, Minhee, Director of Student Assessment and Assistant Professor of Biomedical Sciences without tenure, effective June 1, 2011 pursuant to the Employment Agreement between Minhee Seo and Oakland University that was reviewed and approved by the Office of the Vice President for Legal Affairs and is in compliance with the law and University policies and regulations and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Department Chairs

<u>Chair</u> Dadashzadeh, Mohammad	Department Decision & Information Sciences	<u>Term</u> August 15, 2011 – August 14, 2014 (1 st term)
Dvir, Arik	Biological Sciences	August 15, 2011 – August 14, 2014 (3 rd term)
Reygaert, Wanda C.	Biomedical Sciences	July 1, 2011 – June 30, 2013 (1 st term)
Wiggins, Jacqueline H	Music, Theatre & Dance	August 15, 2011 – August 14, 2014 (3 rd term)

II. Academic Appointments

Harriott, Melphine, Assistant Professor of Biomedical Sciences without tenure (\$87,000), (New appoinment filling a vacant authorized position), effective July 15, 2011.

II. Academic Appointments (Cont'd)

Mi, Fangqiong, Associate Professor, Information Literacy and eLearning Librarian, without tenure (\$75,000), (New appointment filling a vacant authorized position), effective July 1, 2011.

Swanberg, Stephanie M., Assistant Professor, Information Literacy and eLearning Librarian, without tenure (\$55,000), (New appointment filling a vacant authorized position), effective June 15, 2011

Thomas, David, Assistant Professor of Biomedical Sciences without tenure (\$96,500), (New appointment filling a vacant authorized position), effective July 1, 2011.

Yoskowitz, Rachel, Assistant Professor of Biomedical Sciences without tenure (\$65,000), (New appointment filling a vacant authorized position), effective July 1, 2011.

III. Oakland University William Beaumont School of Medicine Standard Appointments, effective August 2, 2011.

The following standard appointments in the Oakland University William Beaumont School of Medicine are for three years, commencing on August 2, 2011, and are renewable. These standard appointments are without salary support from Oakland University and are not tenured positions. Appointees must maintain active status on the staff of Beaumont Hospital; meet all applicable School of Medicine participation requirements, and maintain the continued support of their Department Chairs, who are responsible for assessing their performance. Appointees standard appointments may also be terminated at any time, upon the recommendation of their Department Chair or, for reasons that are at the exclusive discretion of the Dean of the School of Medicine:

Abduljabar, Ahmad, A., Adjunct Assistant Professor, Radiology Abdulrazzak, Ameer, Assistant Professor, Internal Medicine Ajluni, Roger, Assistant Professor, Internal Medicine Almasaddi, Malaz, Assistant Professor, Neurology Arnkoff, Brett, M., Adjunct Assistant Professor, Radiology Benitez, Pamela, Assistant Professor, Surgery Bhavnagri, Sharukh, J., Assistant Professor, Radiology Billings, Robin, L., Assistant Professor, Pediatrics Boudouris, William, A., Assistant Professor, Internal Medicine Bozyk, Paul, Assistant Professor, Internal Medicine

III. Standard Appointments, effective August 2, 2011. (Cont'd)

Byrne, John, J., Assistant Professor, Pediatrics Carpenter, Christopher, Assistant Professor, Internal Medicine Cash, Elizabeth, Assistant Professor, Family Medicine Ciacci, Joseph, A., Assistant Professor, Radiology DiPonio, Frank, Assistant Professor, Family Medicine Diwan, Pamila, Assistant Professor, Obstetrics & Gynecology Drelichman, Vilma, Professor Professor, Internal Medicine Ernstoff, Raina, S., Assistant Professor, Internal Medicine Fecko, Alice, M., Assistant Professor, Ophthalmology Fields, Janice, Assistant Professor, Internal Medicine Freidman, Harold, Associate Professor, Internal Medicine Gallardo, Lori Joy, F., Adjunct Assistant Professor, Radiology Grant, Allan, Assistant Professor, Surgery Grullon, Kevin, Assistant Professor, Internal Medicine Hernandez-Troya, Andrea, Carolina, Assistant Professor, Pediatrics Hillenberg, J., Bruce, Assistant Professor, Anesthesiology Hussain, Asima, Syed, Assistant Professor, Family Medicine Jaddou, Neil, D. Assistant Professor, Family Medicine Kakarla, Rajesh, K. Assistant Professor, Radiology Khayyata, Said, H., Associate Professor, Pathology Koss, Marcus, E. Assistant Professor, Family Medicine Kuisle, Erin, Assistant Professor, Internal Medicine Leleszi, Jimmie, P. Associate Professor, Psychiatry Liang, Jian, Assistant Professor, Radiation Oncology Lingam, Deepthi, Assistant Professor, Obstetrics & Gynecology Marijanovich, Nicole, Assistant Professor, Internal Medicine Marin, Maria, Assistant Professor, Internal Medicine May, Allen, M., Assistant Professor, Radiology Mersol-Barg, Michael, S., Associate Professor, Obstetrics & Gynecology Nojkov, Borko, Assistant Professor, Internal Medicine Ospina, Luis, F., Professor, Internal Medicine Patel, Runa, Assistant Professor, Internal Medicine Pokharel, Rajesh, Assistant Professor, Internal Medicine Roarty, John, D., Professor Professor, Ophthalmology Rodriguez, Jacquelyn, N., Assistant Professor, Obstetrics & Gynecology Rosenbaum, Lewis, H. Associate Professor, Internal Medicine

III. Standard Appointments effective August 2, 2011 (Cont'd)

Sawah, Ahmed, Assistant Professor, Internal Medicine Schechter, Steven, Assistant Professor, Neurology Shepherd, Steven, Assistant Professor, Family Medicine Surhigh, Julie, M., Assistant Professor, Pediatrics Sygiel, Brian, Assistant Professor, Opthalmology Taku, Kanako, Assistant Professor, Family Medicine Tenzer, Michael, A., Adjunct Assistant Professor, Radiology Thalla, Radhika, Assistant Professor, Internal Medicine Turner, Paula, D, Assistant Professor, Internal Medicine Vartanian, Stephen, Andrew, Assistant Professor, Radiology Vashist, Praveen, Assistant Professor, Internal Medicine White, David, Assistant Professor, Internal Medicine Wiater, Jerome, Michael, Associate Professor, Surgery

IV. Emeritus Appointments

Mittelstaedt, Mary E., Professor Emerita of Nursing, effective August 2, 2011.

V. Change of Status

Gillum, Linda H., from Associate Dean of Academic Affairs and Faculty Development and Diversity to Associate Dean for Academic and Faculty Affairs, Oakland University William Beaumont School of Medicine, effective July 1, 2011.

Hawkins, Susan E., from Associate Professor of English and Chair, Department of English to Associate Professor of English and Acting Chair, effective August 15, 2011 to August 14, 2012.

Lauer, Thomas W., from Professor of Management Information Systems and Chair, Department of Decision and Information Sciences to Professor of Management Information Systems, effective August 15, 2011

VI. Faculty Reappointments

The faculty agreement requires that certain reviews for possible reemployment and promotion be completed by August 15, 2011. The following recommendations are made by the President. Standard review processes were followed.

A. Reappointments (with Tenure)

1. Assistant Professors eligible for promotion to the rank of associate professor, effective August 15, 2011.

Cayanus, Jacob L. Evans, Susan E. Finke, John M. Gooren, Henri P.P. LaRock, Eric, F. Leibert, Todd W. Love Jr., Fred A. Maxfield, Charles R. Patel, Nilesh V. Taber, Brian J. Townsend, Janelle D. Walters, Julie K. Wang, Xia	Communication & Journalism Art & Art History Chemistry Sociology & Anthropology Philosophy Counseling Music, Theatre & Dance Educational Leadership Computer Science & Engineering Counseling Management & Marketing Political Science Mechanical Engineering	Reemploy & Promote Reemploy & Promote Do not Reemploy Reemploy & Promote
Wang, Xia Wells, Caryn M. Zhu, Xie	Mechanical Engineering Educational Leadership Economics	Reemploy & Promote Reemploy & Promote Reemploy & Promote

2. Assistant Professors considered for optional granting of tenure with promotion, effective August 15, 2011.

Blair, Deborah V. Music, Theatre & Dance Reemploy & Promote Martin, Craig E. History Reemploy & Promote

3. Associate Professor eligible for promotion to associate professor with tenure, effective August 15, 2011.

Allen, Karen N. Sociology & Anthropology Do Not Reemploy

VI. Faculty Reappointments (cont'd)

B. Reappointments (with Job Security)

1. Special Instructors eligible for reappointment with job security, effective August 15, 2011.

Tyson, Linda K. Teacher Development & Reemploy Educational Studies

C. Reappointments (Probationary)

1. Instructors eligible for reemployment to second, two-year probationary terms as assistant professor, effective August 15, 2012 through August 14, 2014.

Black, Ruth E. Health Sciences Reemploy

2. Assistant Professors eligible for reemployment to second, two-year probationary terms as assistant professor, effective August 15, 2012, through August 14, 2014.

Allan, Elizabeth G. Burgess-Proctor, Amanda K. Chang, Hsiang-Hua	Writing & Rhetoric Sociology & Anthropology Modern Languages & Literatures	Reemploy Reemploy Reemploy
Chapman, Jeffrey S.	English	Reemploy
Chaudhuri, Ranadeb	Accounting & Finance	Reemploy
Dallo, Florence J	Health Sciences	Reemploy
Daniel, Dominique R.	Library	Reemploy
Dantzler, Drake M.	Music, Theatre & Dance	Reemploy
Doherty, Deborah J.	Health Sciences	Reemploy
Driscoll, Dana L.	Writing & Rhetoric	Reemploy
Fails, Matthew D.	Political Science	Reemploy
Farrugia, Rebekah L.	Communication & Journalism	Reemploy
Felton, Greg A.N.	Chemistry	Reemploy
Ferrari, Marisa A.	Nursing	Reemploy
Fu, Liang	Accounting & Finance	Reemploy
Govind, Chhabi	Biological Sciences	Reemploy
Harlow, Luke E.	History	Reemploy

VI. Faculty Reappointments (cont'd)

- C. Reappointments (Probationary) (cont'd)
 - 2. Assistant Professors eligible for reemployment to second, two-year probationary terms as assistant professor, effective August 15, 2012, through August 14, 2014 (cont'd).

Hartson, Mary T.	Modern Languages & Literatures	Reemploy
Jiang, Lan	Biological Sciences	Reemploy
Jonutz, Thayer P.	Music, Theatre & Dance	Reemploy
Layton, Andrew M	Music, Theatre & Dance	Reemploy
Lucarelli, Jennifer F.	Health Sciences	Reemploy
Purdie, Michele R.	Psychology	Reemploy
Rong, Libin	Mathematics & Statistics	Reemploy
Schall, James D.	Mechanical Engineering	Reemploy
Schneeweis, Adina A.	Communication & Journalism	Reemploy
Smith, Scott J.	Sociology & Anthropology	Reemploy
Vanderkaay, Cody J.	Art & Art History	Reemploy
Weiss, Michael K.	Teacher Development &	Reemploy
	Educational Studies	
Yugo, Jennifer E.	Management & Marketing	Reemploy

3. Assistant Professors eligible for reemployment to final two-year probationary terms as assistant professor, effective August 15, 2012, through August 14, 2014.

Carr, Douglas A.	Political Science	Reemploy
Cassano, Graham S.	Sociology & Anthropology	Reemploy
Cho, Seong Y.	Accounting & Finance	Reemploy
Christ, Tanya M.	Reading & Language Arts	Reemploy
Hoag, Melissa E.	Music, Theatre & Dance	Reemploy
Khain, Evgeniy	Physics	Reemploy
Knutson, Andrea L.	English	Reemploy
Kozak, Andrea T.	Psychology	Reemploy
Leigh, Scarlett R.	Reading & Language Arts	Reemploy
Levinson, Lisa B.	Linguistics	Reemploy
Liu, Zijuan	Biological Sciences	Reemploy
McDonald, Fritz J.	Philosophy	Reemploy

VI. Faculty Reappointments (cont'd)

- C. Reappointments (Probationary) (cont'd)
 - 3. Assistant Professors eligible for reemployment to final two-year probationary terms as assistant professor, effective August 15, 2012, through August 14, 2014 (cont'd).

Pittiglio, Laura I. Nursing Reemploy Qu. Guangzhi Computer Science & Engineering Reemploy Rawashdeh, Osamah A. Electrical & Computer Engineering Reemploy Seymour, Ruth A. Communication & Journalism Do Not Reemploy Siadat, Mohammad R. Computer Science & Engineering Reemploy Suvas, Susmit Biological Sciences Reemploy Towner, Terri L. Political Science Reemploy Zheng, Yin Music, Theatre & Dance Do Not Reemploy

4. Special Instructors eligible for reemployment to final, two-year probationary terms as special instructor, effective August 15, 2012, through August 14, 2014.

Vallie, Stephanie L. Nursing Reemploy

9. Attachments: None

Submitted to the President on \$\frac{1}{2} \tag{1.2011 by}

Virinder K. Moudgil

Senior Vice President for Academic Affairs and Provost

Recommended on _______, 2011 to the Board for Approval by

Gary D. Russi President Agendum
Oakland University
Board of Trustees Formal Session
August 2, 2011

ACCEPTANCE OF GIFTS AND PLEDGES TO OAKLAND UNIVERSITY FOR THE PERIOD OF JUNE 1 THROUGH JUNE 30, 2011

A Recommendation

- 1. <u>Division and Department:</u> University Relations.
- 2. <u>Introduction:</u> Every gift makes a difference at Oakland University. Gifts strengthen the University's ability to deliver excellence to our students and our community, both now and in the future, and make strong programs extraordinary by supporting education and technological advancements, as well as current programs. Gifts also make a lasting impact on lives young and old, when they help fund the cost of a college education.

The Board of Trustees (Board) has authorized the President, or his or her designee, to receive and acknowledge gifts to the University, but such gifts must be reported to the Board not less often than quarterly for acceptance on behalf of the University.

At this time, we request that the Board accept the gifts and pledges reported on the attached Gifts and Pledges Report, Attachment A, on behalf of the University.

- 3. <u>Previous Board Action:</u> The Board accepts gifts to Oakland University on a regular basis at its Formal Sessions.
- **4.** <u>Budget Implications:</u> Gifts to the University positively impact budgets, whether the gift is restricted to a specific area, or unrestricted.
- **5. Educational Implications:** Some gifts are designated to fund specific academic programs.
- 6. Personnel Implications: Some gifts may be used for salary or support.
- 7. <u>University Reviews/Approvals:</u> All gifts are processed by the Office of Advancement Information Services and are reviewed by the Vice President for Community Engagement prior to submission to the Board to ensure compliance with federal and state laws and regulations and University policies and procedures when applicable, with assistance from the Office of the Vice President for Legal Affairs when requested.

Acceptance of Gifts and Pledges to Oakland University for the Period of June 1 through June 30, 2011 Oakland University Board of Trustees Formal Session August 2, 2011 Page 2

8. Recommendation:

RESOLVED, that the Board of Trustees accept the gifts and pledges to Oakland University identified in the attached Gifts and Pledges Report, Attachment A, for the period of June 1 through June 30, 2011.

9. Attachments: A. Gifts and Pledges Report.

Submitted to the President on 7/28 , 2011 by

Eric Barritt

Vice President, Community Engagement

Recommended on ________, 2011 to the Board for approval by

Gary D. Russi President

ADDITIONAL AGENDA MATERIALS LIST FOR THE AUGUST 2, 2011 BOARD OF TRUSTEES FORMAL SESSION

<u>Tab 5. Acceptance of Gifts and Pledges to Oakland University for the Period of June 1</u> through <u>June 30, 2011</u>

> To view the attachment to this item, please contact Rhonda Saunders at (248) 370-3112 or saunders@oakland.edu

Agendum
Oakland University
Board of Trustees Formal Session
August 2, 2011

ACCEPTANCE OF GRANTS AND CONTRACTS TO OAKLAND UNIVERSITY FOR THE PERIOD OF MAY 1, 2011 THROUGH JUNE 30, 2011

A Recommendation

- **1.** <u>Division and Department:</u> Academic Affairs/Office of Grants, Contracts and Sponsored Research.
- 2. <u>Introduction:</u> Oakland University contributes to our national agenda as a contributor to the nation's scientific and technological progress, both through the generation of new knowledge and ideas and the education and training of its students. Grants and contracts awarded to Oakland University play a critical role in the advancement of new research findings, and current research trends gives emphasis to inter-disciplinary, technology-driven, and product-oriented team efforts.

The Board of Trustees (Board) has authorized the President, or his or her designee, to receive and acknowledge grants and contracts to the University, but such grants and contracts must be reported to the Board not less often than quarterly for acceptance on behalf of the University.

At this time, we request that the Board accept the grants and contracts reported on the attached Grants and Contracts Report, Attachment A, for the period May 1, 2011 through June 30, 2011

- **Previous Board Action:** The Board accepts grants and contracts to Oakland University on a regular basis at its Formal Sessions.
- **4. Budget Implications:** Grants and contracts contribute to the University through the recovery of direct and indirect expense incurred in support of research projects.
- **5. Educational Implications**: Grants and contracts enhance the training and education of students.
- **Personnel Implications:** Grants and contracts awards may provide salary support for faculty, post-doctoral fellows, undergraduate and graduate students, technicians, lab managers, and other personnel, as required by the funded research project or program.

Acceptance of Grants and Contracts to Oakland University for the Period of May 1, 2011 through June 30, 2011 Oakland University Board of Trustees Formal Session August 2, 2011 Page 2

7. <u>University Reviews/Approvals:</u> All grants and contracts are reviewed by the Office of Grants, Contracts and Sponsored Research prior to submission to the Board to ensure compliance with federal and state laws and regulations and University policies and procedures, when applicable, and with assistance from the Office of Legal Affairs when requested.

8. Recommendation:

RESOLVED, that the Board of Trustees accept grants and contracts to Oakland University identified in the attached Grants and Contracts Report, Attachment A, for the period of May 1, 2011 through June 30, 2011.

9. Attachments: A. Grants and Contracts Report.

Submitted to the President

Virinder K. Moudgil

Senior Vice President for Academic Affairs and Provost

Recommended on _______, 201'

to the Board for approval by

Galy D. Russi

President

Principal Investigator	Awarding Agency	Title and Project Abstract	Award Amount		Total Award All Years	
Lianxiang Yang Department of Mechanical Engineering	United States Automotive Materials Partnership (prime awardee of U.S. Department of Energy)	Hybrid NDE Method for Spot Weld Quality Evaluation. The goal of this project is to develop an NDE method capable of determining the size of spot weld nuggets nondestructively.	\$	80,000	\$	80,000
Lorenzo Smith Department of Mechanical Engineering	Auto/Steel Partnership	Experimental Evaluation of Skid Line Features in Wide Strip Sheet Metal Specimens. The goal of this project is to conduct skid line studies on steel sheets using OU's SBDS so that we can help to prevent surface distortion in sheet metal.	\$	6,947	\$	6,947
Darlene Schott- Baer School of Nursing	St. John Health System	Transforming Nursing Education Program. The objective of the project is to collaborate with St. John Health System to develop and deploy innovative approaches to nursing education.	\$	1,074,222	\$	5,373,183
Andrei Slavin Department of Physics		Collaborative Research: Signal Processing Devices Based on Spin-Torque Oscillators. The objective of this project is to develop new nano-sized microwave signal processing devices based on spin-torque nano-oscillators. The proposed nano-sized signal processing devices will qualitatively change the microwave signal processing in the future nano-spintronics.	\$	88,279	\$	179,344
Yang Xia Department of Physics	National Institutes of Health	Adaptability of Articular Cartilage to External Loading by Microscopic Imaging. To detect the early changes in the in-situ molecular architecture of diseased articular cartilage. We hypothesize that the load-induced changes in cartilage at the structural and molecular levels can be detected by a combination of microscopic imaging modalities and that the degradation in cartilage due to diseases or mechanical injury could affect load-induced ultra structural changes.	\$	412,310	\$	1,698,536
Michael Sevilla Department of Chemistry	National Institutes of Health	Mechanisms of Radiation Damage to DNA. This project will study free radical mechanisms of radiation damage to DNA.	\$	14,698	\$	677,122

Principal Investigator	Awarding Agency	Title and Project Abstract	Award Amount		Total Award All Years	
Bradley Roth Department of Physics	National Institutes of Health	Magneto-Acoustic Effects in Imaging. Detecting and imaging the electrical behavior of nerves and muscles underlies important diagnostic techniques in medicine. This project analyzes new imaging techniques that make use of magnetic forces on electrical currents.	\$	86,907	\$	378,545
Bradley Roth Department of Physics	Henry Ford Health System	Graduate Student Support for Medical Physics Research at Henry Ford Hospital. The objective of this funding is to support Biomedical Sciences. This support allows many of our best and brightest graduate students to work in the world-class laboratory of Distinguished Professor Michael Chopp and his colleagues, many of whom are adjunct faculty in our Physics Department.	\$	14,000	\$	102,352
Dyanne Tracy Department of Teacher Development and Educational Studies	Macomb Intermediate School District	Embracing Mathematics Assessment and Technology for High School. The goal of this project is to increase high school mathematics teachers' content knowledge, impacting Michigan students' math achievement	\$	9,537	\$	9,537
Julie Ricks-Doneen Lowry Early Childhood Center	Michigan Department of Education	Great Start Readiness Program (GSRP). The objective of this project is to provide a pre-kindergarten program for four-year-olds who meet the criteria of at least two risk factors that place them at risk of school failure.	\$	54,400	\$	54,400
George Martins Department of Physics	U.S. Department of Energy	Analytical Development of the FLEX Approximation. This project will be developing implementations of multi-band FLEX equations while cementing a long-term collaboration with a leading group at Oak Ridge National Laboratory	\$	20,619	\$	20,619
Stephen Goody Art Gallery/ Department of Art and Art History	Michigan Council for the Arts and Cultural Affairs	Program for Operational and Project Support (POPS). This award will support the production of exhibition catalogues and marketing costs for three exhibitions.	\$	7,500	\$	7,500

Principal Investigator	Awarding Agency	Title and Project Abstract	Award Amount		Total Award All Years	
Reginald McCloud Pre-College Programs	Detroit Area Pre- College Engineering Program (DAPCEP)	Detroit Area Pre-College Engineering Program (DAPCEP). Promoting Underrepresented Girls Involvement in Research, Science, and Energy (PURSE) is a project to get high school girls to participate in science and engineering activities that teach concepts related to the production and storage of energy.	<i>\$</i>	15,000	\$	15,000
Charles Lindemann Department of Biological Sciences	National Science Foundation	An Investigation of the Mechanism that Produces Rhythmic Beating in Cilia and Flagella. The main objective of this project is to gather vital physical information about the flagellum and to incorporate it into a theoretical and a computer model of flagellar mechanics.	\$	210,151	\$	632,323
Laila Guessous Department of Mechanical Engineering	Michigan Space Grant Consortium	A Numerical Investigation of the Effects of Flow Pulsations on the Drag Force Over Bluff Bodies. The objective is to investigate the effect of flow pulsations on bluff bodies such as cylinders through systematic numerical simulations.	\$	5,000	\$	5,000
Mohammad Siadat Department of Computer Science and Engineering	Michigan Space Grant Consortium	Accuracy Analysis of Augmented Reality for Teleoperaton and Telemedicine. The goal of this project is prototype development, accuracy evaluation and validation of an Augmented Reality (AR) system.	\$	5,000	\$	5,000
Ishwar Sethi Department of Computer Science and Engineering	General Motors Corporation	Rationalizing Physical and Perceptual 2D Shape Similarities. The goal is to refine a current 2D shape-space representation of cars to predict consumer-perceived shape similarities from images of car outlines in side- view.	\$	53,994	\$	53,994
Lianxiang Yang Department of Mechanical Engineering	United States Automotive Materials Partnership (prime awardee of U.S. Department of Energy)	Draw Die Measurement Using DIC Technique. The goal of this project is to measure draw die strain distribution.	\$	41,804	\$	41,804
Julie Ricks-Doneen Department of Human Development and Child Study	National Inclusion Project	Let's ALL Play. Our goal is to implement the Let's ALL Play program, which focuses on the inclusion of children and youth with special needs in programs with their typically developing peers.	\$	8,000	\$	8,000

Note 1: The award reported herein is categorized as a restricted grant based on the award terms or other compliance requirements. Awards issued through philanthropic organizations may also be appropriately reflected on fundraising reports.

Principal Investigator	Awarding Agency	Title and Project Abstract	Award Amount		Total Award All Years	
Xiangqun Zeng Department of Chemistry	National Institutes of Health	ScFv Piezoimmunosensor Detection of Therapeutic Antibodies in Human Serum. The proposed research will focus on developing scFv recombinant antibodies and scFv-based piezoimmunosensor assays for use in detecting therapeutic antibodies in human serum samples.	\$	188,423	\$	420,050
Andrew Goldberg Eye Research Institute	Midwest Eye Bank	Understanding Delayed Pathogenesis in Retinal Degenerations. Our goal is to use a widely cited mouse model to investigate intrinsic neuroprotective mechanisms that act to preserve photoreceptor viability and delay retinal degeneration.	\$	15,000	\$	15,000
Kerry Vachta Department of Psychology	East Michigan Environmental Action Council	A Participatory Evaluation of EMEAC's Food Justice Task Force Planning Grant. The objective of this project is to evaluate efforts of the Detroit Food Justice Task Force to address inequitable control, distribution, access to and benefits derived from the Detroit food system at all levels through community education, instruction, support for community growers and entrepreneurs among other activities.	\$	7,500	\$	7,500
Gerard Madlambayan Department of Biological Sciences	Aastrom Biosciences, Inc.	The Mechanisms of TRC Activity in the Treatment of CLI. Aastrom Biosciences has developed a patented manufacturing process to produce a human cell-based therapy product called Tissue Repair Cells (TRCs). Clinical trials suggest that TRCs can be used to treat critical limb ischemia. The goal of this project is to determine how TRCs induce this therapeutic effect.	\$	423,308	\$	423,308
Kerry Vachta Department of Psychology	Pharaoh Industries	Evaluation of Pharaoh Industry's Detroit Civic Agriculture Network (D-CAN). D-CAN is an effort to contribute to the ecological and economic sustainability of Detroit's Hope District by creating career path and entrepreneurial opportunities in agricultural production, creation of value-added products using community-grown produce and wholesale and retail distribution. The proposed research will evaluate the D-CAN process and outcomes.	\$	20,000	\$	20,000

Principal Investigator	Awarding Agency	Title and Project Abstract	Award Amount		Total Award All Years	
Mildred Taylor Public School Academies/Urban Partnership	Kellogg Foundation (Note 1)	Freedom School Summer Program - Nsoroma Institute. The goal of this project is to establish Freedom School Summer Program at Nsoroma Institute in Detroit, Michigan.	\$	97,129	\$	97,129
Frank Giblin Eye Research Institute	National Institutes of Health	Proteins of Normal and Cataractous Lenses. The objective of this project is to evaluate the role of oxidative stress in the development of human nuclear cataract, the most common type of lens opacity in older adults, and the type most likely to require surgery.	\$	24,314	\$	1,920,092
Zissimos Mourelatos Department of Mechanical Engineering	University of Michigan	Accelerated Testing and Preventive Maintenance in Acquisition, Maintenance, and Operation of Vehicle Systems. The goal of this project is to assess and improve the reliability/durability and maintenance schedules of vehicle systems.	\$	70,000	\$	567,280
Gopalan Srinivasan Department of Physics	Office of Naval Research	Ferrite-Ferroelectric Heteroepitaxial Structures and Frequency Agile Multiferroic RF Components. This objective is growth of heterostructure composites and studies on high frequency excitations. Such composites have the potential to be useful for radio frequency signal processing.	\$	60,000	\$	160,000
Gopalan Srinivasan Department of Physics	National Science Foundation	Functionally Graded Ferroics and Magnetoelectric Interactions. With this project we will study electromagnetic properties of composite materials with an outcome of new materials for sensors and RF devices.	\$	170,000	\$	340,000
Susmit Suvas Department of Biological Sciences	National Institutes of Health	Role of Corneal Neuropeptides in the Development of Herpetic Stromal Kearatitis. The objective of this project is to understand the role of corneal neuropeptides in regulating herpetic stromal keratitis (HSK) and to discover new treatment to control HSK.	\$	11,100	\$	395,562
Bradley Roth Grants, Contracts and Sponsored Research	Beaumont Hospitals	OU-Beaumont Multidisciplinary Research Initiative. This initiative promotes joint research collaboration between Oakland University and Beaumont Hospitals. Multidisciplinary research projects are sponsored by this initiative.	\$	72,759	\$	72,759

Note 1. The award reported herein is categorized as a restricted grant based on the award terms or other compliance requirements. Awards issued through philanthropic organizations may also be appropriately reflected on fundraising reports.

Principal Investigator	Awarding Agency	Title and Project Abstract	Award Amount		Total Award All Years		
Lorenzo Smith Department of Mechanical Engineering	Battelle	Develop and Validate Numerical Modeling Results for Electrohydraulic Forming. The purpose of this work is to verify and further develop a finite element model of the EHF process for sheet metal.	\$	35,000	\$	184,925	
Kerry Vachta Department of Psychology	U.S. Department of Agriculture	Detroit Child Health Incubator Project (CHIRP). The goals of this project include identifying knowledge among partner organizations to improve understanding of the socio-environmental causes of childhood obesity. Also, to identify effective strategies to mitigate those causes.	\$	780,000	\$	780,000	
Carolyn O'Mahoney Department of Teacher Development and Educational Studies	U.S. Department of Education	Fulbright-Hays: Artful Teaching of/across Cultures in New Zealand & Australia This award will provide support for twelve newly graduated teachers in the summer of 2012 to study abroad in New Zealand and Australia. The teachers will gain insight into talking and teaching cross-culturally through their involvement in service learning.	\$	96,694	\$	96,694	
Gwendolyn McMillon Department of Reading and Language Arts	Michigan Department of Education	Whom Are We Serving: Utilizing Students' Out-of-School Experiences to Improve In-School Teaching and Learning. This project will provide urban elementary teachers opportunities to reflect on classroom practice, acquire in-depth knowledge about their students, learn about research-based teaching techniques specifically designed for urban learners, and implement data-driven instruction that matches their students' specific literacy needs.	\$	22,000	\$	222,000	
		Total	\$	4,301,595	\$	15,071,505	

Agendum
Oakland University
Board of Trustees Formal Session
August 2, 2011

GRADUATE SCHOOL REPORTS Winter 2011 – April 26, 2011

A Recommendation

- **1.** <u>Division and Department</u>: Academic Affairs; Offices of the Registrar and Graduate Study.
- **2.** <u>Introduction</u>: The Board of Trustees (Board) has constitutional authority to grant degrees and diplomas. The Final Undergraduate School and Graduate School Reports for Winter 2011 April 26, 2011 are hereby submitted to the Board for approval.
- **3.** <u>Previous Board Action</u>: The Board approves undergraduate and graduate school reports on a regular basis at its Formal Sessions.
- 4. Budget Implications: None.
- **5.** <u>Educational Implications</u>: Obtaining a degree represents that a student has successfully completed their chosen course of study and satisfied all Oakland University degree requirements.
- 6. Personnel Implications: None.
- 7. <u>University Reviews/Approvals</u>: Academic departments certify that students on the Final Undergraduate School Report and Final Graduate School Report meet University and departmental degree requirements. Satisfaction of degree requirements is also reviewed by the Office of the Registrar.

8. Recommendation:

RESOLVED, that the Board of Trustees approves granting the degrees more fully described in the Final Undergraduate School Report and the Final Graduate School Report, each dated April 26, 2011.

Final Undergraduate School and Graduate School Reports Winter 2011 – April 26, 2011 Oakland University Board of Trustees Formal Session August 2, 2011 Page Two

9. Attachments: A. Final Undergraduate School and Graduate School Reports, Winter 2011 – April 26, 2011.

Submitted to the President on 7 / 1 5 , 2011 by

Virinder K. Moudgil Senior Vice President for

Academic Affairs and Provost

Recommended on **7/18**, 2011 to the Board for approval by

Gary D. Russi President

Oakland University Office of the Registrar Final Undergraduate School Report Winter 2011- April 26, 2011

College of Arts and Sciences

Additional Major Certificate

Andrea Alexandra Figacz Kathryn Ruth Mayer Jamie Catherine Pillow

Bachelor of Arts

Jason Adnan Abdow Reen B. Abulhab

Holly Lynn Accica

Jonathan Jacob Adamson Paul Atta Agyekum

Lindsay Margaret Aidem

Ashton Elyse Albertson Kevin Mitchell Alford

Sharif Samir Al-Hadidi Lindsey A. Allen

Lori Ann Alward Rachel Brooke Angelo Stephanie Jo Averill

Shawn Bagazinski

Erin Ashley Bannister

Jenna Lynn Crystal Barnes

Marta Louise Bauer

Nicole Rachel Baumhaft Michael Steven Bazell

Heather Marie Beach Ryan Edward Bejma Cassandra Rac'hel Belcher Jason Michael Belz Samuel James Bennett Zachary Jack Benton Allison Marie Berens Trey Matthew Bergquist Alyce Noelle Bernard Psychology

Spanish Language and Lit Sociology/Anthropology

Psychology

Biology

Minor in English

Communication

Minor in Political Science

Political Science

Japanese Lang and Literature

Minor in English

History

Minor in Political Science

Music

Journalism

Minor in Philosophy

Political Science

East Asian Studies - Japan

Minor in Japanese Lang and Civ

Mathematics w/Secondary Ed

Communication

History

Minor in Political Science

Spanish Language and Lit

Minor in History

Political Science

Minor in Sociology

French Language and Literature

Japanese Lang and Literature

Honors College

English

Honors College

Minor in French Language and Literature

Communication

English

Minor in Philosophy

Communication

East Asian Studies - Japan

Biology

Psychology

Political Science

German Language and Literature

Art History

Political Science

Psychology

Minor in Sociology

Maida Besic

Andrea Lynn Bianchi

Mark Birkholz

Andrea Jill Black Emily Lynn Black

Lindsey Geneieve Blair Hillary Evelyn Bocknek

Kathryn Valery Bolton

Melanie Margaret Boose

Alexandra Nichole Born

John Alan Boufides Kelly Elyse Brady Brett James Brandon Michael Richard Brennan Juquatta Deseree Brewer

Theresa J. Brewer Alesha Nicole Brown

Andrea L. Brown

Kaitlin Suzanne Brown Meghan E. Brown

Terri Elaine Brummitt Megan Elizabeth Glowacki Athinta Gabriela Bulka Lisa Raquel Bunts Kenneth James Burney Carla Lillian Butwin

Michael Louis Buzzitta Kaitlyn Elizabeth Cahill Caitlin Maura Callaghan

Sean Patrick Callan

Amy Elizabeth Cantor

Dennis Spencer Capa

Jason Carabelli Michelle Anne Carpenter

Christina Lynn Carr

Psychology

Minor in Islamic Studies

English

Minor in History

Sociology

Conc. in Criminal Justice

Biology

Communication

Minor in Public Relations

Communication

Psychology

Honors College

Psychology

Minor in Sociology

Conc. in Criminal Justice

English

Music - Instrumental Performance-BM

Double Degree

History

Minor in Spanish Language

English

English

Political Science

Sociology/Anthropology

Psychology

Honors College

Minor in Women and Gender Studies

Biology

Spanish Language and Lit

Women and Gender Studies

French Language and Literature

Minor in Exercise Science

Mathematics

Sociology

Minor in Women and Gender Studies

Journalism

Art History

Communication

Communication

History

Studio Art - Spec in Painting

Honors College

Minor in Graphic Design

Journalism

Communication

English

Honors College

Psychology

Honors College

Minor in English

Linguistics

Minor in Psychology

Political Science

Minor in International Relations

Writing and Rhetoric

English

Minor in Advertising

Anthropology

Megan Catherine Casey

Brendan James Castelvetere Magaly A. Castillo Michael Cheong Chan Gregory J. Chaves Jr.

Craig Raymond Cherry Tarzia Rion Choudhury Miranda Jeanette Christen

Jamie Christofel Elisha Renee Christopher

Kristen Jonee Ciofu Joseph-Vincent Angelo Cipriano Ebonne Tiara Clark

Kodi Samantha Clark

Justin Clarke Emilia Louise Clawson Devenia Denise Clayter Alexander P. Coe Rvan Cohen Barbara Madgy Cohn Michael George Cole Alexander Compton Tamara Clark Constable Gabrielle Yvonne Cook Kierstyn Elizabeth Cook Erin Diane Coons Anthony Corace Kristen Marie Corby Kathleen Mary Cotant Kathryn Louise Cracium Douglas Brian Craig

Michael James Craze Amy Marie Creech Tianna NaTay Cummings Rebecca Jane Cyplik Lisa Katherine Dagher Ámanda Laura Davis

Kathleen Michelle Dawson Duncan MacVey deBruin Amber Nichole DeGayner

Melissa Ann DeGrandis Aaron G. DelVillano Steven William Dennis Melanie Jeanne Denomme

Elizabeth Anne-Marie DeRoo

Philosophy

Minor in Political Science

Communication

Spanish Language and Lit

Physics

Spanish Language and Lit

Minor in Economics

Dance

Japanese Lang and Literature

Communication

Minor in Applied Leadership Skills

Communication

Psychology

Minor in English

Philosophy

Communication

History

Minor in English

Communication

Minor in Psychology

Political Science

Art History

Sociology

Philosophy

Psychology

Art History

Journalism

Psychology

Communication

English w/Secondary Education

Political Science

English

Psychology

Psychology

Journalism

Psychology

Philosophy

Engineering Biology-BS

Double Degree

Psychology

Sociology

Sociology

Spanish Language and Lit

Writing and Rhetoric

Journalism

Minor in French Language

Biology

History

English

French Language and Literature

Communication

English

Communication

Spanish Language and Lit

Minor in Psychology

Journalism

Political Science

Laura Elisabeth DeSanto Kelli Elizabeth Dewey Billy Joe Dickenson Anthony Michael Dillingham Brian Robert Dittmer Jennifer Lynne Doptis Michael David Dorenzo Darlene Michelle Douglas

Jeremy Jov'on Drake Ashley Lauren Drumb

Ryan Gerald D'Silva

Mary Louise Duenow

Michelle Ann Dwyer

John Efthyvoulidis

Matthew Elliot James Lee Ellout Jr.

Justine Embach Heidi Noelle Emery

Thomas Michael Essad Mallory Allison Etheridge Eric Walter Fach Amanda Marie Fawaz

Leann Michelle Fay

Tara Lauren Felock

Lauren Elise Ferraro Jillian Taylor Field Tonina Filipi

Michael Joseph Fluture Megan Emily Ford Jonathan Robert Fouch

Logan Makenzie Franzen

Brittney Nicole Frazier

Sarah Elizabeth Frick Nicole Danielle Frisby Tara Lynn Fugate

Jessica Kim Gadawski Curtis R. Gagnon Jenni Renee Garcia International Relations

Communication

Psychology

International Relations

Communication

English w/Secondary Education

Communication

Biology

Minor in Psychology

Communication

Psychology

Minor in Sociology

Communication

Minor in Theatre

Art History

Studio Art - Spec in Painting

Honors College

Psychology

Biology-BS

Double Degree

Political Science

Minor in International Relations

Minor in Philosophy

Studio Art-Spec in Photography

English

Minor in African African-Amer Studies

German Language and Literature

Communication

Women and Gender Studies

Psychology

English

Communication

Studio Art - Spec in Drawing

Minor in English

Communication

Psychology

English

Minor in Studio Art

Political Science

Sociology

Spanish Language and Lit

Minor in History

Anthropology

Communication

German Language and Literature

History

Psychology

Minor in Graphic Design

Communication

Minor in Psychology

English

History w/Secondary Ed

English w/Secondary Education

History w/Secondary Ed

Conc. in American Studies

Communication

Philosophy

Communication

Minor in Journalism

Monik Gegaj

Karen Alaina George Lyndsey Laurel Gershenson Alexander Ray Gerstenlauer Ciara Latasha Gilliam Kathryn Jean Gingery

Daniel Lawrence Gliot

Geoffrey Mathew Gohlke

Janelle Joann Goldin Lori Ellen Gordon-Michaeli Nicole Marie Gouaiana Dexter Bennett Green Andrew Michael Grieve

Chelsea Rebekah Grimmer

Sharae MaryAnn Groves Kevin Russell Guilbert Nicholas Brian Gwozdz

Nathan John Halabu Aaron Jordan Hall Lacrystal Vallai Hall Kristin M. Hambaum Kaitlyn Mariah Hamilton

Heather Ann Hanna Samantha Michele Hannan

Kaitlyn Marie Harding

Shawn Noel Harig

Kelly Marie Harper Nicholas Scott Harper Holly Alis Harrison

Kelsey Renee Hartung

Angela Marie Hasman Matt Austin Hauser Alyssa Marie Hayes

Steven James Helsel
Bianca Monique Henderson
Revan Hermiz
Taylor Cathryn Hervey
Jessica Ann Hicks
Daniel Evan Hiebert
Gabrielle High
Adam Howard Hobart

Communication

Minor in Public Relations

Communication

Communication

Theatre

Sociology

Spanish Language and Lit

Minor in English

Communication

Journalism

Anthropology

Minor in Islamic Studies

Psychology

Psychology

Studio Art K-12 Spec: New Media

Political Science

Journalism

Minor in Communication

English

Honors College

Political Science

Psychology

English

Minor in Political Science

Communication

English

Communication

Psychology

Spanish - Modified

Minor in International Management

Sociology w/Spec in Criminal Justice

Psychology

Minor in English

Psychology

Honors College

Minor in Biology

History

Minor in Sociology

Journalism

Psychology

Chemistry

Minor in Spanish Language and Lit

Journalism

Minor in French Language and Literature

Psychology

Communication

History

Minor in French Language

Psychology

Studio Art K-12 Spec: Photog

Political Science

Linguistics

Sociology

English

Journalism

History

English

Minor in Political Science Conc. in American Studies Chelsea Lynn Hoffman Timothy Scott Holcombe Michael Jason Holley

Jeffrey Michael Hopper

Angela Marie Horne Ellen Horton Kristin Mary Hovsepian John Howard Hughes Phillip Mitchel Hunter

Rachel Lisa Hyde

Kirsten Marlena Irwin

Jacob Benjamin Isley

Jenny Lee Jaroneski

Lynn Jarrell
Carrie Ann Jimines
Brett Michael Jones
Zack Edward Jones

Christopher Lloyd Justice

Abby Lauren Kalbfleisch

Eric Ryan Kappaz

Andrew Thomas Kapral

Kristina Elaine Karamo Marie Lynn Kennedy Kevin Taylor Kieninger

Szymon Adam Kietlinski

Haley Franziska King

Caitlin Leigh Kleist Elizabeth Mary Kondrat

Brett Carty Kozlowski Joshua Kyle Kozlowski Kevin S. Kresch

Ashley Marie Krisfalusi

Alexandra Krystina Krutz Phillip Kukawinski Marissa Kristina Kulcsar Shawn Michael Kushniruk Gloria Laco Alison Marie Ladensack Communication
International Relations
East Asian Studies - Japan
Japanese Lang and Literature
History w/Secondary Ed
Sociology

History w/Secondary Ed

English

Communication

Journalism

Psychology

Minor in Political Science

Journalism

Minor in French Language

Sociology

Minor in Women and Gender Studies

Sociology

Conc. in Criminal Justice

Communication

Minor in Journalism

Psychology Psychology Psychology Linguistics

Minor in Political Science

Psychology

Minor in History

Art History

Minor in Entrepreneurship Minor in Graphic Design

History

Minor in Political Science

Economics

International Relations

Honors College

Communication

English w/Secondary Education

Communication Psychology

English

Honors College

Linguistics

Minor in German Language

Psychology

History w/Secondary Ed

Minor in Psychology

History

English w/Secondary Education

Political Science

Minor in English

Psychology

Minor in Sociology

Conc. in Criminal Justice

Communication

Communication

Political Science

Sociology

Spanish with K-12 Cert

Biology

Kimberly Anne Lambert

Thomas R. Landry James C. Langley

Ryan Robert Lara John F Ledda Jr.

Maxx Joseph Lesnick

Joanna Lewandowska

Makesi Jobari Lewis Bevan Drew Lindsey Melissa Renee Lucido Lisa Leze Lulgjuraj Nicole MacMillan

Thomas Andrew Mahrle

Alyssa Marie Majeske Kellie Marie Manis

Gabriella Bianca Markesino Sarah Louise Marsack

Galen Alphonzo Martin

Karen Delaney Martinez Kary Evan Marz Shannon May Mastrella Ruxandra Ana Matache

Michal Matysek

Crystal Ann Mayle Jennfier Lynne McDonald Nicole Anne McGuckin

Ashley Rose McIntosh

Mary Catherine McKay Edwin Valentine McLeod

Joshua Michael McVety Flor Canela Arlene Medina

Carrissa Nicole Michael

James Vincent Michael Megan Marie Michals Ranna Yahya Mikha Jonathon James Miles

Pamela D. Misuraca

Studio Art-Spec in New Media Minor in Art History Japanese Lang and Literature History

Minor in Political Science

Communication

Studio Art - Spec in Drawing Minor in Graphic Design

Political Science

Honors College

Minor in Judaic Studies International Relations

Minor in Political Science

Communication

History

Spanish with K-12 Cert

Political Science

Communication

Minor in Political Science Spanish Language and Lit

Minor in History

Psychology

Sociology

Minor in Psychology

Psychology

English

Minor in Communication

Sociology

Minor in Psychology

English

History w/Secondary Ed

Sociology/Anthropology

Journalism

Minor in English

History

Minor in International Relations Psychology Modified w/Conc in Ling

Communication

Communication

Minor in Human Resource Development

English

Honors College

Minor in Writing and Rhetoric

Journalism

Studio Art-Spec in New Media

Minor in Graphic Design

Communication

Psychology

Minor in Sociology

Conc. in Criminal Justice

Psychology

Minor in Sociology

Communication

Sociology

English

Studio Art-Spec in New Media

Minor in Graphic Design

Communication

Alyssa Kaye Molesphini Jeanell Denise Moore Amber Renee Moorhead Robert Griffin Morrison Adam Muchortow Lanisha F. Mullin Tori Angel Murray

Michelle Marie Musialowski Christina Rachel Myers Lauren Lisabeth Myrvold

Lindsay Ann Najor Dayna Nicole Neef Dustin John Nelson

Nargiz S. Nesimova

Jessica Lynn Neville

David Nguyen Marjeta Nicaj

Kathleen Ann Noble Amy Elizabeth Noser Chelsea Rae Oates

Kyle Stephen Olsen Sara R. O'Neill Daniel Thomas Orow Christy Lee O'Shaughnessy Adrianne Barbara Paglia

Mario Paljusaj

Jacqueline D Parks

Matthew Jordan Parry

Geoffrey D. Patrishkoff
Carrie Leane Patterson
John Dennis Pedrie
Travis William Peitz
Kyle Phaneuf
Amy Pierzchala
Kane M. Poehlman
Landon Travis Polley
Vuk Popovic
John Robert Poston
Pamela Marie J'Nae Primus
Lana Puzic
Katherine C. Quainton
Audrey Charlotte Quinn

Renee Amr Raafat

Dallas John Raby Lorna Rachel Rafou Communication Communication Communication Political Science Cinema Studies Psychology

Japanese Lang and Literature

Minor in History
Communication

English Psychology

Minor in Anthropology

Psychology Philosophy Sociology

Conc. in Criminal Justice

International Relations

Political Science

Psychology

Minor in History

Psychology Communication

Minor in Psychology

Psychology Psychology Psychology

Minor in Training and Development

Communication Psychology Psychology Communication

History

Minor in English Political Science Minor in History

Psychology

Minor in Sociology

Communication

Minor in Theatre

Psychology

Studio Art-Spec in New Media

Political Science Communication Journalism English

Communication

English w/Secondary Education

Communication Psychology Communication

German Language and Literature

Biology English

Minor in History

Anthropology

Minor in History Conc. in Archeology

Economics Communication Rachel Lynn Reardon

Lauren K. Redlowsk

Kristina Marie Ribaric Emily Renee Richard

Breanne Renee Riesterer Amy Rachel Ring

Adam Ray Roberts

Courtney Rochelle Roberts

Jessie Edward Roberts III

Lindsay Lee Doerr

Megan Kathleen Rochon

Liz Jacnira Rodriguez Lauren Rogers

Victoria A. Romaya Dana Marie Rosemeck Kari Elizabeth Roshek Ashley Erin Ross Elizabeth Ann Roznowski Melissa Lynn Rubino

Alicia J. Ruff Shelly Elizabeth Ryan Stacey Lynn Ryan

Lauren Jacqueline Samona Mazen Ansari Sarwar Clayton Saunders

Danielle E. Sautter

Katie Michele Scarth

Thomas W. Schlaich Lindsay Christine Schneider

Rudi Nicole Schwarze Kyle Richard Segnitz

Berthold R. Sehling Kristina Marie Senske

Martin David Shafer

Abdul-Aziz Shakfa Charles Dean Shelton French Language and Literature

Minor in Advertising

Communication

Minor in Advertising

Psychology

Communication

Minor in Journalism

English

Spanish Language and Lit

Honors College

Minor in English

Minor in International Relations

Communication

Journalism

Political Science

Minor in Women and Gender Studies

English

Minor in History

Communication

Minor in Studio Art

English

Minor in Journalism

Spanish Language and Lit

Psychology

Minor in Sociology

Linguistics

History w/Secondary Ed -

Psychology

Japanese Lang and Literature

English

Political Science

Minor in English

Mathematics w/Secondary Ed English w/Secondary Education

Psychology

Minor in Sociology

English

Sociology

Anthropology

History

Writing and Rhetoric

Minor in English

Communication

Minor in Public Relations

Philosophy

Psychology

Minor in Sociology

History

History w/Secondary Ed

Minor in Economics

Sociology

Communication

Minor in English

Communication

Minor in Psychology

Biology

History

Minor in Spanish Language

Mary Susanne Shereda Catherine Jeanette Simons

Thomas Corrigan Sirhal

Kristen Skladd

Jason Skrzyniarz Breanne Renee Smith

Jonathon Thomas Smith Ryan David Smith Melissa Sochacki

William Leonard Solmes

Jason Richard Sotzen

Laura Elizabeth Spangler

Katelyn Stanis Anna Kaisa Stodola

Daniel Robert Stoltman Robert DeLee Stone III

Michael Kenneth Story

Adam R. Strozynski Stephanie Suleyman Russell Swanson

Lindsay Brianne Swindell Matthew Charles Szalkowski Daniel Walter Szczubialka

Kelly A. Szymborski Jeffrey James Tanghe

Dylan Leyne Tanner Haylie Michelle Tate Anna Rose Taub

Brooke Ashley Tefft

Dessislava Terzieva Jacob Thielen

Nathan Stuart Thomas Susan Elizabeth Thomas

Shannon Simmone Thorington Joshua James Tokoph Daniel Walter Tom English w/Secondary Education

Political Science

Minor in German Language

History

Conc. in Criminal Justice

Journalism

Minor in Communication

Communication

Linguistics

Psychology

Minor in Political Science

History

English

Communication

Minor in Public Relations

History

Minor in Political Science

Spanish Language and Lit

Biochemistry-BS

Double Degree

Honors College

Spanish Language and Lit

Minor in International Management

Journalism

Journalism

Minor in Sociology

Political Science

Journalism

Minor in Communication

Political Science

Minor in International Relations

Journalism

English

Mathematics

Minor in Physics

Studio Art-Spec in Photography

History w/Secondary Ed

Journalism

Minor in History

Communication

Communication

Minor in Business

History

English w/Secondary Education

History

Minor in English

History

Minor in Art History

Political Science

Journalism

Minor in English

Minor in History

History

History

Minor in Political Science

Political Science

Sociology

Communication

Sarah Ann Tomaka

Samantha Rebecca Tornberg Steven Arthur Toutant Annelise Marie Truitt Emelia Rae Tse Michael Daniel Turner Emilia Udicki Marcin Tomasz Unold Joseph Francis Uzarski IV

Eva C. Valentine Jennifer Van Vliet

Stephen Brian Vanderford

Elizabeth Ann Veit Angela Christina Venditti

Christina Marie Verbanic

Andrew K. Waggoner Leilani Kay Ward

Mariay LaShon Watt Alexandra Elizabeth Weaver Constance Marie Webb Carlee Jade Weinbaum

Laren Patrick Weiss

Emily M. Weitz

Lauren Elise West

Sarah Alexis Westerman Samantha Anita Whaley Heather Ann Wheeler Kenneth Patrick White Samantha Wiener Christina Maria Wilk

Jaclyn Colleen Wilson

Rachel Raye Wilson Adam George Winn Gina Marie Winsky Sydney L. Wissman Rebecca Lynn Wolak Melissa Lee Woodards Jolene Sarah Workman Brandon Lee Wykoff

Christopher Michael Yatooma Anthony John Yearego III Justin Douglas Yee Biology

Honors College

Conc. in Premed: Med, Dent, Opt, Vet

Political Science Cinema Studies

English w/Secondary Education

Cinema Studies

Spanish Language and Lit

History w/Secondary Ed

Communication

International Relations

Political Science

Honors College

Spanish w/Secondary Ed

English

Honors College

Sociology

Conc. in Criminal Justice

English

Communication

Minor in Sociology

Communication

Minor in Theatre

English

Anthropology

Minor in Art History

Communication

Psychology

Communication

Cinema Studies

Communication

History

Minor in Sociology

Journalism

Minor in Latin American Studies

Minor in Spanish Language

Japanese Lang and Literature

Minor in Business

Political Science

Biology

Political Science

Biology

Psychology

Psychology

Minor in Wellness Health Promo Inj

Communication

Minor in Women and Gender Studies

Communication

Sociology

Philosophy

Spanish with K-12 Cert

History

Communication

Psychology

Political Science

Minor in History

Sociology

Communication

International Relations

Candice Fay Yono

Marcus M. Yono Norman Yono Jr.

Alicen Lynne Zalewski Jacob Andrew Zammit

Horatiu Alexandru Zglimbea Michael Raymond Zielinski Rhiannon Lynn Zielinski

Paul Gregory Zott

Robert Joseph Zukowski Kimberly Elizabeth Zuteck

Bachelor of Fine Arts

Krystin Elizabeth Becker Danielle Katherine DeWulf

Grant Edward Drager Mary Louise Gietzen

Allison Marie Kochanski Kristen Manor David Brian Meese Katelyn Shea Smith Mallory Stehle

Bachelor of Music

Melanie Margaret Boose

Richard Lee Case Nicolette Denise Devereaux Phillicia E. Jackson Trisha R. Lee

Bachelor of Science

Andrew Najah Atisha Nicholas Tyler Barjaktarovich

Kathryn Roberta Beabout

Celson Jarrod Belton

Stephen Thomas Bodiya David Brandt Matthew Thomas Brown Thi Uyen-Ngoc Bui

John Carlin

Jillian M. Chase

Amber Rose Chmura Nicholas Jay Collins French Language and Literature History

Honors College

Minor in English

Communication

Communication

Minor in Biology

Psychology

English

Minor in Political Science

Communication

Communication

Journalism

Political Science

Sociology

Minor in Philosophy

English

Psychology

Musical Theatre

Musical Theatre

Minor in Dance

Musical Theatre

Theatre Design & Technology

Minor in Studio Art

Musical Theatre

Dance

Acting

Theatre Design & Technology

Musical Theatre

Music - Instrumental Performance

English-BA

Double Degree

Instrumental/General Music Ed

Choral/Gen Mus Ed

Instrumental/General Music Ed

Instrumental/General Music Ed.

Biology

Biology

Conc. in Premed: Med, Dent, Opt, Vet

Biochemistry

Honors College

Biology

Conc. in Premed: Med, Dent, Opt, Vet

Mathematics w/Secondary Ed

Chemistry

Biology

Biology

Minor in Chemistry

Conc. in Premed: Med, Dent, Opt, Vet

Biochemistry

Honors College

Biology

Conc. in Premed: Med, Dent, Opt, Vet

Biology

Biology

Dzelma Dedovic Biology Alexander Michael DeMare Biochemistry **Honors College** Lynn Marie Dolan Biology Christopher Ryan Donnelly Biology Michelle Ann Dwyer Biology Psychology-BA **Double Degree** Biology Sarmad R. Eiwaz. Conc. in Premed: Med, Dent, Opt, Vet Giacomo Pierce Folden Biology Lauren Anna Gardner Biology w/Secondary Ed Brian Edward Gingrch Biology Biology Matthew Jon Grupido Ermal Rexhep Guzi Biology Osama Fayiz Hadid Biology Conc. in Premed: Med, Dent, Opt, Vet Natalie Jayne Hansson **Biochemistry** Todd A. Hawes Biochemistry Kate Elizabeth Israel Biology Laura Ilene Justice Biology Conc. in Premed: Med, Dent, Opt, Vet Justin M. Kaczorowski Biology Michelle Leah Kasprick Biology Amanda Keller Biochemistry Brandon Kreft Biochemistry Ramiz Kseri Biology Minor in Chemistry Sara Beth Lally Biology Robyn Lee Lambert Biology Biology John Michael Large Anthony David Lisuzzo Biology Andrew Marfey Biology James Vincent Martin Biology Kathryn Crosby McDowell Biology Charrie Kay McFadden Biology Katelyn Meredith McGeachy Biology Sean Steven McKnee Biology Daiki Mori Biology Kevin Dwight Morton Jr Biology Conc. in Premed: Med, Dent, Opt, Vet Roslyn Elayne Oakley Biology Conc. in Premed: Med, Dent, Opt, Vet Jamey Michael Olvera Biology Minor in Political Science Conc. in Premed: Med, Dent, Opt, Vet Michael S. Peck **Physics** Angela Peraino Biology Jamie Lynn Pert Public Admin and Public Policy Dayna Peters Genna Kristen Piscopo Public Admin and Public Policy Minor in Political Science Barrett Augustus Povirk Chemistry Minor in Music Daniel Puig-Pey Stiefel Mathematics

Biology

Biology Biochemistry

Honors College

Adam Charles Ralph

Brittany Marie Reiter

Cory Taylor Rice

Ellen M. Rimar James Earl Rose Eric Craig Salo James D. Shue

Brian Scott Soles Jason Richard Sotzen

Matthew Michael Thomas

Kristin Elaine Totoraitis
Tenira Julia Townsend
Jason Wayne Urbach
Andrew Vasyluk
Floyd Fitz-Jerrold Washington II
Sean Daniel Weeder

Biology

Env Sci Spec Env/Resource Mgt

Biochemistry Chemistry

Minor in Economics

Biology Biochemistry

Spanish Language and Lit-BA

Double Degree Honors College

Biology

Conc. in Premed: Med, Dent, Opt, Vet

Biology Biochemistry

Env Sci Spec Env/Resource Mgt

Biochemistry Biology Physics Biology

Jointly Awarded by the College of Arts & Science and the School of Engineering and Computer Science

Bachelor of Science

Rebwar Sameer Yousif

Nsenda Junior Biselele

Douglas Brian Craig

Engineering Chemistry
Engineering Biology
Philosophy-BA

Jeffrey Robert Einheuser
Jonathan Allan James
Karl Alfred Resch
Jeffrey Mark Yestrepsky
Steven Michael Zielinski

Double Degree
Engineering Biology
Engineering Chemistry
Engineering Biology
Engineering Physics
Engineering Physics

Bachelor of Social Work

Brittany Elizabeth Adams Social Work Shannon Lindsay Avenall Social Work Robin Deon Briskey Social Work Kenia Yvonne Brown Social Work Social Work Colleen Megan Coba-Gonzalez Waneta D. Dickerson Social Work Dayrell Gibson Social Work Danielle Louise Hawley Social Work

Minor in Spanish Language

Julayne Valrie Johnson Social Work

Minor in Sociology

Elizabeth Sarah Kimberly Kici Social Work Kari Alisa Kildow Social Work Cynthia Luree Marcucci Social Work Helen Clairese Marsack Social Work Patrick Richard Morton Social Work Bridgette Anna Nanni Social Work Katie Lyn Neeb Social Work Megan Nicole O'Guin Social Work Merideth Mae Parish Social Work Michelle Catherine Peterson Social Work

Susan Schumacher Melissa Ann Serra Fallon Angelina Sherman Karllita Chantel Taylor

Ashley Carol Trefney Gabrielle Cecilia Whitmore Alison Lea Wilson

School of Business Administration

Bachelor of Science

Brooke Elizabeth Adams Lina B. Akkari Teodor D. Aleksiev Ayoub Yousef Alqallaf Jack Allen Arens Vincent Ghanim Asmar

Lindar Babajan Madonna Nora Bahri Christopher John Barth Maria-Theresa Bauer

Renée Michelle Bézaire

Jenny Lee Bhatti Casey Nicole Brandenburg

Corey Elizabeth Brandenburg

Jordan G. Bucchare

Kyle Thomas Butcher

Angela Rose Callendar Christopher David Cerrini

Kelly Rose Cindrich Mitchell Ray Collins Marie Christine Colombo Joseph Vincent Conigliaro

Daniel Robert Cook Jaclyn Marguerite Corrigan

Justin Sam Cowell Nicholas Ryan Cushman Julie K. Dedene

Michelle Elizabeth Denno Steven Andrew Derr Krystal Renee Derry Erica Anne DiSanto Jeremy R. Dover Social Work Social Work Social Work Social Work

Minor in Sociology

Social Work Social Work Social Work

Minor in Theatre

Human Resources Management

General Management

Finance

Management Information Systems

Marketing Accounting Finance

Minor in Applied Technology in Business

Management Information Systems

Finance Finance

Business Economics

Minor in Finance

Minor in International Management

Finance

Minor in Economics

Marketing Marketing

Minor in Applied Technology in Business

Marketing

Minor in Applied Technology in Business

Economics

Minor in Applied Leadership Skills

Finance

Minor in Accounting General Management

General Management

Minor in Human Resources Management

Marketing Marketing

Accounting

Accounting

Honors College

Accounting Marketing

Minor in French Language

Minor in International Management

Marketing

Finance

General Management

Minor in Finance

Minor in Human Resources Management

Finance

Finance

Finance

Human Resources Management Management Information Systems Paul Richard Duffy Abdallah Joseph Eid Oana Adriana Fenesanu

Lawrence R. Fisher Sharon Lee Fitzpatrick Adam Michael Fowke

Leonard F. Fox III Ryan Charles Fox

Paul Edward Garrison Donald Robert Genord III Alaina Rose German

Andrea Nicole Giganic

Kyra Lynn Gilroy Ryan David Gingery

Paul Louis Gizzi

Laura Gorvokovic Rachelle Kay Graves

Brandon Maxwell Gustafson Katelynn Nichole Haas Melissa Nichole Hamilton Bradley James Hansen Kiel Anders Hansen

Mark Kyle Harkiewicz Christopher Michael Haske James Raymond Hawarny Jr Lauren Elizabeth Hayter

Brandon Javon Henderson

Nancy Claire Hoppesch Justin E. Hustek Christopher Ryan Ingram

Shannon Ireland Brianna Helen Isaac

Lydia Elizabeth Issac

Nadine Jamil Candice Marie Jarjosa Lindsay Nichole Jarosz

Alexander Michael Johnston

Ashley M. Judy Fatima H. Kapadia Matthew Scott Karl Joseph Duncan Kennedy Management Information Systems

Marketing

Marketing

Minor in Operations Management

Finance Finance

Marketing

Minor in Advertising

Accounting Accounting

Minor in Applied Technology in Business

General Management

Finance Marketing

Minor in Psychology

Management Information Systems

Minor in Quantitative Methods

Marketing Finance

Minor in Accounting

Finance

Minor in Accounting

Marketing Accounting

Management Information Systems

Marketing
Accounting
Accounting
Accounting
Finance

Minor in Accounting

Accounting

Management Information Systems

General Management

Marketing

Minor in Spanish Language Management Information Systems

Minor in Finance Operations Management General Management

Economics

Minor in International Management

Finance Marketing

Minor in Applied Technology in Business

Minor in Environmental Science

Finance

Honors College

Minor in Biology

Accounting

Human Resources Management

General Management

Minor in Marketing

Marketing

Minor in Communication

Accounting Accounting

Marketing

Accounting

Max David Klinkoski Elvis Jordan Kocillari

Angela M. Konja Shaun Michael Kosnik Nicholas Mark Kosztowny Stanislav V. Kshiminskiy

Courtney Victoria Kulikowski

Brian James Kwiatkowski John Patrick Lang Lukasz Janusz Laskowski April Lynn Leonard

Jennifer Leshley Christopher Paul Licata Tony N. Maassarani Michael Richard Majchrzak Daniel Thomas Malendowski

Michael B. Marks

Cameron J. Mattox George Matus III

Gina Erica Maurino
Patrick William McCormick
Rachel Kathleen Michalek
Rachel Lee Miller
Adam Patrick Mitchell
Kyle Moery

Anthony Moggio Erin M. Mulqueen Joshua M. Nanney Kristina Anne Nielsen Eric Grant Nowicki

Jordan Scott Ojeda Timothy Michael Oliver

Samir Raslan Othman Dominick Palazzolo Viktoria Palushaj Anna Marie Patritto

Christin L. Penley Bridney Nicole Perry

Dana Rae Politi Alexander Todd Proctor Kelly Richards

Daniel Howard Ring Shanda Kathryn Romero Kristina M. Rosewarne Operations Management Business Economics

Finance

Minor in Human Resources Management

Accounting

Finance

Finance

Finance

Minor in Accounting

General Management

Minor in International Management

Finance

Business Economics

Management Information Systems

Accounting

Minor in Japanese Lang and Civ

Marketing

Marketing

General Management

Marketing

Accounting

Honors College

Operations Management

Minor in Quantitative Methods

Finance

Management Information Systems

Minor in Applied Technology in Business

Human Resources Management

Management Information Systems

Human Resources Management

Marketing

Accounting

Management Information Systems

Minor in Accounting

Minor in Applied Technology in Business

Accounting

General Management

Marketing

Marketing

General Management

Minor in Accounting

Marketing

General Management

Minor in Finance

Finance

Operations Management

Economics

General Management

Minor in Marketing

Marketing

Marketing

Minor in French Language

Marketing

Management Information Systems

General Management

Minor in Psychology

Accounting

Human Resources Management

Marketing

Tracy Sabrina Kelly Ann Salowitz

Alicia N. Sasse William John Schueneman Hind Amer Sheena

Jacqueline Elise Shopp

Mukoma Simpanya Randall Jay Simun Robert A. Singel Jeffrey Thomas Siterlet Lauren Jane Slagle Ivan Slobodyan James Michael Sobozak

Richard Thomas Sprader II

Lauren Charlotte Stahl
Edward Meyer Stern
Patrick Michael Stringfield
Eric J. Stuss
Steven Michael Swider
Jennifer Lynn Szubelak
Craig Allen Tadlock
Ioan Andrei Tecsa

Ashley Jo Theut

Alan D. Tolcher Nathan Edward Tunison

Danielle Marie Valevich Tyler Vanheukelom Rachel Renee Vardon Joshua Charles Vieth

Robert Anthony Vrooman Phillip Weal

Ben Michael Weber Robyn L. Wertman Kristen Renee Wickett Samantha Marie Williams

Emmanuel Darnell Wilson Jennifer Lynn Wisniewski

Alexander F. Wolicki Brittany Dawn Wright Tiffany Yarnall

Stefan Marcin Zaryczny

Marketing

General Management
Minor in Marketing

Marketing

Marketing

General Management

Minor in Marketing

General Management

Minor in Human Resources Management

Minor in Operations Management

Finance

Marketing

Management Information Systems

Accounting

Accounting

Finance

Finance

Minor in Accounting

General Management

Minor in Human Resources Management

Marketing

Accounting

Marketing

Finance

Finance

Human Resources Management

Accounting

Human Resources Management

Minor in International Management

General Management

Minor in Marketing

Human Resources Management

General Management

Minor in Marketing

General Management

Finance

Accounting

Accounting

Minor in Applied Technology in Business

Accounting

General Management

Minor in Operations Management

Human Resources Management

Accounting

Marketing

General Management

Minor in Human Resources Management

Management Information Systems

Finance

Minor in Economics

Finance

Marketing

Management Information Systems

Minor in Operations Management

Minor in Quantitative Methods

Management Information Systems

School of Education and Human Services

Bachelor of Science

Peter Thamir Abdo

Lauren Elyse Ahee Sarah Grace Albanna Irum W. Ansari Sherry Ann Appleton

Rana Najah Ayar Sarah Lynn Backiel

Crystal Marie Baker Mary Catherine Barnabo Cassie Lynn Bell

Jill Marie Bennefield Jessica Renee Biauce

Sarah Marie Bongiorno Stephanie Brigolin

Kaylynne Brown Nathan Harold Brown Jennifer A. Bryson Allison Michelle Burgess Duane Darnell Byers Michael Joseph Cackowski

Kristen May Cannon Meghan Storen Carter Shawn Henry Carter

Emily Robynn Chadick

Karley Rose Comeau Ashley Marie Copacia Jennifer Ruth Dahlberg

Danielle Nicole Davenport

Chelsea Marie Davis Mark Deering II

Danielle Denton Erich Richard Ehlert Kara Danielle Fagan

Ashley Ann Fairless Amanda C. Falls Johanna Stephanie Fica Denise Elaine Fournier Leann French Vanessa A. Geronimo Elementary Education

No Certification

Elementary Education

Elementary Education

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

Human Resource Development

Minor in Training and Development

Elementary Education

Elementary Education

Honors College

Elementary Education

Human Resource Development

Elementary Education

Elementary Education

Human Resource Development

Human Resource Development

Minor in Labor and Employment Studies.

Elementary Education

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

Human Resource Development

Minor in Labor and Employment Studies

Minor in Training and Development

Elementary Education

Elementary Education

Elementary Education

No Certification

Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

Human Resource Development

Human Resource Development

Minor in Training and Development

Elementary Education

Elementary Education

Elementary Education

Human Resource Development

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

Jessica Lynn Gilbertson

Raynard Deshawn Goodson

Sarah Ann Harcourt Megan Jessica Harris

Elissa Suzanne Harrison

Erika L. Helwig
Jennifer Lynn Hill
Katherine Lee Houston
Tara Mae Humphreys
Tracey Ann Hurford
Naveel Irfan

Courtney Elizabeth Jerome Ciara Ariel Kane

Dana Katz

Janelle Lynn Kaufman Pamela M. Kendall

Lindsey Alene Keough LaDonna Bey-El Kornegay-Bey

Amanda Kubilis Sonia laNay Lee Daniel Wayne Lewis Melanie Ann Lieske Melissa Anne Lombardo Rebecca Danya Loubert Caitlin Therese Magyari

Jillian Marcotte

Alison Elizabeth McConnell

Heather McGivern Heidi Anna McMahon

Tiffany Renee McPherson Kristina Lyn Meech Tanya Mikho Aimee Mary Nehan

Alexandria Gabrielle Neville Erica Shea Patterson

Melissa Lynn Patterson Jaclyn Marie Payne Deanna Lynn Peplinski Katelyn Renee Pruente Jennifer Rose Radloff

Erin Michelle Radmacher

Amanda Simpson Robidou

Human Resource Development

Minor in Training and Development

Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

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Human Resource Development

Minor in Labor and Employment Studies

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Human Resource Development

Minor in Labor and Employment Studies

Elementary Education

No Certification

Elementary Education

Human Resource Development

Minor in Training and Development

Elementary Education

Human Resource Development

Minor in Labor and Employment Studies

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Human Resource Development

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Human Resource Development

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Minor in Training and Development

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Human Resource Development

Minor in Training and Development

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Human Resource Development

Minor in Training and Development

Human Resource Development

Minor in Training and Development

Elementary Education

Bethany Lynn Rydzewski Sunni Dae Schirmer Carly Renee Settle Nasim Shushtari

Sara Elizabeth Siemen

Sarah Marie Zielinski-Sieradzki
David Ezra Singer
Elizabeth A. Smith
Bradlee James Snay
Jessica Ann Stefanik
David John Stewart
Katherine Rose Stratton
Katherine Ann Tardie
Tonya Neloms Thomas
Elizabeth Joanne Trobaugh
Michael Joseph Vincent
Emma Katherine Wagner
Shayna G. Waldman
Kathryn Alice Walega
Katrina Wellman

Kory Christine Wilson Joleen Marie Woof

Lauren Marie Zeppa Kathleen Elizabeth Ziegeler Heather Anne Krepp

School of Engineering and Computer Science

Bachelor of Science in Engineering

Colleen Nichole Anderson Christopher John Antenucci Mohamed Hamadi Aouadhi Mohammed Zainul-Huda Bhatti Alexandru Bodea Valentin Bona Jason Robert Borovicka Mark Alexander Bowers Kevin Thomas Brisson

Matthew Aaron Burchard Scott Ian Fergusson Jerome Edward Fisher James Edward Haggerty III Alexander Charles Hayden Joshua Daniel Herrick Robert John Hoffman Bryant Matthew Jones

Keith Charles Jones

Steven Neil Lang Michael Ray Lewandowski Joseph Michael Litwin Salvatore J. Maceri Scott Michael Marginet Elementary Education Elementary Education Elementary Education

Human Resource Development

Minor in Labor and Employment Studies Human Resource Development

Minor in Labor and Employment Studies

Elementary Education Elementary Education

Human Resource Development

Elementary Education Elementary Education Elementary Education Elementary Education Elementary Education Elementary Education No Certification

Elementary Education
Human Resource Development

Minor in Labor and Employment Studies

Elementary Education
Elementary Education

Elementary Education

Mechanical Engineering Mechanical Engineering Mechanical Engineering Electrical Engineering Industrial & Systems Egr Electrical Engineering Electrical Engineering Computer Engineering Computer Engineering Electrical Engineering Electrical Engineering Computer Engineering Mechanical Engineering Mechanical Engineering Industrial & Systems Egr Mechanical Engineering Electrical Engineering Computer Engineering Electrical Engineering Computer Engineering Electrical Engineering **Electrical Engineering** Mechanical Engineering Mechanical Engineering

Industrial & Systems Egr

Mechanical Engineering

Kirk D. McGuire Matthew Steven Mitchell Eric Thomas Niemasz Jeffrey Phillip Page Lindon Paljusaj Stephen Scott Parker

Emily Louise Petrach Michael Alexander Proszkow Shakim Shah Qureshi Stephanie Susan Rankin Ryan Reece Reynolds

Jeffrey Raymond Schultz
Jonathan Samuel Schwartz
Devinder Singh
Brandon Anthony Sloat
Bogdan Nicolae Szalad
Jason Joseph Wozniak
Daniel Chih-Hsien Yuang
Matthew A. Zasadny

Bachelor of Science

Kevin Nicholas Bailey
Jacob R. Boser
Stephen Brines
Timothy Alan Brubaker
Shane Steven Burr
Brady Alexander Christensen
Angela Lynn Cicchini
Nicholas Steven Currier
Marc T. Giroux
Jerrika E. Givens
Andrew Joseph Hall
Alexander Bradley Hoover
Jeffrey Michael Kalfut

Peter LeVasseur
Jason W. Malzahn
George G. Mathew
Dan Munteanu
DEV M. OZA
Eric Eugene Paulsen
Timothy J. Pisarski
Christopher Thomas Scally
Eric Lee Slutz
David Alan Smith
Scott Michael Symonds
Andrew Justin Wade
Jake Martin Wendt

Christopher W. Witt Jeffery Wayne Witulski

Electrical Engineering Mechanical Engineering Mechanical Engineering Electrical Engineering Mechanical Engineering Mechanical Engineering **Honors College** Mechanical Engineering Electrical Engineering Electrical Engineering Computer Engineering Computer Engineering Electrical Engineering Electrical Engineering Computer Engineering Electrical Engineering Computer Engineering Mechanical Engineering Mechanical Engineering Mechanical Engineering Computer Engineering Electrical Engineering

Computer Science
Information Technology
Computer Science
Computer Science
Information Technology
Information Technology
Computer Science
Information Technology
Computer Science
Information Technology
Computer Science
Computer Science
Information Technology
Minor in Communication

Computer Science
Computer Science
Computer Science
Information Technology
Computer Science
Computer Science
Information Technology
Information Technology
Information Technology
Computer Science
Information Technology
Computer Science
Computer Science
Computer Science

Honors College

Minor in International Management Minor in Japanese Language Computer Science Computer Science

Jointly Awarded by the School of Engineering and Computer Science and the College of Arts and Science

Bachelor of Science

Nsenda Junior Biselele Douglas Brian Craig

Jeffrey Robert Einheuser Jonathan Allan James Karl Alfred Resch Jeffrey Mark Yestrepsky Steven Michael Zielinski

School of Health Sciences

Bachelor of Science

Timothy P. Akers

Emily Ololade Akinfenwa

Omofolarin Arthur

Stefani Atanasoski Kyle L. Babcock Joseph Lee Banford III Emilee Rene' Bohde

Lisa Danielle Bostick Blake Martin Brennan

Courtney Briskey

Nicholas James Burmann

Alicia Renee Caffey Molly Therese Carey Kevin Anthony Cataldo

Roberta Louise Ches

Rachael Melanie Crise David Naim Daoud

Cincy Lynn Deweerdt Jennifer Renee Dodt Maria Anne Dopierala Engineering Chemistry
Engineering Biology
Philosophy **Double Degree**Engineering Biology
Engineering Chemistry
Engineering Biology
Engineering Physics
Engineering Physics

Wellness Health Promo Inj Prevent Minor in Psychology

Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy Health Sciences

Conc. in Pre-Health Prof Studies BDTS Spec in Med Lab Sciences MLS: Spec in Clinical Lab Sci

Occupational Safety and Health

Health Sciences

Honors College

Minor in Exercise Science Conc. in Pre-Physical Therapy MLS: Spec in Radiologic Tech

Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy

Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy

Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy Occupational Safety and Health MLS: Spec in Radiologic Tech Health Sciences

Conc. in Pre-Physical Therapy Health Sciences

Conc. in Pre-Health Prof Studies BDTS Spec in Med Lab Sciences Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy BDTS Spec in Med Lab Sciences Wellness Health Promo Inj Prevent Wellness Health Promo Inj Prevent

Jessica Anne Epstein Health Sciences Minor in Exercise Science Conc. in Pre-Physical Therapy Ahmad Mostafa Fawaz **Health Sciences** Conc. in Pre-Physical Therapy Melissa Ann Forma Health Sciences Conc. in Exercise Science Nathan L. Frederiksen Health Sciences Conc. in Pre-Physical Therapy Rachel Antonia Friday Health Sciences Minor in Exercise Science Conc. in Pre-Physical Therapy Kira Marie Gaina Health Sciences Minor in Exercise Science Conc. in Pre-Physical Therapy Krystal Marie Gallup Health Sciences Minor in Exercise Science Conc. in Pre-Physical Therapy Andrea Nicole Geml BDTS Spec in Med Lab Sciences Sara E. Gerhardt Health Sciences **Honors College** Minor in Exercise Science Conc. in Pre-Health Prof Studies Kristin LeAnn Gibbs Wellness Health Promo Inj Prevent Minor in Exercise Science Jonathan David Goike Health Sciences Conc. in Pre-Health Prof Studies Daniel Bruce Graham Wellness Health Promo Inj Prevent Krystle Nicole Grandberry **Health Sciences** Conc. in Pre-Health Prof Studies Melissa Nicole Groth Health Sciences Conc. in Pre-Physical Therapy Travis Elias Haddad Health Sciences Conc. in Pre-Health Prof Studies Devon Ann Hagerman Health Sciences Minor in Exercise Science Conc. in Pre-Physical Therapy Sylvia Michelle Hamara **Health Sciences** Conc. in Pre-Health Prof Studies Tracy Hamparian Wellness Health Promo Inj Prevent Jason Michael Harvey Health Sciences Conc. in Pre-Physical Therapy Michael David Hayden BDTS Spec in Med Lab Sciences Andrea Michelle Hill Wellness Health Promo Inj Prevent Kelly Lyn Hogan Health Sciences Minor in Exercise Science Conc. in Pre-Physical Therapy Charles Kenneth Howitt MLS: Spec in Clinical Lab Sci Katie Jo Hoxie Health Sciences Conc. in Exercise Science Megan Joy Hryckowian Health Sciences Minor in Biology Conc. in Pre-Health Prof Studies Jayme Meredith Jackson MLS: Spec in Clinical Lab Sci Amanda Jacobsen Wellness Health Promo Inj Prevent Jason Daniel Jefferv Health Sciences Conc. in Pre-Health Prof Studies

Occupational Safety and Health

Wellness Health Promo Inj Prevent Minor in Exercise Science

Brett Christopher Kabat

Shannon Marie King

Joshua Ian Kingsley

Jeffrey Michael Kotas

Dorela Kotonika

Theresa Ann Kowalski

Stephen Kyle Kumpar Adriane Marie Lalicki

Jenna Marie Leach

Jenna Deanna Lemke

Kevin Michael Luce

John Michael Lydick Niccole Carmela Malone

Ashley Elizabeth Martin

Clare Elizabeth McBurney

Mark Edgar Meek Ann Buckley Milligan Shuja Mohammed

Ryan Andrew Movius

Teresa Maria Murphy Vanessa Vesselina Nedeltchev Nicole A. Neubauer

Melissa Marie Niemasz Shena M. Patel

Vidhi Mahendra Patel

Danielle Peters Jillian Michelle Pezok

Antoni D. Pioro Jessica Lynn Pomaranski

Erin Therese Pyykkonen Rachael Colleen Reda

Samantha Jean Rhein

Lauren Renee Risko

Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy

Health Sciences

Conc. in Exercise Science

Health Sciences

Conc. in Pre-Health Prof Studies Wellness Health Promo Ini Prevent

Minor in Training and Development

Occupational Safety and Health

Health Sciences

Conc. in Exercise Science

Health Sciences

Conc. in Pre-Health Prof Studies

Health Sciences

Conc. in Pre-Health Prof Studies

Health Sciences

Conc. in Exercise Science

BDTS Spec in Med Lab Sciences

Wellness Health Promo Inj Prevent

Minor in Exercise Science

Health Sciences

Minor in Exercise Science

Conc. in Pre-Physical Therapy

Health Sciences

Minor in Exercise Science

Conc. in Pre-Physical Therapy

Biomed Diagnstc and Therap Sci

Occupational Safety and Health

Health Sciences

Conc. in Pre-Health Prof Studies

Health Sciences

Conc. in Pre-Health Prof Studies Wellness Health Promo Inj Prevent

MLS: Spec in Clinical Lab Sci

Health Sciences

Conc. in Pre-Health Prof Studies

Wellness Health Promo Inj Prevent

Health Sciences

Minor in Exercise Science

Conc. in Pre-Physical Therapy

Health Sciences

Minor in Exercise Science

Conc. in Pre-Physical Therapy

BDTS Spec in Med Lab Sciences

BDTS Spec in Med Lab Sciences

Minor in Music

BDTS Spec in Med Lab Sciences

Wellness Health Promo Inj Prevent

Minor in Exercise Science

Wellness Health Promo Inj Prevent

Wellness Health Promo Inj Prevent

Minor in Psychology

Health Sciences

Conc. in Pre-Health Prof Studies

Health Sciences

Conc. in Pre-Physical Therapy

Kristi Lynn Roehrs

Leah Anne Rust

Alexandra Santi Lauren Marie Seba

Aseel Teresa Shafou

Kyle Patrick Silver

Kirsten Marie Stencel

Renee Marie Kindt Sutton Brandon S. Sweetman

Adam Paul Szeliga

Tanya Natalia Tereszczenko

Kristina Lynne Thelen

Shane Edward Thompson

Carlyn Cook Tjalsma Natalie Elizabeth Torano

Holly Ann Torgerson

Eduardo Agustin Toro

Danielle A. Treworgy Laura Elizabeth VanReyendam

Stephanie Lynn Vogel

Ryan William Waldhart

Stephanie Wall

Courtney Leigh Walters

Claire Josette Weidle

Jessica Nicole Welch John James Williams Ronald Yost Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy

Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy BDTS Spec in Med Lab Sciences Health Sciences

Conc. in Pre-Health Prof Studies Health Sciences

Conc. in Pre-Physical Therapy Health Sciences

Conc. in Pre-Health Prof Studies Health Sciences

Conc. in Pre-Health Prof Studies BDTS Spec in Med Lab Sciences Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy

Health Sciences

Conc. in Pre-Pharmacy

Health Sciences

Conc. in Pre-Health Prof Studies Health Sciences

Conc. in Pre-Health Prof Studies Health Sciences

Minor in Nutrition and Health Conc. in Exercise Science Occupational Safety and Health Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy

Health Sciences

Conc. in Pre-Physical Therapy Occupational Safety and Health Health Sciences

Conc. in Exercise Science Wellness Health Promo Inj Prevent Minor in Exercise Science Health Sciences

Conc. in Pre-Health Prof Studies Health Sciences

Conc. in Pre-Health Prof Studies Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy Health Sciences

Minor in Exercise Science Conc. in Pre-Physical Therapy MLS: Spec in Radiation Therapy BDTS Spec in Med Lab Sciences Occupational Safety and Health

School of Nursing

Bachelor of Science in Nursing

Mary Achoo

Adeola Sarah Adewusi Tamika Nicole Anderson Natalie Marie Barrymore

Maria Bastas

Marisa Susanne Bauman Rachel Claire Beasley Shawn Marie Beaver Jessica Ann Bechtel Michele Anne Beech Mary Michelle Bell Janette M. Bernthal

Emily Lynn Blaska Heather Jeanine Brewer Rebecca Lynn Brink Georgia Lynn Brown Kristen Michelle Burgess

Lori Rene' Bybee Lisa Virginia Cameron Yvonne A. Caperton Kaitlin Jacklene Caponi

Aurora Case Sandra Lynn Case

Christopher James Casinelli Angelica leisha Chenault Claire Christine Chirillo Abigail R. Coleman Casey Patrick Collins Jeffrey Mark Collins

Matthew Christopher Colonius Bethany D. Compagnari

Shannon Cozadd Robin Lynn Croll

Michelle Marie Culpepper-Wilson

Jayson Santos Cutia Lisa Ann Daily Zaid H. Dawood Alyssa Ann Winowski Rachel Elizabeth DiPerna Patricia Tylka Dunaway Sandra L. Dunlap

Tammy L. Dutkiewicz Beverly Edwards

James Jonathan Edwards Kristen Marie Eidson Miriam Laura Essak Tonya Lynn Fagan Andrea Alexandra Figacz Nikole Shalander Flowers

Carol Lynne Flynn Allison Kae French John Jeffrey Gamble Tierra S. Gamble Susanne Marie Garay

Shelly K. Garlitz

Nursing Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing Nursing

Accelerated Second Degree BSN

Nursing

Nursing (Completion Sequence) Accelerated Second Degree BSN

Nursing Nursing Nursing Nursing Nursing

Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing Nursing Nursing Nursing Nursing Nursing Nursing

Nursing (Completion Sequence) Accelerated Second Degree BSN

Nursing

Nursing (Completion Sequence)
Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursina

Nursing (Completion Sequence) Nursing (Completion Sequence)

Coleen A. Barron Kristin Ann George Gabrielle Nichole Gogas Allison Mae Golden

Jennica Anne Grafton Brenda L. Griffin Davna Marie Hallman Kathy Trpcevski Hamameh **Bret Andrew Harness** Vatchve L. Havnes Joseph Michael Heidler Jr Kimberly Rene Herbst Michael Martin Heuninckx

Cvnthia N. Hicks Rexiena Mardia Mapp Amanda Rose Hulway Heidi Elaine Isaacson Tami Jensen

Lucina John

Clayton Jarnel Johnson Jennifer Collins Johnson Kathia Del Carmen Johnson

Philip Ray Joines Morgan A. Jones Talitha Scherica Jones Dragana Jovanoska Samantha R. Judd Rachel Ann Kaltz Grace Gathoni Kamau Vanessa Kattoula Heather Renee Kellogg Dominique Athena Kemske Darasowan Rojeph Liv Kiecker

Karesa Kelly King Krystal Lynn Koss Cherie Lackowski Leslie Lynn Lamers

Christine Elizabeth Lawson Margie Cuevas Llonillo Katie Jean Lonczynski Christina Armaly Maier Ann Marie Makuch Laura Christine Maloziec

Emily Terese Manzo Sarah Denise Mayberry Jane Coyle McCarty Amy M. McClearn Erin Elizabeth McInerney

Maria Mini

Kristen Marie Moebs Wendy Marie Neideck Meagan Marie Newood Kyle W. Nieporte

Maggie Suzanne Noonan

Erin Marie Orr

Silvia Matilda Palazzolo Kristin Ann Pannette

Nursing (Completion Sequence) Accelerated Second Degree BSN Accelerated Second Degree BSN Nursing

Minor in Japanese Lang and Literature

Nursing

Nursing (Completion Sequence)

Accelerated Second Degree BSN

Nursing Nursina

Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN Nursing (Completion Sequence)

Nursing

Accelerated Second Degree BSN Nursing (Completion Sequence)

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Accelerated Second Degree BSN

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Nursing (Completion Sequence)

Nursing Nursing

Accelerated Second Degree BSN Nursing (Completion Sequence)

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Nursing

Accelerated Second Degree BSN

Nursing Nursing Nursing

Accelerated Second Degree BSN

Nursing Nursina Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursina Nursing

Nursing (Completion Sequence)

Nursing Nursing Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing

Shannon Rae Parks Michael Alexander Pavle Lauren Marie Pittoors Holly Rebecca Pode Teresa Diane Posada Ilona A. Pryomski Marie Kathleen Puzio Carolyn Marie Quell

Mohammed Louthfur Rahman

Alvce Renno

Anna Louise Richardson

Cynthia J. Riparip

Michael Nelson Rivington Jasmine Irene Rudolph Lucille Marie Sanborn Lauren Michelle Sargent Emily Elisabeth Schmidt Rebecca Ann Schroeder

Betty Shuell Roksana Skomski Kristin Nicole Irwin Brittany Elizabeth Smith

Lauren Smith Lyndsey M. Smith Courtney Lynn Spotts Melissa Sue Stockyj

Alissa Danielle Stopczynski Stephanie Anne Sylva Abegail L. Talampas Jakob Andrew Taube Lisa Marie Thomas Nicole Louise Thompson Sheridan Lynn Tomaszewski

Leah Louise Tomkiewicz Sarah Alkiste Tropper

Pamela Sikhumbuzo Troutman

Rachel Louise Troxtel
Damon R Veerhusen
Denise N. Ventura
Anne Nyambura Wabunyi
Alyson Bonnie Walker
Daniel Thomas Walters

Dawn Marie Webb

Karrah Renee Wegner Julie Weiss

Brittany Nicole White Claudie J. Williams Kelly Anne Williamson

Adrienne Charise Williams-Rodgers

Jeremy Matthew Winkler Christina Marie Woodbeck Elizabeth Mary Wrobel

Kristin Zade Lyric Vivian Zobl Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN Nursing (Completion Sequence) Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN Nursing (Completion Sequence)

Nursing Nursing Nursing

Accelerated Second Degree BSN

Nursing Nursing

Accelerated Second Degree BSN Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN Nursing (Completion Sequence)

Nursing Nursing

Accelerated Second Degree BSN

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Nursing Nursing

Nursing (Completion Sequence)

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Nursing Nursing

Accelerated Second Degree BSN

Nursing

Accelerated Second Degree BSN

Nursing

Nursing (Completion Sequence) Accelerated Second Degree BSN Accelerated Second Degree BSN

Nursing Nursing Nursing

University Programs

Bachelor of Integrative Studies

Christina Marie Amore

Julie Elizabeth Beck

Marilyn Beim

Andrea Marie Beresh Thomas E. Blaski

Tamara Marie Bowles Katie Anne Brinker

Natalie Renay Brown

Krystle Lynn Caffie

Sarah Elizabeth Cleff Eric Douglas Crites Ryan William Danescu

Barbara Lynn Davis

Kara Rae DeGregory Christopher Michael DeGroff Kaitlin Antonia Embree

Brittany Darnise Evans-Powell

Kellie Danielle Gillette

Wendy Gjonaj

Michelle Nicole Grzesiak

Elizabeth Catherine Hafeli Zenia D. Hayden

Debra M. Hinson

Michelle Lynn Irvine

Brian Edward Jaeger

Conrad Joseph Kelly

Sang Wook Kim Jane Lemaux

Chelsea Ann Licavoli

Integrative Studies

Minor in Psychology

Integrative Studies

Minor in Exercise Science

Integrative Studies

Minor in English

Minor in International Relations

Integrative Studies

Integrative Studies

Minor in Training and Development

Integrative Studies

Integrative Studies

Minor in Psychology

Integrative Studies

Minor in Communication

Integrative Studies

Minor in Journalism

Integrative Studies

Integrative Studies

Integrative Studies

Minor in Exercise Science

Minor in Wellness Health Promo Inj

Integrative Studies

Minor in Art History

Minor in English

Integrative Studies

Integrative Studies

Integrative Studies

Minor in Nutrition and Health

Integrative Studies

Minor in Communication

Integrative Studies

Minor in Biology

Integrative Studies

Minor in Human Resource Development

Integrative Studies

Minor in Information Technology

Minor in Linguistics

Integrative Studies

Integrative Studies

Minor in Labor and Employment Studies

Integrative Studies

Minor in Occupational Safety and Health

Integrative Studies

Minor in Applied Leadership Skills

Minor in Entrepreneurship

Integrative Studies

Minor in Management Info Systems

Integrative Studies

Minor in Biology

Integrative Studies

Integrative Studies

Minor in Psychology

Minor in Sociology

Integrative Studies

Minor in Human Resource Development

Minor in Sociology

Melissa Nicole Liebich Johnathon Andrew Lipka Jennifer Marie Longbucco

Monique L. McBurrows Paul Darius Mikaila

Marcy L. Niester

Mary Kay Pfeifauf

LaTonia Onease Plair

Melissa Ann Prentkowski

Jackie Ann Puvalowski Christina Carol Renshaw Michael Warren Scyphers

Caryn Anne Shermetaro Jacquelyn Marie Terry

Katie Elizabeth Veraldi Justin Michael Vore

Evan Scott Weber

Jacob Paul Willis Alexander James Wilmes. Larry Douglas Wright Dennis Joseph Yarema

Sarah Young

Integrative Studies

Integrative Studies

Integrative Studies

Minor in Nutrition and Health

Integrative Studies

Integrative Studies

Minor in Communication

Minor in Human Resource Development

Integrative Studies

Minor in Chinese Lang and Civ

Integrative Studies

Minor in Human Resource Development

Integrative Studies

Minor in History

Integrative Studies

Minor in Communication

Minor in Psychology

Integrative Studies

Integrative Studies

Integrative Studies

Minor in Nutrition and Health

Minor in Philosophy

Minor in Political Science

Integrative Studies

Integrative Studies

Minor in Biology

Integrative Studies

Integrative Studies

Minor in Information Technology

Minor in Management Info Systems

Integrative Studies

Minor in Communication

Minor in Human Resource Development

Integrative Studies

Integrative Studies

Integrative Studies

Integrative Studies

Minor in Information Technology

Integrative Studies

Minor in Training and Development

Minor in Wellness Health Promo Inj

Oakland University Graduate Study and Lifelong Learning Final Graduate School Report April 26, 2011

College of Arts and Sciences

Master of Arts

Lesley Lynne Chapel History Catherine Jo Dixon English Kasandra Leigh Gallagher Linguistics David S Hoard Mathematics Emily P Kiser English Erin M Klitzke History Lauren Marie McClure English Linguistics Lula Palushai Jessica Lee Ristich Linguistics Madalina S Schwanik Mathematics Sharon L Sheretko English

Master of Music

Megan Elizabeth HigleConductingKimberly Marie MaesPiano PedagogyJeremy Ryan MossmanVocal Pedagogy

Master of Public Administration

Grant H Allen Public Administration
Kristen L Clark Public Administration
Scott R Czasak Public Administration

Conc. in Local Government Management

Jennifer Leigh DeCapua Public Administration

Conc. in Nonprofit Organization and Management

Catherine E Hormel Public Administration
Linda M Jaboro Public Administration
Candace Raeh LaForest Public Administration

Conc. in Criminal Justice Leadership

Lee K McGann Public Administration
Ella Mehr Public Administration

Conc. in Health Care Administration

Christopher Allen Reilly Public Administration

Conc. in Nonprofit Organization and Management

Michelle M Sadler Public Administration

Conc. in Health Care Administration

Dawid Tatarczyk Public Administration

Conc. in Local Government Management

Candice Ashaun Thomas Public Administration

Conc. in Nonprofit Organization and Management

Alan David Turi

Public Administration

Conc. in Health Care Administration

Bianca R Williams

Public Administration

Conc. in Nonprofit Organization and Management

Master of Science

Hind Al Azawi Biology
Allison M Barbaglia Biology
Brandon T Barlow Chemistry
Jaafar Hachem Chemistry

Heather J Nelson Applied Statistics

Sylwia Ewa Ozga-Raszewski Chemistry
Jon-Paul Prudente Biology
Jonathan E Schemke Physics
Heta D Shah Chemistry
Bharvi Soni Chemistry
Smedley Tekpertey Tetteh Chemistry

School of Business Administration

Master of Accounting

Timothy W Banfill Accounting Suzi Berisic Accounting John Edward Biedron Accounting Sydney W Ham Accounting Stephanie L McCoy Accounting Michael G Miron Accounting Anthony Brennan Nason Accounting April E Schehr Accounting Jacqueline M Sup Accounting Suzanne L Sylvester Accounting

Master of Business Administration

Walid Mohammed Abuhammour Business Administration (Exec)

Conc. in Health Care Management

Parag A Athalye Business Administration

Conc. in Entrepreneurship

Thomas L Barnett Business Administration (Exec)

Conc. in Health Care Management

Andrea S Bartl Business Administration (Exec)

Conc. in Health Care Management

Vandana N Bhagat Business Administration

Conc. in Marketing

Aaron W Burns Business Administration

Conc. in Marketing

Brian Chaperon Business Administration

Conc. in Business Economics

Michael J Cheal Business Administration Conc. in Finance Brian James Cook **Business Administration** Conc. in Business Economics Conc. in Entrepreneurship **Brendon Matthew Courtage** Business Administration Conc. in Human Resources Management Conc. in Management Information Systems Bankim R Desai **Business Administration** Conc. in Production and Operations Management Tushar R Desai **Business Administration** Conc. in International Business **Business Administration** Andrea L DeWilde Conc. in International Business Kacev Elizabeth Dittmer Business Administration Conc. in Marketing Gabriel Dragos **Business Administration** Conc. in Supply Chain Management Aaron M Duffy **Business Administration** Conc. in Entrepreneurship Conc. in International Business Randy G Dunn Business Administration (Exec) Conc. in Health Care Management Business Administration (Exec) Mohamed El-Dessouky Conc. in Health Care Management Jason E Ellers **Business Administration** Conc. in Finance Luke Alexander Elliott Business Administration (Exec) Conc. in Health Care Management Business Administration (Exec) Ola Elsaid Conc. in Health Care Management Business Administration Anthony C Falzone Conc. in Finance Conc. in International Business Business Administration Michael Raymond Farina Conc. in Management Information Systems Michele Felise Hall-Edwards Business Administration (Exec) Conc. in Health Care Management Maureen Hicks Business Administration Conc. in International Business Business Administration (Exec) Iphraim Igwueke Conc. in Health Care Management Business Administration (Exec) Vasudevan N lyengar Conc. in Information Systems Leadership Chelsea Kachaterian **Business Administration** Conc. in Marketing Abdul M Kadi Business Administration Conc. in Finance John Douglas Kast **Business Administration** Conc. in Finance

Kimberli Janet Keller **Business Administration** Conc. in Finance Conc. in Management Information Systems Rosalind Renee Kenroy Business Administration (Exec) Conc. in Health Care Management Kimberly Anne Koerber Business Administration Conc. in Human Resources Management Shankar Lakshminarayana Krishnan Business Administration (Exec) Conc. in Health Care Management Earraina Joi LaNier-Little Business Administration (Exec) Conc. in Health Care Management Patricia Anne Lurie Business Administration (Exec) Conc. in Health Care Management James P Lynch Business Administration (Exec) Conc. in Health Care Management Bren L Mallette Business Administration (Exec) Conc. in Health Care Management Jason D Miller **Business Administration** Conc. in Production and Operations Management Trevor S Mtenje Business Administration (Exec) Conc. in Information Systems Leadership David A Newman Business Administration (Exec) Conc. in Information Systems Leadership Vonne Nye **Business Administration** Andrew E Ochmanski **Business Administration** Conc. in Finance Jennifer Orellana Business Administration Conc. in Human Resources Management Tomasz Marek Pachul **Business Administration** Conc. in Finance Elizabeth A Paraski **Business Administration** Conc. in Accounting Maria T Passera **Business Administration** Julia M Powell **Business Administration** Conc. in Entrepreneurship Michael Victor Prusaitis Business Administration (Exec) Conc. in Health Care Management **Business Administration** Victoria Jane Raybaud Conc. in Finance Timothy Reimer **Business Administration** Conc. in International Business Conc. in Marketing Justin D Riley **Business Administration** Conc. in Accounting Edward W Roney **Business Administration** Conc. in International Business Pravin Mohan Sapre Business Administration (Exec) Conc. in Information Systems Leadership Hamed Shakouri **Business Administration**

Conc. in International Business

Ryan E Smith

Daljeet S Sodhi

Business Administration

Business Administration (Exec)

Conc. in Information Systems Leadership

Anne M Stewart

Business Administration (Exec)

Dunings Administration (Even

Business Administration (Exec)

Conc. in Health Care Management

Conc. in Health Care Management

Matthew Terman

Kalpana Subramaniam

Theresa Rose-Basher Tradii

Business Administration
Business Administration

Conc. in Finance

James S Waugh

Business Administration

Conc. in Finance

Richard V Westness

Business Administration

Master of Science

Jeffrey B Kowaleski Robert D Pankau III Information Technology Management

Information Technology Management

School of Education and Human Services

Doctor of Philosophy

Maechi Chue

Education: Counseling

Linda A Clinton

Education: Educational Leadership

Sheryl Y Kennedy

Education: Educational Leadership

Rosalyn Denise Collins Shahid

Reading Education

Education Specialist

Carrie Mae King

Leadership

Master of Arts

Noelle L Andris Rania A Attisha Counseling

Denise Bartley

Counseling Counseling

Kimberly Anne Bennett Margaret M Berg

Counseling Counseling

Robert F Berridge

Counseling

Jessica Lynn Brown Katherine Foster Bruner Counseling Counseling

George Cafcalas

Counseling Counseling

Jennifer Marie Camilleri Linda M Cianferra

Counseling

Steven Christopher Clement

Counseling Counseling

Antonia L Conn Alyssa T Diehl

Counseling

Stacy Kay Doctoroff
Michelle M Drouillard

Counseling Counseling Diana S Hannon Counseling Saori Harding Counseling Deborah Karen Hockin Counseling Jennifer R Hurst Counseling Yvette Diane Jonna Counseling Pamala Kay Juka-Wilson Counseling Lauren Elizabeth Kmiecik Counseling Jennifer S Laboda Counseling Kyana N Magee Houston Counseling Renee Sue Majeski Counseling Jaclyn Beth Malek Counseling Ashley Lynn Maurer Counseling Kelly Suzanne McCarthy Counseling Steven Patrick Meerschaert Counseling Jennifer Lynn Mercer Counseling Bryan J Neate Counseling Diego Pallagrosi Counseling Bernadine A Pickett Counseling Brenton J Place Counseling Christina Rose Polk Counseling Roberta Payne Rea Counseling Mikhael S Reamer Counseling Megan Lynn Stirzinger Counseling Laura T Sulak Counseling Thomas W Swaninger Counseling Jason R Thompson Counseling Megan L Todd Counseling Nancy Rivera Truly Counseling Jennifer Michelle Walker Counseling Stefanie J Watt Counseling Angela M Welton Counseling

Master of Arts in Teaching

Jennifer Nicole Ameel Elementary Education Megan E Baker Secondary Education Andrea D Blaszczak Secondary Education Aaron M Blatt Reading and Language Arts Elizabeth M Bonacorsi Reading and Language Arts Lawrence J Boocker Secondary Education Janelle Marie Brown Elementary Education Stacey L Brumbaugh Reading and Language Arts Susan K Carroll Secondary Education Nicole C Carter Elementary Education Cindy N Chuang **Elementary Education** Amanda M Chutorash Reading and Language Arts

Kevin D Clark Kelly C Coakley Kelly A Coe

Deborah Sue Colburn

Mirela L Costa Anne M Costello Jennifer L Dau

Allison Maureen Davert Rene M DeRyckere Julie S Dowgiallo Cynthia Ann Easterling

Carrie A Elliott

Donnell C Ferris-Fleishman

Nancy L Fox

Stephen R Gallagher Laura L Gennety Michael G Ginger Bethany Anne Goll James W Green

Karen Kathlene Gregg Kari L Griesbaum Kendra L Hajski Demetrius M Harrison

Nicole M Hughes Jill M Jackson Sara V Jobes Wendy R Johns Jeannine T Joncas

Amy M Knapp Kelly M Kratt

Stephanie Jacqueline Lieder

Sarah J Lindsay Meghan B Miller

Crystal Y Montgomery Jacob M Mowinski Gina R Nowicki Julia C Obermeyer

Michael K Osaer Jennifer A Partlan

Mandy L O'Neal

Lesley A Payne Robert S Phelps Diana M Pierscinski

Lord Pini

Marie J Przybylski

Secondary Education Secondary Education Secondary Education

Reading and Language Arts

Elementary Education Elementary Education

Reading and Language Arts

Secondary Education
Secondary Education

Reading and Language Arts

Elementary Education Secondary Education Secondary Education

Reading and Language Arts

Secondary Education
Elementary Education
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Secondary Education

Reading and Language Arts

Elementary Education

Reading and Language Arts Reading and Language Arts

Secondary Education Secondary Education Elementary Education

Reading and Language Arts

Elementary Education Secondary Education Secondary Education

Reading and Language Arts Reading and Language Arts Reading and Language Arts Reading and Language Arts

Secondary Education Secondary Education

Reading and Language Arts Reading and Language Arts

Secondary Education

Reading and Language Arts Reading and Language Arts

Elementary Education

Reading and Language Arts Reading and Language Arts

Elementary Education

Ryan R Ruhl Valerie L Rzepka Stephanie R Schepper

Carl F Seaver Eman H Shammo Anne R Skandalaris

Ann M Soule
Russell F Stahl
Joshua D Stewart
Angela R Townsend
Elizabeth M Tracey
Anthony S Traub

Michelle Elizabeth Vanston

Laura A Westlake Deborah L Willette Kevin J Wilson Emily L Wintermantle

Chad R Zwolinski

Master of Education

Jessica R Adams
Loriann F Aleo
Bethany Ann Alfonsi
Tamara E Bardill
Lisa A Boni
Rebecca A Boyd
Sarah Louise Bruce
Danielle Dee Burks

Michelle M Bushey Kristen R Carulli

Kirsten G Charnesky
Kathleen A Clark
Daniel Larson Dean
Jaclyn F Deatherage
Heather Suzanne DeFer
Kara M Dietderich
Lindsay A Elmore
Carmelita L Gillett
Bradley A Gross
Candice M Hofmann
Jennifer Rebecca Howe

Kenyatta Kimberly Hughes

Jennifer S Jantz

Elementary Education

Reading and Language Arts Reading and Language Arts Reading and Language Arts Elementary Education

Reading and Language Arts
Elementary Education
Secondary Education

Secondary Education

Reading and Language Arts

Elementary Education
Secondary Education

Reading and Language Arts Reading and Language Arts

Secondary Education Secondary Education Secondary Education Secondary Education

Special Education

Early Childhood Education
Educational Leadership
Early Childhood Education
Early Childhood Education
Early Childhood Education

Special Education
Educational Studies

Conc. in International Education

Special Education Educational Studies

Conc. in International Education

Early Childhood Education Early Childhood Education Educational Leadership Early Childhood Education

Special Education Educational Studies Special Education

Early Childhood Education

Special Education

Early Childhood Education

Educational Studies

Early Childhood Education

Special Education

Brandon M Jezdimir Emily E Jones

Lisa Kort-Jaisinghani
Danielle Erin Landers
Dana S Litherland
Megan Aine Little
Gina Georgia Lobes
Meagan E Lynch
Jennifer M Marsack
Courtney N McCarthy
Grayson William McKinney

Amy Rose Mee Robyn L Moyer

Stephenie Napier-Simpson

Beth A Nizza Katie Palazzolo Miae Park

Tracey L Pastrick
Kelly A Patterson
Shari Simpson Pawlus
Lindsay J Peckham
Stephanie Ann Petrosky
Angelica Joy Rachor
Kelly Lynn Reuter

Jodie Michelle Rosenbaum

Jennifer L Ross
Eric Rossler
Sarah A Rotarius
Sara E Roughley
Anita Marie Sanchez
Christine M Snider
Jenai Karine Sorrell
Karessa M Spudowski
Anthony B Stamm

Erica L. Thwing-Medbery

Donna M Troike Nicole A Turkiela

Lauren Meredith VanNess

Kenneth A Voakes

Barbara J Wilkins Meegan M Winters Doris M Wisniewski Rebecca R Youngblood Educational Leadership
Educational Studies

Conc. in International Education

Early Childhood Education

Special Education Special Education Special Education Special Education

Early Childhood Education

Educational Studies

Early Childhood Education

Educational Studies Educational Studies Special Education

Early Childhood Education

Special Education

Early Childhood Education Early Childhood Education Early Childhood Education Educational Leadership Educational Leadership Educational Studies

Early Childhood Education

Special Education
Special Education
Educational Studies
Special Education
Special Education
Educational Studies
Special Education

Early Childhood Education Early Childhood Education Early Childhood Education Early Childhood Education Educational Leadership Special Education

Early Childhood Education Early Childhood Education Early Childhood Education

Educational Studies

Conc. in International Education

Educational Studies
Special Education

Early Childhood Education Early Childhood Education

Master of Training and Development

Annette L Bell Training and Development Anthony Bonk Training and Development Training and Development Chelsea Dolores Brock Chrystina Lynette Clark Training and Development Erica S D'Angelo Training and Development Douglas J Horwood Training and Development Ruzbeh Z Patel Training and Development Serena K Ringle Training and Development Elise Katherine Smith Training and Development

School of Engineering and Computer Science

Doctor of Philosophy

Leslee W Brown Mechanical Engineering
Gary K Lowe Systems Engineering
Paul L Muench Systems Engineering
Elaine M Petrach Mechanical Engineering

Witt Thanom Electrical and Computer Engineering

Pavan Kumar Vempaty Systems Engineering

Hesiri Dhammika Weerasinghe Computer Science and Informatics

Master of Science

Peter J Jankowiak

Ahmed Abbas Abedy Engineering Management

Coskun Acar Electrical and Computer Engineering

Suzan Arslanturk Computer Science

Monisha Subramanyam Badanepet Mechanical Engineering
Santosh Kumar Balur Mechanical Engineering

Ke Bi Electrical and Computer Engineering

Dixie F Boggess Embedded Systems

Bradley W Callahan Engineering Management

Jobi Cherian Mechanical Engineering

Jeffry John Chisholm

Rebekah Collins

Stacey E Davis

Nitesh Dindorkar

Mechanical Engineering

Mechanical Engineering

Mechanical Engineering

Mechanical Engineering

Abdulhakim Ahmed Ezzabi Electrical and Computer Engineering

Besa Gorani Engineering Management
Deanna B Gordon Mechanical Engineering
Steven Hessell Systems Engineering
Maher Issa Computer Science

Saad Jarid Electrical and Computer Engineering

Edis Kapic Engineering Management

Archana Prakash Kasture Electrical and Computer Engineering

Embedded Systems

Rebeca Martinez Lumbreras

Monica T Majcher Jason M Osborne

Christopher J O'Sullivan Krunal Jagdish Patel

Marie Terese Piasecki

Audrey Pitts

Peng Qu Bradley X Rader

Sirisha Muralidharan Ravikoti

David C Repinski

Charbel Rizk Renjie She

Justin A Terrien

Srinivas Tummala

Julia Ann Vang

Maher Louis Youkhana

Lee Andrew Zych

Mechanical Engineering

Mechanical Engineering

Engineering Management

Mechanical Engineering Engineering Management

Electrical and Computer Engineering

Mechanical Engineering

Electrical and Computer Engineering Industrial and Systems Engineering

Software Engineering and Information Technology

Electrical and Computer Engineering

Engineering Management Mechanical Engineering Mechanical Engineering

Electrical and Computer Engineering

Engineering Management

Electrical and Computer Engineering Electrical and Computer Engineering

School of Health Sciences

Doctor of Physical Therapy

Ryan A Bean

Brian J Campbell Bryan J Kuhlman

Ying Vue

Cindia S Wong

Physical Therapy (tDPT)

Physical Therapy (tDPT)

Physical Therapy (tDPT) Physical Therapy (tDPT)

Physical Therapy (tDPT)

Master of Science

Neeraj R Bhole

Smita S Chavan

Ancilla Bonaventure D'Souza Roxanne M Filipiak

Brynn Ashley Kolarz

Roberta L Langlois
Jamie S Martin

Brian Carl Rider

Exercise Science
Exercise Science

Exercise Science

Exercise Science

Exercise Science

Exercise Science

Exercise Science

Exercise Science

School of Nursing

Doctor of Nursing Practice

Sandra K Deering

Noreen K Diedo

Lisa A Evans-Thomas Kathleen Fisher Nursing Practice

Nursing Practice

Nursing Practice Nursing Practice

11

Deborah A Griffin
Barbara Clare Jaquith
Jeanette B Lawrence
JoAnn L Manty
Colleen M Ripper

Kathleen Walsh Spencer Bridget Ann Sterk

Martha M Sturgeon Talisha Watts

Master of Science in Nursing

Melissa A Bassett Amanda L Binge Vivian R Brzezicki Katherine A Calkins Adenika Yvette Dorsey

Adenika Υνέπε Dorsey Christine J Fontana

Juli A Grover Nicole D Hanna Rebecca L Hawarny

Eric G Herron Kimberly A Holka Heather McInerney Amanda K O'Malley Catherine L Panars

Gina E Pearson Melanie M Pieknik Lynda M Poly-Droulard

Amy M Pondo
Jessica J Reiss
Juan J Rhoades
Sana Iman Shuttari
Lindsi Ann Smail

Cathleen Simpson Solecki Claire Elizabeth Stewart

Alisha S Venters Regina Renee Waller Sarah B Whitton Louise W Williamson

Jill Ann Yore

Nursing Practice

Family Nurse Practitioner

Nursing Education
Nursing Education

Family Nurse Practitioner

Nursing Education

Family Nurse Practitioner Family Nurse Practitioner

Nursing Education
Nursing Education

Family Nurse Practitioner

Nursing Education Nursing Education Nursing Education

Family Nurse Practitioner

Adult Gerontological Nurse Practitioner

Nursing Education
Nursing Education

Family Nurse Practitioner Family Nurse Practitioner

Adult Gerontological Nurse Practitioner

Family Nurse Practitioner Family Nurse Practitioner

Nursing Education

Adult Gerontological Nurse Practitioner

Nursing Education

Adult Gerontological Nurse Practitioner

Family Nurse Practitioner

Nursing Education
Nursing Education

Oakland University Graduate Study and Lifelong Learning Final Graduate School Report April 26, 2011

Approved Graduate Certificates

Christopher Michael Ader

Denise Bartley

Craig Gordon Brown Elizabeth C DeVerna

Lynn Marie Evans-Rottman

Kimberly O'Riley

Bryan D Powrozek

Jaime M Sinutko

Michael D Smith

Ryan D Vinson

Family Nurse Practitioner

Complementary Medicine and Wellness

Human Resources Management

Higher Education

Complementary Medicine and Wellness

Adult Gerontological Nurse Practitioner

Accounting

Higher Education

Local Government Management

Orthopedic Manual Physical Therapy

Agendum
Oakland University
Board of Trustees Formal Session
August 2, 2011

APPOINTMENT OF THE DEAN OF THE OAKLAND UNIVERSITY KRESGE LIBRARY A Recommendation

1. <u>Division</u>: Academic Affairs

2. Introduction: We are pleased to recommend the appointment of Ms. Adriene Lim as the Dean of the Kresge Library, Associate Professor, with tenure. This recommendation is based on an extensive review of Ms. Lim's professional record, her accomplishments at Portland State University (PSU), and overwhelming support of Oakland University's Dean Screening Committee, which was composed of Beth Kraemer, Associate Professor of Library; Brandon Bernier, Assistant Dean/Business Manager, Library; Cathy Cheal, Assistant VP, e-learning and IT Instruction; Dominique Daniel, Assistant Professor of Library; Ken Hightower, Dean of School of Health Sciences; Kristine Condic, Associate Professor of Library; Maurini Strub, Library Assistant; Nancy Bulgarelli, Director, School of Medicine Library/Associate Professor; Shannan McNair, Associate Professor of Education; and Stephanie Lee, Administrative Associate to the Provost.

At PSU, Ms. Lim holds the position of Interim University Librarian, Associate University Librarian as well as an administrator on the University's Council of Deans and the Information Technology Advisory Council. As Interim University Librarian, she works to provide leadership in campus-wide strategic planning, policymaking, service, and assessment activities.

Ms. Lim received a BFA and Master of Library and Information Science from Wayne State University. As Interim University Librarian, Ms. Lim served as an active managerial leader and advocate for the Library at PSU, a large urban campus serving 20,000 FTE / 28,000 (headcount) students. She collaboratively worked with other campus units to ensure integration of library planning into overall academic planning.

As Associate University Librarian, Ms. Lim provides leadership on the senior administration team related to policymaking, decision making and resource allocation. Her portfolio includes the Library Technologies team, Digital Initiatives, the Resource Services group, collection development functions and many cross-unit projects, teams, faculty and staff members associated with a variety of library services.

Appointment of the Dean of the Oakland University Kresge Library Oakland University Board of Trustees Formal Session August 2, 2011 Page 2

Ms. Lim also oversaw and managed critical systems and processes, including the Millennium Integrated Library System, new digital library initiatives such as WorldCat Local implementation, repository and digitization projects, Electronic Resource Management, OpenURL context-sensitive linking, federated searching system, and other collaborative projects with Public Services and Resource Services.

An Employment Agreement between Ms. Lim and Oakland University was reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to its execution, is in compliance with the law and Oakland University's policies and regulations, and conforms to the legal standards and policies of the Vice President for Legal Affairs and General Counsel. The Employment Agreement is contingent upon the approval of the Board of Trustees.

- 3. Previous Board Action: None
- **4.** <u>Budget Implications</u>: Funding for the Dean of Kresge Library position is included in the General Fund Budget approved annually by the Board.
- **5.** Educational Implications: Appointing a Dean of Kresge Library will enrich academic leadership at Oakland University and enhance instruction and scholarship in library sciences. The Dean will assume a major role in securing and maintaining accreditation for the Kresge Library and will provide leadership in the wider community to foster even closer ties between Oakland University and other libraries.
- **6. Personnel Implications:** The personnel implications are as outlined in the recommendation below.
- 7. <u>University Reviews/Approvals</u>: An extensive review of Ms. Lim's professional record and accomplishments was conducted by the Senior Vice President for Academic Affairs and Provost, the President, and Oakland University's Dean Screening Committee.

8. Recommendation:

RESOLVED, that the Board of Trustees appoints Ms. Adriene Lim to the position of Dean of the Kresge Library, in accordance with and subject to the terms and conditions of the Employment Agreement between Ms. Adriene Lim and Oakland University.

Appointment of the Dean of the Oakland University Kresge Library Oakland University Board of Trustees Formal Session August 2, 2011 Page 3

9. Attachments:

A. Ms. Lim's curriculum vita.

Submitted to the President on 7/22, 2011 by

Virinder K. Moudgil

Senior Vice President for Academic Affairs and Provost

Recommended on **7/23**, 2011 to the Board for approval by

Gary D. Russi

President

CURRICULUM VITAE

ADRIENE I. LIM

Interim University Librarian / Rank: Associate Professor
Portland State University
Date of this CV: February 3, 2011

OFFICE:

HOME:

PSU Library Administration Portland State University P.O. Box 1151 1917 SW Harbor Place Portland, OR 97201 Phone: 503-348-0883

Portland, OR 97207-0751

Phone: 503-725-4510; Fax: 503-725-5262

Email: alim@pdx.edu

EDUCATION

May 2007 to Present Ph.D. Candidate ABD – Managerial Leadership in the Information Professions Full Scholarship Award – Coursework and qualifying exam completed in 2009, Working on Dissertation as of 2010, Simmons College, Boston, Massachusetts

June 2008

Fellow, Frye Leadership Institute 2008 Emory University, Atlanta, Georgia

Jan. 2000-03

Post-Graduate Computer Science Courses Wayne State University, Detroit, Michigan

May 1996

Master of Library and Information Science, Summa cum Laude

Wayne State University, Detroit, Michigan

Dec. 1993

Bachelor of Fine Arts, *Summa cum Laude* Wayne State University, Detroit, Michigan

EMPLOYMENT

August 2010-

Interim University Librarian

Present

Present

Portland State University Library, Portland, Oregon

April 2008-

Associate University Librarian / Associate Professor Portland State University Library, Portland, Oregon

March 2005-

Head of Library Technologies, Systems Librarian / Assistant Professor

April 2008

Portland State University Library, Portland, Oregon

As Interim University Librarian, I serve as an active managerial leader and advocate for the Library at Portland State, a large urban campus serving 20,000 FTE / 28,000 (headcount) students. Working collaboratively with other campus units, I ensure integration of library planning into overall academic planning; actively participate in fundraising, and lead the library in administration and operations, including visioning, policymaking, strategic planning, fiscal management, and supervision of personnel, collections, facilities, and equipment.

As Associate University Librarian, I provide leadership on the senior administration team related to policymaking, decision making, and resource allocation. My portfolio includes the Library Technologies team, Digital Initiatives, the Resource Services group, collection development functions, and many cross-

unit projects, teams, faculty and staff members associated with a variety of library services. In this role, I provide leadership related to library "technical services" functions, planning and budgeting, standards, assessment, and decision-making.

As Head of Library Technologies, I oversaw and managed critical systems and processes, including the Millennium Integrated Library System, new digital library initiatives such WorldCat Local implementation, repository and digitization projects, Electronic Resource Management, OpenURL context-sensitive linking, federated searching system, and other collaborative projects with Public Services and Resource Services.

In all three roles, I participate(d) in university-wide initiatives such as the recent Distance Learning Task Force on campus, the PSU Advisory Committee on Academic Information Technologies (ACAIT) and the "My Portland State" Campus Portal project. I continue to act as liaison to the PSU Office of Information Technology (OIT) in order to strengthen the Library's ability to serve as a technology partner at PSU. (Tenure and promotion to Associate Professor awarded 7/1/08.)

Since 2005, I have been the sole proposer or have played a leadership role in obtaining selected grant or internal-investment awards:

- Awarded over \$1.5 million in internal grants, including sponsorship of a project that won \$500,000 for a new "Learning Ground" in the Library (multi-use productivity, experimental, and social space) through Student Building Fees. Project to be implemented in 2011.
- Received \$170,000+ per year permanent funding to expand the Library's distance learning program and services
- Received \$15,000 permanent annual funding and helped to implement a Library Writing Center Outpost

June 2001- Digital Library Services Team Leader, Librarian III

Feb. 2005 University Library System, Library Computing and Media Services
Wayne State University, Detroit, Michigan.

For Wayne State University, I managed cross-unit teams, individuals, and student assistants who were responsible for the delivery of digital resources and electronic services through Web sites and integrated library systems. I served as the project leader for virtually all Digital Library initiatives and grant-funded digitization projects at WSU Libraries. Provided leadership in developing and delivering training, documentation, and instructional packages related to Web and digital resources, electronic services, interlibrary loan systems, and the ILS for WSULS faculty and staff. Worked with library- and campus-wide groups and collaborated with faculty, students, and computing colleagues. Participated in library planning and served as technical liaison or leader on library-wide committees, task forces, and teams. Acted as the DALNET (Detroit Area Library Network) Project Manager for WSULS and participated in statewide projects, such as the Michigan Library Exchange (MiLE) Service and Michigan Electronic Library Catalog (MelCAT). (Awarded librarians' tenure at WSU in 2001.)

January 1999 Systems Librarian II, DALNET Office
to June 2001 University Library System, Technical Services & Systems Division,
Wayne State University, Detroit, Michigan.

For the multi-type consortium Detroit Area Library Network (DALNET), I provided a broad array of technical and professional user services to WSU Library System and 21 DALNET institutions, e.g. Detroit Public Library, Oakland Community College, University of Detroit-Mercy, etc. Duties were to: participate heavily in all member system migrations and new member implementations; provide day-to-day troubleshooting and researching solutions for complex technical problems for both WSU and DALNET; provide staff and member training in Horizon ILS all modules; serve as Lead Trainer for

Horizon and Reportsmith (SQL Query and Reporting application); devise procedures and write technical documentation and users' guidelines; perform testing of system changes and enhancements as necessary; participate in developing system policies, requirements, and evaluation guidelines.

March 1997 Librarian I, Head of Database Management Team

to Jan. 1999 University Library System, Technical Services & Systems Division, Wayne State University, Detroit, Michigan.

Was responsible for database management activities and authority control contributions for the shared bibliographic online catalog of Wayne State University (WSU) and the Detroit Area Library Network (DALNET). Major areas of responsibilities included: maintaining the integrity of the shared database and its attendant files (e.g. authorities, bibliographic records, holdings and item records); supervising Technical Services employees and student assistants on the Database Management Team; serving as DALNET liaison for members' database services; providing project analysis; and assisting in the development of standards, policies, and procedures used within the WSU Library System and DALNET.

Nov. 1994 to Cataloger, Research Library

March 1997 Detroit Institute of Arts, Detroit, Michigan.

Served as the only cataloger providing original and copy cataloging services for the Detroit Institute of Art's Research Library, and handled all necessary authority work. (The DIA is the fifth largest art museum in the United States.)

PUBLICATIONS AND CREATIVE ACCOMPLISHMENTS

- Lim, A. (2010). Case study: Just when you needed them most. In P. Hernon's *Shaping the future:*Studying and discussing leadership in academic and public libraries (pp.148-150). Santa Barbara, CA: Libraries Unlimited.
- Lim, A. (2010). "The readability of information literacy content on academic library Web sites." Peer-reviewed. *Journal of Academic Librarianship*, 36(4), 296-303.
- Wang, J. & Lim, A. (2009). "Local touch and global reach: The next generation of network-level information discovery and delivery services in a digital landscape." Peer-reviewed. *Library Management*, 30(1/2), 25-34.
- Elteto, S.; Jackson, R.; Lim A. (2008). "Is the library a 'Welcoming space'? A survey addressing the experiences of diverse students in an urban academic library." Peer-reviewed. *Portal: Libraries and the Academy*, 8(3), 325-337.
- Lim, A., Absher, L. & Wu, K. (2007). "Library mashups for the virtual campus:

 Using Web 2.0 tools to create a new current awareness service." Juried. ACRL Conference Proceedings.
- Lim, A. (2003). "Collaborative digitization projects: Opportunities to enhance teaching and learning." Peer reviewed. *Information Technology and Libraries*, 22, 2: 75-78.
- Muir, S. & Lim, A. (2002). Library Systems Office Organization: An ARL SPEC Kit 271. Washington, DC: Association of Research Libraries.
- Lim, A. (Ed.). (2000-2003). *Technology Electronic Reviews* (TER), publication of the Library and Information Technology Association (LITA) of the American Library Association. Awarded three-year appointment as LITA's *Telecommunications Electronic Reviews* Editor-In-Chief in Chicago, IL, 8/25/2000.

Lim, A. (2000). "Book Review: Technology and Management in Library and Information Services." *Resource Sharing & Information Networks*. 14, 93-7.

ACADEMIC CONSULTING WORK

August 2010 – External reviewer for librarian's promotion and tenure, Washington State University

October 2009 - External reviewer for librarian's promotion and continuing status, University of Arizona

September 2003 – External reviewer for librarian's promotion and tenure, Colorado State University

PRESENTATIONS AT PROFESSIONAL MEETINGS

- ➤ April 2009 Copyright Spring Symposium, "The C-Word: Using Author Rights to Enhance Scholarship in the Digital Research Environment," presentation entitled "Institutional Repositories."
- ➤ September 2008 Northwest Interlibrary Loan (NWILL) Conference, September 2008, "Reaching a Higher Summit: Elevating Discovery and Resource Sharing," with two Orbis Cascade Alliance colleagues.
- > April 20, 2007 Oregon Library Association Annual Conference. Invited to present "Central Search / Multi-Search: Federated Searching at Portland State University" as part of a panel session about federated searching, with Oregon State University and University of Oregon.
- March 2007 Association of College and Research Libraries (ACRL) 13th National Conference in Baltimore, MD. Created and presented paper entitled, "Library Mashups for the Virtual Campus: Web 2.0 Current Awareness Services," with two co-authors.
- ➤ October 14, 2006 Joint Conference of Librarians of Color (JCLC) Created and gave presentation entitled "Welcoming Space? The Urban Academic Library and Diverse Students," highlighting a research project conducted with two other colleagues.
- ➤ April 6 2006 Oregon Library Association Annual Conference. Created and presented a well-received workshop/presentation with two other PSU colleagues, entitled, "Feeding Your Blog: RSS Basics."
- ➤ April 9, 2005 Association of College and Research Libraries (ACRL) 12th National Conference in Minneapolis, MN. Created and presented a round table discussion and handouts regarding "The Future of Diversity in Academic Libraries: Learning Organizations taking Proactive Measures" with three other peers.
- ➤ October 1, 2004 Michigan Library Consortium Annual Conference. Invited to give presentation entitled, "From RFP to Implementation: Fast-Track ILS Migration" as part of three-member presentation.
- October 31, 2003 Michigan Library Association Annual Conference. Served as creator and copresenter with Michigan State University colleague for conference program, "Website Insights: Tools and Tips for Your Next Redesign Project."
- October 28, 2003 Michigan Library Association all-day pre-conference program. Served as invited presenter, panelist, and moderator for presentation, "Serving Diverse Communities."

Lim

- ➤ October 16, 2003 Michigan Library Consortium (MLC). Served as panelist with three other WSU colleagues at the Michigan Library Consortium (MLC) program "Digitization and Libraries" in Lansing.
- March 6, 2003 Wayne State University Teaching, Learning, Technology Roundtable (TLTR)
 Annual Conference. Participation in panel presentation entitled "Collaborative Digitization Projects to Enhance Teaching and Learning" for this juried conference at Wayne State University.
- ➤ February 3, 2003 Michigan State University, Making of Modern Michigan meeting. Prepared and provided a formal presentation entitled "Digital Imaging and Web Access" for Regional Digitization Centers, Making of Modern Michigan Project at Michigan State University. This presentation helped to train Regional Digitization Center librarians and staff in the basics of digital imaging and digitization standards.
- ➤ January 2003 Library & Information Technology Association (LITA) meeting at the American Library Association (ALA) Midwinter Conference in Philadelphia. Invited to present paper along with Scott Muir of DALNET, related to our 2002 published ARL SPEC kit on Library Systems Office Organization.
- November 2001 National Horizon Users Group Meeting in Austin, Texas. Created program, obtained expert speakers for, participated in, and co-moderated a conference panel discussion entitled "System Administration."
- ➤ November 22, 2002 Michigan Library Exchange (MiLE) Users Day Regional Meeting. Prepared and provided a presentation, with co-presenters Louise Bugg and Scott Muir, "Direct Request and Reciprocal Borrowing Options."
- November 2001 National Horizon Users Group Meeting in Austin, Texas. Created and presented conference lecture with co-presenter, Scott Muir, entitled "Using Multiple Horizon Databases."
- ➤ November 2001 National Horizon Users Group Meeting in Austin, Texas. Created and presented conference lecture entitled "Batch Import of MARC Records with Customized Automatic Item Creation."
- November 2001 National Horizon Users Group Meeting in Austin, Texas. Created and presented conference lecture entitled "Creating New Indexes: Using the EXTRACT Utility."
- ➤ October 2000 Michigan Library Association Annual Conference. I created and presented a program and extensive pathfinder for "The Diversity Bridge into the 21st Century: the Effect on Library Service," with two co-presenters.
- October 2000 Michigan Library Association Annual Conference in Detroit. I created and presented a program with two other WSULS colleagues called, "ACRL's Job Shadow Day: Potential Diversity."
- ➤ October 2000 Michigan Library Association Annual Conference in Detroit. I created and presented a program called "Systems 101 Series: Top Five Protocols and Standards Every Librarian Should Know" with Jeff Trzeciak as co-presenter.
- November 1999 National Horizon Users Group Annual Meeting in Kansas City, MO. I gave a presentation as part of a program called "Automated Authorities." My presentation was entitled: "DALNET's Shared Authority File."

Lim

> June 1999 - American Library Association Annual Conference. I gave a presentation called "Introduction to Women's Groups" as co-Coordinator of the ALA Feminist Task Force.

HONORS, GRANTS, FELLOWSHIPS

- > Elected by the American Library Associate's division Library & Information Technology Association (LITA) as LITA Councilor, 2010-2013 Term.
- Executive Board Member, Phi Kappa Phi National Honor Society Nominated and Elected to Receive Honorary Membership by PKP Portland Chapter, Inducted 2008.
- > Frye Leadership Institute 2008 Accepted as Participant with Battin Scholarship Award
- > Ph.D. Program Managerial Leadership in the Information Professions, Competitive Full Scholarship Award, 2007-2011, Simmons College, Boston.
- ➤ Butler Award for Faculty Service 2007 for Library Faculty Service to Students, Faculty, and Staff; with \$1500 Award.
- ➤ Portland State University Obtained permanent annual funding of approx. \$172,000, beginning in 2009, to expand the Library's Distance Learning Program and Services, including establishing two positions, one fixed-term librarian and one instructional technologist.
- ➤ Portland State University Obtained Internal Grant Awards for the Library, totaling \$500,000 for IT-related proposals from 2005-2010, and awarded \$15,000 per year in permanent funding to establish a Writing Center Outpost in the Library, 2008.
- > ARL/ACRL Scholarship 2007 Awarded a Diversity Scholarship to attend the ARL/ACRL Institute on Scholarly Communication in North Carolina.
- Michigan Library Association's Annual Loleta Fyan Award for Creative Service, 2004.
- ➤ Banner RAPP Exceptional Service Award from WSU Finance Division, 2003.
- > President's Exceptional Service Awards, WSU, Silver 2001 with \$1000 Award.
- > President's Exceptional Service Awards, WSU, Bronze 2000 with \$500 Award.
- Community Service Awards, WSU, Recipient 1999, 2001.
- > Process Improvement Award, WSU, Recipient 2001.
- ➤ Competitive-grant awarded to participate in the Institute for Legal and Ethical Issues Forum at the University of Wisconsin-Milwaukee, in Milwaukee, WI, May 20-27, 2000. Award was valued at approximately \$1500.
- > Horizon Implementation Collaboration Award, WSU, Recipient, 1999.
- > National Organization for Women, Detroit Chapter, Harriet Tubman Award for Outstanding Leadership in Community Service, 1998 Winner.
- > Best Bibliographic Essay Award, WSU Library & Information Science Program, 1995.
- > Graduate-Professional Merit Scholarship at WSU (Full Graduate Tuition Award), 1994 Recipient, with approximately \$6000 in tuition granted.
- > Award for Outstanding Achievement in Art Scholarship, WSU, 1993 Recipient
- > Joe Louis Arena Mural Commission Competition, 1993 Winner, with \$3000 Award.
- Detroit Society of Women Painters and Sculptors Annual Award of \$500, 1992 Recipient.
- > Tompkins Essay Award, WSU English Department, 1991 Winner.

OTHER TEACHING, MENTORING AND CURRICULAR ACHIEVEMENTS

- April 2007 Invited to serve as a half-day workshop presenter with Portland State colleague Linda Absher as part of the PORTALS Consortium Web 2.0 Continuing Education Series. Hands-On Workshop entitled: "RSS -- The Backbone of Key Web 2.0 Applications."
- > October 2006 Invited to present "RSS Basics: Keeping Up and Keeping Sane," at the Portland State "Focus on the Faculty" conference.
- ➤ February 2004 Served as invited Guest Lecturer at WSU's Library and Information Science Program class "Multicultural Librarianship," February 17, 2004, presenting "LGBT Issues and Communities."

- May 2003 Served as invited Guest Lecturer at WSU's Library and Information Science Program class "Electronic Access to Information", May 22, 2003, "Digitization at WSU Libraries: Issues, Challenges, Tasks, Sample Projects."
- > April 1, 2003 Served as guest lecturer, presenting "Coming a Long Way to See Us: Library Service for Lesbian, Gay, Bisexual and Transgendered People," for the LIS 7370 Multicultural Resources course.
- > January 2003-April 2003, Worked as the Library Supervisor for a Practicum Student in the LIS Program. Together, we worked on a digital project called "The Changing Face of the Automobile Industry" in collaboration with the Detroit Public Library.
- ➤ November 9, 2002 Served as guest lecturer, presenting "Electronic Information Systems," for the LIS 6120 Access to Information course.
- ➤ November 7, 2002 Presented along with Diane Sybeldon a presentation, entitled "Digitization, the Big Picture: How does it work at WSU?" at the LISAA Best Practices series called "Digitization."
- > October 26, 2002 Created and produced with the conference planning committee the WSU-sponsored, all-day LGBT Issues Conference at Wayne State University.
- > August 6, 2002 Served as guest lecturer, presenting "Digitization at WSU Libraries: Issues, Challenges, Sample Projects" for LIS 7110 Humanities course.
- > July 6, 2002 Served as guest lecturer, presenting "Electronic Information Systems," for the LIS 6120 Access to Information course.
- March 2002 Served as invited Guest Lecturer for the Library and Information Science Program Course 6210-Organization of Knowledge. Provided Lecture entitled "Horizon ILS: An Introduction to Cataloging-related Structures and Processed in One Integrated Library System."
- ➤ October 2001 Created conference theme/program, obtained expert speakers for, organized two conference art exhibits with community artists and the Lesbian Herstory Archives, and worked as conference planning committee member for WSU's 8th Annual Conference on Lesbian, Gay, Bisexual and Transgender Issues, "Activism in Art," October 26, 2001.
- > October 2001 Served as invited Guest Lecturer for the Library and Information Science Program Course 6120-Access to Information. Provided lecture entitled "Electronic Information Systems: Selected Topics," and facilitated discussion regarding Integrated Library Systems.
- March 2001 Served as invited Guest Lecturer for WSU's Library and Information Science Program Cataloging class, with presentation called "Horizon and the Indexing of MARC Records."
- April 2000 Served as invited panel participant at WSU's Mediating Theory and Democratic Systems Discussion series. Provided an informational lecture and led discussion regarding: "Direct Action and Acts of Resistance."
- ➤ July 1999 Served as invited Guest Lecturer at WSU's Social Work 7500, Section 007 class, and led a discussion regarding "Diversity Issues."
- > June 1999 Served as invited Guest Lecturer at WSU's Library and Information Science Program class "Electronic Access to Information," discussing DALNET consortium, WebPAC, and Horizon.

COMMUNITY OUTREACH ACHIEVEMENTS

- On March 19, 2004, presented lecture for a University of Michigan APA Heritage Month event. Lecture and slide show were entitled, "Asian and Out in Detroit: An Intersection of Identities."
- On November 20, 2003, presented an invited guest lecture for a University of Michigan class on Asian Pacific American History, with Professor Emily Lawsin. Lecture was entitled, "Close Quarters in Detroit: A Chinese American History." Demonstrated new research Web site and digitization project.
- ➤ On April 30, 2003, organized lecture for the WSU campus by Professor Shea Howell of Oakland University, entitled: "Marriage Equality: Lesbian and Gay Perspectives," sponsored by the AAUP's LGBT Caucus at WSU, and the Counseling and Psychological Services (CAPS) unit of WSU.
- In 2000-2001, volunteered for the James Tatum Educational Music Foundation, managing its Web site and providing technical advice.

SIGNIFICANT PROFESSIONAL DEVELOPMENT ACTIVITIES

In addition to participating in many American Library Association (ALA) Midwinter and Annual Conferences, EDUCAUSE conferences, and Coalition for Networked Information (CNI) national meetings throughout the years (too numerous to name here), I also acquired knowledge, skills, and professional networks related to these professional development activities:

- > Attended Academic Library Advancement and Development Network (ALADN) 2010 preconference and conference, March 2010, Santa Monica, to acquire skills related to library fundraising.
- Completed two-day Academic Library Planning and Revitalization workshop from Academic Impressions, March 2010.
- > Completed two-day Portfolio Management workshop from Brigham Young University, May 2008, at Portland State University.
- Completed three-day Project Management course from Brigham Young University, November 2007, at the University of Oregon in Eugene.
- > Awarded Full Scholarship for Ph.D. program in Managerial Leadership, Simmons College in Boston, MA. Began coursework in May 2007.
- > ARL/ACRL Institute on Scholarly Communication, October 2006, in North Carolina.
- > Completed the AMIGOS "Perl for Librarians" workshop, May 2006, in San Antonio, Texas.
- ➤ Completed the PSUnity's National Coalition Building Institute Diversity and Inclusion Workshop, March 2006.
- > Completed the Innovative Interfaces "Advanced System Access and Administration Workshop," August 2004, in Emeryville, California.
- > Completed the Innovative Interfaces "Load Profile Training Workshop," July 2004.
- > Completed the American Library Association LITA Pre-Conference workshop on Extensible Markup Language (XML) in San Diego, California, January 2004.
- > Completed "Oral History" workshop at the Rochester Hills Museum, November 2003.
- > Participated in WSU's two-day Grant Writing Seminar, August 2002
- ➤ Completed Digital Library Extension Service (DLXS) training at U of M, July 22-26, 2002.
- > Completed Master's WSU course, "C++ Programming," April 2002.
- ➤ Completed WSU course, "Computer Architecture," April 2002.
- > Completed New Horizon's Linux Installation and Configuration course, March 2002.
- ➤ Completed WSU's Introduction to Oracle, January 2001.
- > Completed OCLC's WebZ training in Dublin, Ohio, May 2000.
- > Completed Microsoft's Networking Essentials Course, May 2000.
- > Completed MLA workshop: Library Technologies Division's "Digitization: Where Do We Go From Here?" April 20000.

- > Completed MLA workshop, Access, Collections, and Technical Services Round Table's "People and Processes: Practical Skills for Technical Services," April 2000.
- Completed New Horizon's Macromedia DreamWeaver 4.0 course, October 2001.
- Completed OCLC's Knowledge Management: Methods & Systems workshop in Lansing, September 2001.
- > Participated in the Michigan Library Association Leadership Orientation Workshop, Lansing, August 17, 2001.
- ➤ Completed Michigan Library Consortium's OCLC Cooperative Online Research Catalog (CORC) workshop, Detroit, May 9, 2001.
- ➤ Participated as competitive-grant recipient at the Institute for Legal and Ethical Issues Forum at the University of Wisconsin-Milwaukee, in Milwaukee, WI, May 20-27, 2000.
- Participated in the Michigan Library Association Leadership training held August 1999, as a result of my election as Member-at-Large in the MLA Access, Collections and Technical Services Round Table.
- Completed epixtech's Instructor training, October 1999. Certified Horizon ILS Trainer Certified by Dynix as official Horizon trainer for PAC users, WebPAC users, Cataloging, Circulation, Acquisitions, Serials Control and Check-in, and Reserve Book Room.
- ➤ Completed NACO (National Authority Cooperative) training in workshops held October 26, October 28 and November 4, 1999.

GOVERNANCE ACTIVITIES FOR THE UNIVERSITY, COLLEGE, DEPARTMENT

Portland State University:

- > Information Technology Advisory Council for PSU, Member, 2011
- > Search Committee for the Director of Online Learning, Member, 2011.
- ➤ Knowledge Commons Sandbox Project, Sponsor 2010
- > Digital Repository Team, Sponsor 2010
- Website Redesign Team, Sponsor 2010
- Search Committee for the Head of Library Technologies, Chair, 2010.
- Search Committee for the Distance Learning Librarian, Member, 2010.
- Campus Budget Committee, appointed, 2009-
- ➤ Institutional Review Board, Human Subjects Research Review Committee (HSRRC) for Portland State University, appointed 2008-
- Joint Faculty/Administration Promotion and Tenure Committee, Member, 2009-
- > E-Submission of Theses/Dissertations Implementation, Co-Chair, 2008-2009.
- Institutional Repository Needs Assessment Task Force (and subgroup for E-Theses/Dissertations Implementation), Chair, 2008.
- ➤ Search Committee for Head of Public Access Services, Chair, 2007.
- ➤ Library Promotion & Tenure Committee, elected 2007/2008 term.
- > Search Committee for Office of Information Technology Project Manager, appointed 2007.
- Associate University Librarian for Public Services, Search Committee, 2007.
- Associate Chief Information Officer (ACIO) Search Committee for campus, appointed 2006.
- > Advisory Committee on Academic Information Technologies (ACAIT), appointed 2005-present.
- ACAIT Subcommittee for Learning Management System / Courseware System Selection, a group charged with recommending the campus's next Learning Management System / Courseware System, 2006-2007.
- Campus Portal (MyPortland State) Advisory Committee, appointed 2005-2008.
- ➤ Joint Promotion & Tenure Committee, elected 2005/2006 term.
- Library Administrative Council, appointed 2005-present.
- ➤ Library Strategic Planning Committee, 2005-2008.
- Library Strategic Marketing Committee, 2006-2007.
- ➤ Library Sunshine Week Coordinator, 2006.
- Library Online User Interfaces (OUI) Team, appointed Leader, 2005-2008.

- > Search Committee for Digital Asset Processing Librarian, appointed 2005-2005.
- Search Committee for the OIT Desktop Support and Special Projects Coordination, appointed 2005-2006.

Wayne State University:

- > Academic Senate, Elected 2003-2005. Participated in the Senate's Facilities, Support Services and Technology Committee (FSST).
- ➤ Integrated Library Systems (ILS) Advisory Team, Chair 2001-2005
- ➤ User Interfaces Team, Chair 2001-2005
- > Historic Costume Collection Digitization Task Force, Leader, 2002-2005 (ILMS grant project)
- Virtual Motor City Digitization (Detroit Newspaper Photo Archive) Task Force, Leader, 2002-2004 (ILMS grant project)
- > WSU Conference Planning Committee charged with planning the intellectual content and theme for, organizing of, and running of the annual Lesbian/Gay/Bisexual Issues Conference at WSU.
- ➤ ILLiad Interlibrary Loan Implementation Team, Leader, appointed 2003-2004.
- ➤ AAUP Lesbian, Gay, Bisexual and Transgender Concerns Caucus at WSU, Co-Chair, February 2004 to 2005.
- Integrated Library System Request for Proposal and Contract Negotiation Team, Co-Leader, Appointed 2003-2004.
- > AAUP Academic Staff Steering Committee, elected to serve 2003-2004 term.
- ➤ Library Budget Advisory Committee, elected 2002-2004
- > Web Librarian Search Committee for WSULS, 2003
- ➤ Employment Security Status, Promotion, and Tenure (EPT) committee, elected 2002-2003. Committee is charged with performing reviews of peers seeking ESS, promotion, or tenure.
- ➤ Salary Committee, elected 2002-2003.
- Library and Information Science Alumni Association (LISAA) Board, from mid-2001 to 2003, participating in program planning, meetings, and discussions.
- > Strategic Planning/Digital Library Services Planning Team, Chair, 2001-2002.
- ➤ Website Redesign Task Force, Chair 2001-2002.
- > WSULS's Electronic Course Reserves Implementation Task Force, appointed 2001.
- ➤ Head of Cataloging Search Committee, appointed 2001.
- ➤ WSULS Publications Committee, appointed 2000-2001.
- New Librarians Round Table, appointed co-Leader, 2001.
- > Search Committee for Database Management Librarian, June-September 2000.
- President's Commission on the Status of Women (COSW), appointed 1999-2000. Worked on COSW Affirmative Action and Equity Committee.
- > Technology Issues Task Force, helped prepare the WSU Information Technology Planning Forum, May 1999.

PROFESSIONAL SERVICE

- > ALA, Library and Information Technology Association (LITA) Division, LITA Councilor, Elected 2010-2013 Term.
- > ALA Councilor as part of LITA Councilor Role, 2010-2013 Term.
- ➤ LITA Executive Committee, 2010-2013 Term.
- > Orbis Cascade Alliance, Network Level Services (NLS) Task Force, 2009-Present.
- > Orbis Cascade Alliance, New Summit Implementation Team, 2008-2009.
- > ExLibris Student Writing Award Committee for the Library and Information Technology Association (LITA), 2007-2008.
- ➤ Endeavor Student Writing Award Committee for the Library and Information Technology Association (LITA), 2006-2007.
- > Association of College and Research Libraries (ACRL), Racial and Ethnic Diversity Committee, appointed 2005-2008.

- Association of College and Research Libraries (ACRL), Virtual Conference Subcommittee, 2005-2007.
- American Library Association's LITA LSSI/OCLC Minority Scholarships Committee, 2003-2004. Was appointed as Chair, 2004-2005, Past-Chair, 2005-2006.
- Emerald's OCLC Systems and Services journal, served as an invited member on the editorial board from September 2002 through August 2004.
- Appointed to serve on the ALA LITA's Best Practices Task Force in 2003.
- Appointed by LITA to continue working on *TER* editorial board as a regular member, 2003-2005.
- ➤ Michigan Electronic Library Catalog (MeLCat) Resource Sharing System, Statewide Policy Committee 2004-2005
- Appointed to a three-year appointment, 2000-2003, as the American Library Association (ALA) Library and Information Technology Association's (LITA's) Technology Electronic Reviews (TER) Editor-In-Chief, which includes acting as Chair and organizer of the TER editorial board meetings at national ALA conferences, preparing agendas and direction, writing reports, etc. As Editor-in-Chief, prepared, compiled, corresponded with reviewers, edited, marked up in HTML, and published numerous issues of LITA's Technology Electronic Reviews, from Volume 7.5 through Volume 10.2, October 2000 through June 2003.
- ➤ MiLE (Michigan Library Exchange) Technology Implementation Teams, 2001-2003, for regional project. Created the MiLE logo for the project.
- > Served as Chair of LITA's *TER* Editorial Board, convening and directing meetings at national conferences, preparing agendas, etc., 2000-2003.
- Participated in ALA LITA's Publication Committee at national meetings, 2000-2002.
- Accepted a nomination to run as 2001/2002 Member-at-Large for the Library Technologies Division of the Michigan Library Association. Served on the board 2000-2001.
- > Served as Website Coordinator for the American Library Association's Feminist Task Force in 2000, after serving as Co-Coordinator in late 1999.
- ➤ Elected to MLA Technical Services Round Table as Member-At-Large for 1999/2000 term. Attended meetings and helped plan the intellectual content for 1999 Annual Conference, TSR Annual Meeting, and April 2000 Workshop. Accepted nomination to continue serving the board in 2000/2001.

MEMBERSHIPS IN PROFESSIONAL SOCIETIES

(Listed in alphabetical order by organization)

Association for Asian Pacific American Leadership in Education (AAPALE). Member, 2005-2006.

American Library Association (ALA). Member, 1996-Present.

Association of College and Research Libraries (ACRL), 2005-Present.

- o Appointed to serve as Chair of the ExLibris Student Writing Award Committee for the Library and Information Technology Association (LITA), 2007-2008.
- Appointed to serve on the Endeavor Student Writing Award Committee for the Library and Information Technology Association (LITA), 2006-2007.
- Association of College and Research Libraries (ACRL), Racial and Ethnic Diversity Committee, appointed 2005-2007.
- Association of College and Research Libraries (ACRL), Virtual Conference Subcommittee, appointed 2005-2007.
- University Libraries Section, 2005-Present.
- o Women's Studies Section, 2005-Present.

Chinese American Library Association, 2003-2007.

Library and Information Technology Association. Member, 1997-Present.

o LITA Councilor, Elected, 2010-2013.

- Ex Libris Student Writing Award Committee, Chair 2007-2008, Member, 2006-2007.
- o Publication Committee at national meetings, 2000-2002.
- o Technology Electronic Reviews, Appointed Editor-in-Chief, 2000-2003.
- Best Practices Task Force, 2002-2003.
- o OCLC/LSSI Minority Scholarships Committee, Chair, 2004-2005.

Social Responsibilities Round Table. Member, 1996-2002, 2005-2008.

o Feminist Task Force. Co-Coordinator, 1998-2000, Website Coord. 2000-2001

American Association of University Professors. Member, 1996-2005.

Michigan Library Association (MLA). Member 1996-2002.

Technical Services Round Table. Elected Board Member, 1998-2000.

Library Technologies Division. Elected Board Member, 2001-2002.

Oregon Library Association. Member, 2006-2008.

Progressive Librarians Guild. Member, 2002-2004.

Society for Human Resources Management (SHRM). Member 2007-Present.

Agendum
Oakland University
Board of Trustees Formal Session
August 2, 2011

CONSTRUCTION MANAGER FOR O'DOWD HALL CURTAIN WALL PROJECT

A Recommendation

- **1.** <u>Division and Department:</u> Finance and Administration Division, Facilities Management Department
- 2. <u>Introduction:</u> Oakland University's (University) O'Dowd Hall was constructed in 1980 and is currently occupied by the School of Nursing, School of Medicine, several College of Arts and Sciences departments, Registrar's Office, and other administrative departments. The building's exterior walls consist of facing brick and an aluminum and glass curtain wall. There are also atria with skylights over main circulation corridors at the east and west sides of the building. Significant and persistent leakages have been reported throughout the building for several years with ongoing remediation efforts including roof replacement. These efforts have helped but have not completely resolved the persistent leakages, particularly at the curtain walls and skylights.

The leakages are primarily due to the water resistant components of the curtain wall and skylight systems being worn out and no longer reliably functional. As with all construction materials and assemblies, the original systems and components have a limited life expectancy (25-30 years). In this case, materials critical to maintaining water tight performance have become degraded to the point that they can no longer serve their primary purpose. Their serviceable life expectancy has been exceeded, and corrective measures are required. Complete renovation is required to achieve consistent and reliable performance throughout the curtain wall and skylight systems.

In addition to water leakage, a safety concern was identified; there is no fire and smoke seal between the exterior curtain wall system and the edge of the adjacent floor construction. This condition is not acceptable in current design and construction practice.

The project calls for replacement of all curtain wall, skylight, entry and window systems.

The project budget is \$4,997,640, including all materials, labor, fees, and contingencies, funded by the General Revenue Bonds, Series 2009, as approved by the Board of Trustees (Board) on July 2, 2009.

Through a competitive bid process, Request for Qualifications (RFQ) and Request for Proposals (RFP), SmithGroup was chosen as the best qualified architectural and engineering firm for this project in October 2010 (\$268,500 contract). SmithGroup is under contract for this project.

Subsequently, fourteen firms responded to a widely distributed and advertised RFQ for Construction Manager services. The RFQ submissions were reviewed and evaluated by the University's Facilities Management and Purchasing Departments, resulting in six Construction Managers (Barton Mallow, Clark, DeMaria, O'Neal, Rewald, and Turner) being selected to participate in a RFP process.

Based on the proposals submitted and on-campus interviews, DeMaria was chosen as the best qualified and lowest cost Construction Manager (see Attachment A). DeMaria has excellent

Construction Manager for O'Dowd Hall Curtain Wall Project Oakland University Board of Trustees Formal Session August 2, 2011 Page 2

references and has successfully completed several similar sized projects for the University. Their base fee is \$442,830, and includes preconstruction costs, general conditions, and construction fees.

Two design alternatives are presented for the Board's consideration; 1) similar to the current building design, and 2) modifying the current building design to blend better with campus (see Attachment B). Alternative 2 is recommended.

University administration met with the Board's project liaison, Trustee Long, to discuss the Construction Manager selection process and recommendation and the design recommendation. She was supportive of the process and recommendations.

Board approval of a Construction Manager and building design is necessary to proceed with this project.

- **3.** Previous Board Action: On July 2, 2009 the Board approved the General Revenue Bonds, Series 2009 to fund this project.
- **4.** <u>Budget Implications:</u> Construction Manager fees are budgeted in the O'Dowd Hall Curtain Wall project budget. The proposed Construction Manager contract, architectural and engineering services, construction, and contingencies are within budget.
- **5.** <u>Educational Implications:</u> The O'Dowd Hall Curtain Wall project will restore reliable functionality to this facility.
- 6. Personnel Implications: None.
- 7. <u>University Reviews/Approvals:</u> This recommendation was formulated by the Associate Vice President for Facilities Management and reviewed by the Vice President for Finance and Administration, President, and Trustee Long (Board project liaison).

8. Recommendation:

RESOLVED, that the Board of Trustees authorizes the Vice President for Finance and Administration to negotiate and execute contracts with DeMaria Building Company for construction management for the O'Dowd Hall Curtain Wall project; and, be it further

RESOLVED that the total cost for all construction management, architectural and engineering services, construction, and contingencies for the O'Dowd Hall Curtain Wall project will not exceed \$4,997,640; and, be it further

RESOLVED, that the contract be reviewed and approved by the Office of the Vice President for Legal Affairs and General Counsel prior to execution, and be in compliance with the law and University policies and regulations, and conform to legal standards and policies of the Vice President for Legal Affairs and General Counsel.

Construction Manager for O'Dowd Hall Curtain Wall Project Oakland University Board of Trustees Formal Session August 2, 2011 Page 3

9. <u>Attachments:</u> A. Summary of Proposals
B. Design Alternatives

Submitted to the President on _______, 2011 by

John W. Beaghan

Vice President for Finance and Administration and Treasurer to the Board of Trustees

Recommended on 7/2/4, 2011 to the Board of Trustees for Approval

Gary D. Russi President

ATTACHMENT A

Construction Manager for O'Dowd Hall Curtain Wall Project

Summary of Proposals

Barton Malow	\$635,807
Clark Construction	\$544,933
DeMaria Building Company	\$442,830
O'Neal Construction	\$526,317
Rewold Construction	\$505,070
Turner Construction	\$484,125

Design: Design and Material Options





ALTERNATIVE 1 ALTERNATIVE 2



BOARD LEADERSHIP AD HOC COMMITTEE REPORT

Jacqueline S. Long, Committee Member Ad Hoc Nominating Committee